

Spit in it

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Ketchup in the EEC budget works, Page 6

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World news Business summary

Malaysian premier poised for victory

The National Front coalition of Malaysian Prime Minister Dr Mahathir Mohamad is poised to return to power in the country's general election, but its Chinese partner, the Malaysian Chinese Association (MCA), lost substantial ground to the opposition.

US wheat sale to Moscow attacked

AUSTRALIAN Wheat Board attacked US decision to subsidise sale of up to 4m tonnes of wheat to the Soviet Union, saying it would further depress world market prices.

Commonwealth bid to co-ordinate sanctions on SA

BY ROBERT MAUTHNER, MICHAEL HOLMAN AND PETER RIDDELL IN LONDON

COMMONWEALTH leaders meeting in London to discuss South Africa were last night considering the establishment of a committee to co-ordinate new measures against Pretoria with the European Community, the US and Japan.

'Flexible' Thatcher aims to lower temperature

By Our Political Editor in London

MRS MARGARET Thatcher, the British Prime Minister, yesterday made it clear to other Commonwealth leaders at the London summit that she approached the South African issue with "a flexible frame of mind" while reiterating her opposition to general economic sanctions.

Hopes rise at Opec over quota cuts

BY RICHARD JOHNS IN GENEVA

DELEGATES at the Organisation of Petroleum Exporting Countries talks in Geneva claimed yesterday that additional pledges had raised the volume which might be prevented from pouring into a saturated market from the 1.925m barrels a day (b/d) said to have been obtained from nine members last Thursday.

Terror suspect held

West German police arrested Eva Hauke-Frimpong, believed to be a leading member of the Red Army Faction and suspected of involvement in the murder last month of Siemens executive Karl-Heinz Reckurts in Munich. Page 2

Emminger dies

Otmar Emminger, a former head of West Germany's central bank and an expert on international currency, died in the Philippines aged 75. Page 2

Genscher criticised

Bavarian leader Franz-Josef Strauss called on West German Foreign Minister Hans-Dietrich Genscher to give up his post at the next election, saying it was "time for change".

Arcraft bomb alert

Chartered aircraft bound for Canada was evacuated and escorted at Shannon airport, Dublin, Ireland, after a passenger was detained on suspicion of planting a bomb on board.

Fruit row stalemate

fresh talks between the US and the EC aimed at resolving a trade dispute over citrus fruit ended in stalemate.

President's reunion

former Soviet dissident Anatoly Ilyich said his family had permission to leave the Soviet Union and would join him in Israel within three weeks.

Peace activists held

two peace activists from New York and a member of the Soviet "Group Trust" were held by police for an hour after trying to stage a protest against nuclear energy in Gorky park, Moscow.

ry cotton fields

fought has hit two large cotton growing areas of the Soviet Central Asian republic of Turkmenistan, where river and canal water levels are half their usual level.

Libanian tanker hit

The Liberian oil tanker Mercedes was damaged by a rocket fired from a Syrian helicopter near the south of the Gulf. The vessel sailed for Dubai in the United Arab Emirates.

Japanese protest

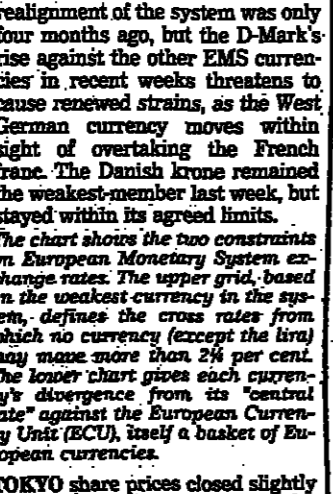
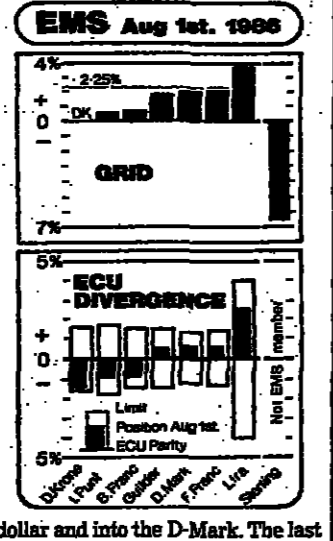
hundreds of students marched through Khartoum demanding that Sudan break diplomatic relations with Morocco over last month's talks between King Hassan and Israeli Prime Minister Shimon Peres.

Face car hits crowd

woman was killed and nine other people were hurt when a race car ran off the track and ploughed into spectators in Sydney, Australia.

Micro mountaineer

World microflight champion Pascal Aurel piloted the first microflight one to land on top of Europe's highest mountain, Mont Blanc, at 1776 ft (4,908m).



Dublin devalues by 8% in move to aid exports

BY HUGH CARNEGIE IN DUBLIN

THE PUNT was devalued by 8 per cent within the European Monetary System at the weekend in a move sought by the Irish Government to ease pressure on its exporters caused by the slide in sterling and the dollar.

Japan yields to US demands on microchip price monitoring

BY CARLA RAPOPORT IN TOKYO

THE US Government intends to monitor the pricing practices of Japanese semiconductor operations in 16 countries worldwide, including six European countries and most of Asia.

Westinghouse plans link with Plessey

BY DAVID THOMAS IN LONDON

PLESSEY is set to announce a joint venture with Westinghouse of the US in an attempt to provide a new early warning radar system to the Royal Air Force. The joint venture is one of two US deals which Plessey hopes will give it a stronger platform for resisting the takeover proposal by the General Electric Company (GEC).

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SCHRODER SECURITIES

CHANGE OF NAME

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OVERSEAS NEWS

Paris cancels concessions for two TV channels

BY PAUL BETTS IN PARIS

THE FRENCH conservative government has cancelled the operating concessions granted by the former socialist administration to operate France's two private commercial television networks.

The move, announced at the weekend, had long been expected and forms part of the sweeping reform of French broadcasting now being launched by the right wing.

The concessions, which would have given the country's oldest and largest state television network TF1 and lead to the creation of a new broadcasting communications regulatory commission in order to complete its passage through parliament this week.

Mr Jacques Chirac, the Prime Minister, has warned last month that the decision to cancel the concessions for the so-called fifth channel known as "La 5" and for the sixth channel known as "TV6" would be taken soon.

The right had pledged to cancel the concessions during this year's parliamentary election campaign after President François Mitterrand took the controversial decision to grant the concession to operate the fifth channel to a partnership between Mr Jérôme Seydoux, chairman of the Chagnoux transport and advertising group, and Mr Silvio Berlusconi, the Italian television entrepreneur.

The fifth channel came on the air last February. After a shaky start, the network, which specialises in American soap operas and television games, has started to see its audience rise.

Mr Christophe Riboud, one of the main shareholders in the private network together with Mr Seydoux and Mr Berlusconi, warned that the owners of the private network will take the issue to the Conseil d'Etat, the leading French judicial body, to appeal against the government decision and seek compensation.

The sixth channel first came on the air also at the end of last February. It specialises in music and video clips of pop stars and is operated by a group led by Gaumont, the French film production company, a private radio station and two advertising concerns.

Both channels are expected to stay on the air for the next few months until the new broadcasting and communications regulatory commission is set up.

Anticipating the government's move to cancel the concessions, Mr Seydoux is understood to have been discussing with new partners, including the French Havas advertising and communications group and the Luxembourg-based CLT broadcasting group, to form a new partnership to operate the fifth channel.

Yeutter mission fails to resolve pasta dispute

BY TIM DICKSON IN BRUSSELS

MR CLAYTON YEUTTER, the US Trade Representative, flew back to Washington yesterday apparently no nearer a settlement of the so-called Transatlantic "pasta war."

Talks with Mr Willy De Clercq, the EEC External Relations and Trade Commissioner, which began in Brussels on Saturday, broke up after breakfast with the two sides "about the same distance apart as they were at the beginning," according to one US official.

The continued impasse is a particular blow for the Americans, who are eager for a quick settlement and have resisted the EEC's earlier suggestion of a four-month truce.

The starting point in the dispute was the US belief that its exports of citrus fruits to Europe were being damaged by

the network of Community trade agreements with Mediterranean countries (exporters of the same products).

Last June the US retaliated by significantly raising duties on EEC pasta imports (mostly originating in Italy).

The EEC in turn responded by increasing levies on US walnuts and fresh lemons.

The row has been further complicated by US insistence that final agreement on a separate semi-steels dispute be made conditional on the successful outcome of the pasta problem.

Mr De Clercq reported back yesterday to EEC diplomats in Brussels. Mr Yeutter is due to consult the Economic Policy Council in Washington. Further telephone discussions between the two men are likely today.

US 'dropped arms talks plan' after protest

By Reginald Dale in Washington

PRESIDENT Ronald Reagan dropped a proposal to involve the UK and France in future arms control talks with the Soviet Union after a "strong protest" from Mrs Margaret Thatcher, the British Prime Minister, the Washington Post reported yesterday.

Mr Reagan planned to include the idea in the letter that he sent to Mr Mikhail Gorbachev, the Soviet leader, on July 23, the newspaper said. Mrs Thatcher, however, told Mr Paul Nitze, Mr Reagan's senior arms control adviser, that the proposal did not conform with the UK Government's conditions for entering negotiations on the British nuclear deterrent.

The UK position has been that it would consider joining strategic arms control negotiations only if the US and the Soviet Union had already reduced their arsenals so radically that the relatively small British deterrent became an important element in the strategic balance.

Mr Reagan's original proposal, said the Post, was to involve the UK and France in multilateral discussions with Washington and Moscow on reducing strategic weapons below the 50 per cent cut that Mr Reagan and Mr Gorbachev agreed in principle at last November's US-Soviet summit in Geneva. Mr Nitze briefed Mrs Thatcher on the plan during a visit to London last month.

Also dropped from the final text was a suggestion that the US would reduce the frequency of its nuclear weapons tests in parallel with the proposed reductions in strategic weapons, the newspaper said.

Instead, Mr Reagan reverted to the standard US position that a complete nuclear test ban can be an "ultimate goal" only when nuclear weapons have been eliminated.

The most striking point of the two and a half page letter, which has not been made public, was Mr Reagan's willingness to get down to business in bargaining over his strategic defence initiative (Star Wars), according to the Post.

Mr Reagan reportedly told Mr Gorbachev that the US would continue for the next five years to research, test and develop weapons under the strategic defence programme, as permitted by the 1972 Anti-Ballistic Missile treaty. If the new technology was shown to be feasible by 1991, the US and the Soviet Union should then discuss a transition to a period of superpower reliance on defensive rather than offensive weapons.



Commonwealth heads of government at Marlborough House yesterday. Back row, left to right: Mr Rajiv Gandhi, Prime Minister of India; Mr Brian Mulroney, Prime Minister of Canada; Sir Shridath Ramphal, Commonwealth Secretary General; Mr Robert Hawke, Prime Minister of Australia and Mr Robert Mugabe, Prime Minister of Zimbabwe. Front row: Mrs Margaret Thatcher, British Prime Minister; Sir Lynden Pindling, Prime Minister of the Bahamas; and Dr Kenneth Kaunda, Prime Minister of Zambia.

US unions face crucial challenge

AMERICAN trade unionism, battered and bruised by years of stagnation in US basic industry, is facing a crucial challenge to its future in the bitter dispute that has broken out at USX, the former US Steel. If the battle is lost, the United Steelworkers' Union (USW) will not only have to retreat on wages and conditions in the industry, it will also have to accept further fragmentation in the united front of its membership—the formidable "solidarity" that has given it much of its strength in the past era.

On the face of it, the odds are stacked against the USW. Its contestant is the biggest and financially the strongest of the leading US steel companies, and because of its large energy division it has the ability to withstand long strikes. It also has a most determined and intransigent management.

The company threw down the gauntlet to the union a short while ago when it renamed itself USX and set up steel as a self-standing unit. Steel, it implied, was no longer central to the group (it now accounts for just 30 per cent of sales), and if the union did not behave the steel business would be simply cut back or hived off.

"It is as though the steelworkers had marched to the edge of the precipice, joined hands, and jumped off together," said one analyst last week.

Yet there is some logic in the USW's brinkmanship. This lies in its own strategy for the steel industry and its feeling that to give way to USX in the current negotiations would undermine the unity of the union. The key to this approach is the union's view that steel-making in the US can be reconstructed rationally—but only if companies like USX are prevented from ratcheting down wages to create competitive advantages which will set workers against each other and eventually destroy capacity elsewhere.

What the union wants is a concerted, industry-wide reorganisation that does not place most of the burden of change on the shop floor worker. Banks and shareholders and the Government should also make their contribution to rationalisation, says the USW—the financiers by funding the reconstruction, and the Govern-

ment by abandoning its laissez faire attitude, getting involved in the industry, and bringing in more protection from imports while the reorganisation goes on.

While the approach implies some run-down in capacity, it seeks to avoid the wholesale redundancies that are forecast if market forces continue to ride roughshod over the industry.

This strategy was threatened, union analysts argue, by the steel companies' abandonment of the industry-wide joint bargaining committees earlier this year. The union saw the hand of the USX in the decision to go back to individual company wage negotiations rather than the established system of national agreements.

Without plant bargaining, USX has been freed to use its muscle to gain an advantage over its competitors by forcing its wages lower than the rest of the industry. It could

thereby push other companies out of the business, achieving the capacity reductions by force which the union wants to bring in through agreement.

The USW has countered the abolition of the joint bargaining committee by introducing a new co-ordinated approach to negotiations this summer aimed at giving the different companies relatively equal wage costs. It has accepted significant wage and benefit cuts at the other steel groups. But the biggest cuts have gone to companies like Wheeling-

Moreover, the USX management has set itself firmly against compromise in two areas where the USW has won significant victories with the other companies this year. The company refused to offer stock and profit sharing in return for wage concessions, and it refused to moderate its use of contract labour, a practice that has helped USX slim its unorganised labour force from 44,000 four years ago to 21,200 today.

The union believes it would be betraying workers in other steel companies if it allowed USX to get away with a deal that did not concede on these two points. "Why should we reward a company which is not in dire straits and which is opposed to us?" asks Mr Michael Locker, an independent adviser to the USW.

But can the USW win this dispute? While no-one on the union side minimises the strength of the company's position, the USW does have some cards in its hand. It has \$800m in its strike kitty, and the theoretical ability to keep its USX members out on strike for up to 18 months. It also reckons that USX will be losing around \$2m a day during the dispute, at a time when it will not be flush with cash—at \$10 a barrel means USX is much weaker than it was nine months ago.

Finally, USX management could at some stage come under pressure from shareholders. When Mr David Roderick, the present chairman, took over the company in 1979, the share price was hovering between \$17 and \$24. Last Friday, it was bumping along at \$15—and that is after spending billions of dollars acquiring its two big energy companies, Marathon and Texas Oil and Gas.

Leading W. German terrorist captured

By Rupert Cornwell in Bonn

WEST GERMAN police have captured the 23-year-old Ms Eva Sybilie Haule-Frimpong, believed to be a leading member of the Red Army Faction (RAF), in what could be a major breakthrough against resurgent left wing terrorism here.

Ms Haule-Frimpong was arrested, along with two other suspected terrorist accomplices, at an ice cream bar in Russelsheim near Frankfurt on Saturday afternoon, according to a police spokesman. She was in possession of a stolen high-calibre pistol and 90 rounds of ammunition, and of German and Belgian identity cards issued under different names.

The West German authorities have been seeking Ms Haule-Frimpong for more than two years in connection with various terrorist attacks here, including an attempted bombing of a Nato training centre at Oberammergau in Bavaria in December 1984.

But the search took on new urgency after the assassination of Mr Kurt Halze Becker, the senior Siemens executive, and his driver, for which the RAF have claimed responsibility.

Her capture may well be a direct result of the record DM 3m (£968,000) reward offered last week by private sources—almost certainly from West German industry—for information leading to the capture of Mr Becker's killers, Mr Friedrich Zimmermann, the Interior Minister, said last night.

But the general public, although he gave no further details.

The weekend breakthrough follows renewed alarm here that a terrorist "autumn offensive" could be in the offing.

General Prem did not stand in the general election eight days ago. Six of the parties elected have officially notified the president of the appointed senate that they support General Prem, who has replied that he would be happy to accept.

The new coalition is expected to consist of four of these six parties. It will be dominated by the moderate Democrats, who won 100 of the 347 seats. They will be joined by the nationalistic Chat Thai Party (68 seats), which was the opposition before the election, the Foreign Minister's Social Action Party (51 seats) and the Raksa Party (18 seats), which has close ties with pro-Prem factions in the military.

These four hold 232 seats, almost exactly two-thirds of the new Lower House.

Dr Otmar Emminger

OBITUARY

DR OTMAR EMMINGER, former president of the West German Bundesbank and one of the most influential figures on the international monetary scene in the turbulent 1960s and 1970s, has died at the age of 75 in Manila, a spokesman for the Central Bank in Frankfurt announced yesterday.

Dr Emminger, who headed one of the most powerful and independent of the world's central banks between 1977 and 1979, was in the Philippines acting as a financial advisor for the Corason Aquino's new government. The appointment testified to an enduring prestige and reputation which survived long after his official retirement seven years ago.

Dr Emminger was born into a Catholic family in Bavaria

in 1911. After World War II he was, as a director of the Bank Deutscher Leander (the predecessor of the modern Bundesbank), closely involved in West Germany's post-war "economic miracle."

After a six-year spell as an executive director of the IMF in Washington, he served as Vice-President of the EEC's monetary committee between 1958 and 1977, combining that job with stints first as chairman of the IMF's "group of 10" deputies, and then as the head of the powerful Working Party Three of the OECD in Paris.

His reward—the leadership of the central bank where he had served for almost three decades—came surprisingly late.

Death threat to hostages

By Canute James in Kingston

THE SECRETIVE Islamic Jihad Organisation denied sending letters to anyone through Mr Lawrence Jenca, the US hostage father released one week ago, and threatened to kill the American captives if its demands were not met, Nora Boustanty reports from Beirut.

The latest communique, published by the leading An Nahar daily yesterday, was accompanied by a black and white photograph of Mr David Jacobson, the director of the American University hospital, kidnapped in West Beirut over a year ago.

Seven die in Jamaican political violence

AN ATTEMPT to bring an end to several years of sporadic political violence in Jamaica appeared in jeopardy yesterday. Armed policemen and soldiers patrolled tense sections of Kingston, the capital, and neighbouring Spanish town following violent outbreaks which have left seven people dead since local government elections last Tuesday.

In the latest incident two brothers were shot dead by a gang. Earlier a woman was dragged from her home, accused of being a supporter of the opposition People's National Party, which won Tuesday's elections and stood to death.

Mr Herman Ricketts, the Commissioner of Police, has placed an indefinite ban on marches and demonstrations and has said the security forces are in control in the troubled areas.

The violence began on election day and intensified following the counting of the votes which showed the Social Democrat PNP led by Mr Michael Manley, a former Prime Minister, getting 57 per cent of the votes with the rest going to the conservative Jamaica Labour Party, led by Mr Edward Seaga, the Prime Minister.

The outbreaks of violence followed a relatively calm campaign by the parties. Just after the date for the elections was announced Mr Seaga and Mr Manley issued a joint public appeal for political calm. The political parties have said repeatedly that they give no patronage to political thugs.

Mr Seaga and Mr Manley now appear to be worried that the current unrest will get out of hand, damaging the island's fragile economy, particularly its tourist industry. In an appeal for an end to the violence Mr Seaga said: "To those who may seek to continue to foment unrest I would remind them that the Government will not hesitate to take steps necessary to ensure law and order."

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Spain protests at Norway ban

By Fay Gjester in Oslo

SPAIN SEEMS set to spearhead an EEC dispute with Norway about the latter's right to regulate the fishing ban, "third market" catch quota of 15,500 tonnes of cod, and salmon.

Trawlers belonging to several other Community countries left the area last week, after Norway announced that the "third market" catch quota of 15,500 tonnes of cod, and salmon, had been exhausted, and that fishing by these countries must stop (Norway and the Soviet Union have separate quotas).

Ten Spanish trawlers working off the island group, suffering from the ban, but have remained on site.

Spain has sent a note to Oslo challenging the Norwegian ban, which it alleges is "discriminatory," and warning that it plans to appeal to the International Court of Justice in the Hague, against the way in which Norway regulates fishing in these waters.

Dublin heeds industry's cry on competitiveness

"THE NEED to restore competitiveness has never been more urgent," warned the Confederation of Irish Industry (CII) last Wednesday in its comment on latest trends showing declining order books and weakening exports throughout the first six months of the year.

It was the latest in a series of increasingly worried statements by the CII that blithe optimism over the effects for Ireland's sickly economy of falling oil prices mask a "damning reality": that the falling value of sterling and the dollar was making Irish goods increasingly expensive in its main export markets and that in turn threatened thousands of jobs at home.

There must have been a sigh of relief among many of the confederation's members on Saturday afternoon when it was announced that the Fine Gael-Labour Government had responded to their "urgent needs" by winning a 3.5 per cent devaluation of the Irish punt within the European Monetary System.

The move neatly illustrates the peculiar currency bind that Ireland has found itself in since it broke its previous link with sterling and joined the EMS in 1979. The problems will be eased by the weekend devaluation, but not solved.

Although Irish Ministers claim the benefits of member-

Hugh Carnegie on the background to the devaluation of the punt

ship in inflation terms and in forging stronger economic links to continental Europe, the punt remains vulnerable to the movement of sterling because of Ireland's heavy trading links with Britain.

This link is declining in relative terms, with exports to Britain accounting for some 33 per cent of Irish exports now, compared to more than 40 per cent in 1981. However, it is still strong enough for the punt market to react sharply to sterling.

Earlier this year, as the Irish currency, which stood at 78p sterling a year ago, climbed towards the 89p mark, there was a speculative rush on the punt which drove prime interest rates over 15 per cent. The banking in the Dublin money markets was that the punt would be devalued in an expected EMS realignment, which eventually came in April. Thus companies with bills to settle in sterling—and a good number of individuals who shop in Northern Ireland—bought it

while they thought it was cheap.

In the event, the Irish Government, keen to gain the maximum inflation benefits from improving international conditions, held the punt steady against the European Currency Unit as the Pound devalued by 3 per cent, the West Germans revalued by the same margin and Belgium, Luxembourg and Denmark revalued by 1 per cent.

However, the Government's calculations have been confounded by the further weakening of sterling. In addition, the Irish currency's position against the falling dollar became a serious factor as 10 per cent of Irish exports go to the US. By close of business last Friday, the punt was worth 95p and \$1.41.

Although interest rates at home had fallen after the April EMS realignment to below 10 per cent, the pressure was once again shifting upwards.

Mr John Bruton, the Minister of Finance, said yesterday the punt had appreciated against the dollar and sterling to artificial rates that could not be accommodated without loss of jobs in a country where unemployment is at more than 17 per cent and still rising, that is as good a reason as any for action.

On Friday evening and Saturday morning, a series of

Bonn shows concern at US push on interest rates

AN OFFICIAL facade of stubborn indifference is falling to mask West German anxiety about the US's increasingly pressing demands on Bonn for speedy action—above all through a cut in interest rates—to boost domestic growth and reduce foreign surpluses.

Demanders from Washington that Bonn do more to stimulate its disappointingly sluggish economy are in themselves nothing new. Over the past 12 months they have been invariably repulsed. West Germany countered them with reminders of what happened before—in 1978 and 1979—when it assumed the unwelcome role of "locomotive," and arguments that it was up to the US to reduce its own trade and, above all, budget deficit.

These arguments were wielded forth again at the weekend by Mr Otto Schlecht, State Secretary at the Economics Ministry in Bonn. In the view of both the OECD and the International Monetary Fund, he said West Germany was a "model pupil" of economic management. Bonn had no intention of being bullied into the mistakes of eight years ago, when extra expansionary measures led not to extra growth but merely to a surge in inflation.

His words, however, do nothing to still a conflict now

being popularly referred to here as the "dollar war." West Germany feels it is being told in effect to cut its own interest rates or see the dollar decline further. The latest shot was the remark by Mr George Shultz, the US Secretary of State, that the US currency could move lower still.

On Friday, the dollar closed at DM 2.06, its lowest level since early 1982. Exchange dealers now fear it could slide below DM 2.00—a rate which Mr Schlecht admitted would be painful for German exporters.

Although most leading opinion here tends to support the unswerving line of the authorities, Mr Walter Sielp, chairman of Commerzbank, last week came out in support of a cut in the discount rate from 3.5 per cent, where it has remained since March.

West German officials insist that the economy is after a weak first quarter, on target to grow by 3 to 3.5 per cent by 1986, an assertion supported by

a strong increase in industrial production in June, to a level 4 per cent higher than in the same month of 1985.

They also maintain that Germany imports in volume terms are now at 7.5 per cent, growing more than three times as fast as exports, and that this trend will show up in a reduced trade surplus once the initial perverse effects of the market's recent revaluation have worn off.

Furthermore, they add, any relaxation of monetary policy could generate an increase in inflation. But that argument was somewhat dented this weekend by provisional figures showing that the retail price index was 0.5 per cent lower in July than 12 months earlier.

Nor has Bonn's embarrassment been reduced by the record trade surplus achieved in the first half of 1988. At DM 58.5bn, it is on target to exceed DM 100bn for the full year and possibly attain the DM 110bn peak which many outside forecasters, less swayed by the reassurances put out by the Government, expect.

That is another reason why, if the dollar is below the DM 2.00 mark when the central bank's summer recess ends in mid-August, the pressure on the Bundesbank to act may become too strong to resist.

Rupert Cornwell on West Germany's anxiety over demands for action

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July 1988

OVERSEAS NEWS

Australia attacks US wheat sale to Soviet Union

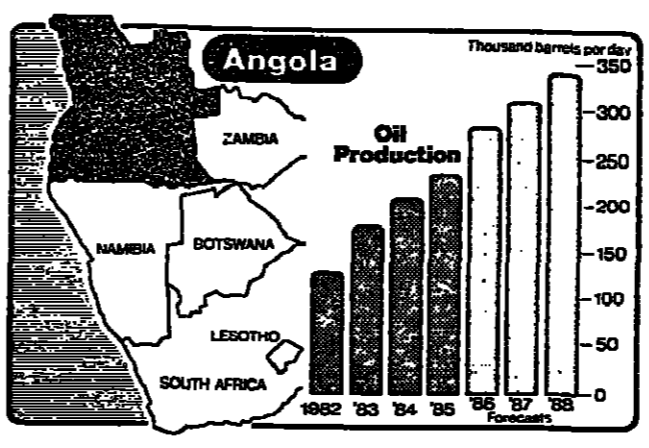
THE AUSTRALIAN Wheat Board (AWB) has attacked America's decision to subsidise the sale of up to 4m tonnes of wheat to the Soviet Union at the weekend, saying it would have a further depressing effect on world market prices. 'Clearly the US still believes export subsidies are the way to solve their agricultural problems, something with which the AWB and other unsubsidised wheat exporters of the world strongly disagree,' Mr Clinton Condon, the AWB chairman, said in a statement issued in Melbourne.

S. Korea refuses to revalue currency

THE SOUTH Korean Finance Minister, Mr Chung In-Yong, says the Seoul Government will not 'artificially' revalue the Korean won against the US dollar, as the US has now formally requested. Mr Chung on Saturday also rejected the notion of entering into 'negotiations' over the exchange rate with the US, though he said South Korea would be ready to discuss the exchange rate and other bilateral economic issues. The US Government is seeking an upward revaluation of the won, which has risen only about 1 per cent against the US dollar since the G-5 meeting last October that led to a dramatic depreciation of the dollar against the world's major currencies.

Tony Hodges on Luanda's efforts to cope with the oil price fall and a guerrilla war Cash strapped Angola considers reforms

IN THE sprawling market by the old Luanda burling, women sell a bunch of four bananas for 1,000 kwanzas, a seventh of a manual worker's entire monthly salary. At the official exchange rate those four bananas cost the equivalent of \$33. But such conversions have little meaning because the national currency now trades on the black market for one-third of its official value, which has been pegged at Kz 90 to the dollar since 1977.



Survival would be impossible for most of Luanda's 1m residents, were it not for the provision of a few basic necessities in 'people's shops' at controlled prices. 'Goods are so scarce that free market prices have soared to the point where a long-time Luanda resident, recalling the days when Angola used to export farm products such as bananas. The economy is partially demoralised, noted a United Nations aid official. 'People, even companies, want to barter goods, rather than accept payment in kwanzas.'

Oil output almost doubled between 1982 and 1985, rising from 129,600 b/d to 231,000 b/d, and the country is now the largest oil producer in sub-Saharan Africa apart from Nigeria. But Angola's oil, which last year sold for an average of \$26.50 a barrel, was being traded this month for less than \$8 a barrel. Towards the end of last year Angola suddenly began running up arrears on foreign payments, denting its credit rating, either to one of the best in black Africa. Most Western export credit agencies, including the UK Export Credit Guarantee Department, responded by lifting cover on medium and long term credits.

World Economic Indicators

Table with columns for Year, Exports, Imports, Balance for various countries including US, UK, Japan, France, and W. Germany.

SHIPPING REPORT

Oil worries fail to curb tanker trade

THE TANKER trade remains brisk amid uncertainties over the shipping market. The Organisation of Petroleum Exporting Countries (Opec) over oil output and voluntary curbs on production.

Business success, or survival, hinges on a technique known as the esquema (the 'scheme'), by which companies directly exchange their output, the kwanza serving as little more than a unit of account. Angola is still living with the consequences of the mass departure of its 300,000 Portuguese settlers at independence almost 11 years ago. Portuguese companies, farms and shops were replaced by a cumbersome, over-centralised state sector, while the country remains bereft of skills at every level.

Contracts & Tenders

PEOPLES DEMOCRATIC REPUBLIC OF YEMEN INVITATION FOR TENDER. The Ministry of Construction and Housing of the People's Democratic Republic of Yemen (PDY) hereby invites Contractors to submit sealed tenders for the construction of the West-Bahian Road Project.

Yugoslavs told to cut prices

By Aleksandar Labi in Belgrade THE YUGOSLAV Government has ordered price cuts to head off triple-digit inflation and introduced some tax incentives to encourage exports and a wider network of duty-free shops to boost hard-currency earnings. The main element penalises companies that responded most sharply to the widespread rumours in mid-June that the Government was about to freeze all prices.

Large advertisement for Kimberly-Clark featuring a silhouette of a man in a suit. Text includes 'WHY SHOULDN'T YOUR WASHROOM BE A POSH ROOM?' and 'Kimberly-Clark WE DON'T COMPROMISE. WHY SHOULD YOU?'

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WORLD TRADE NEWS

CHIPS TRADE ACCORD

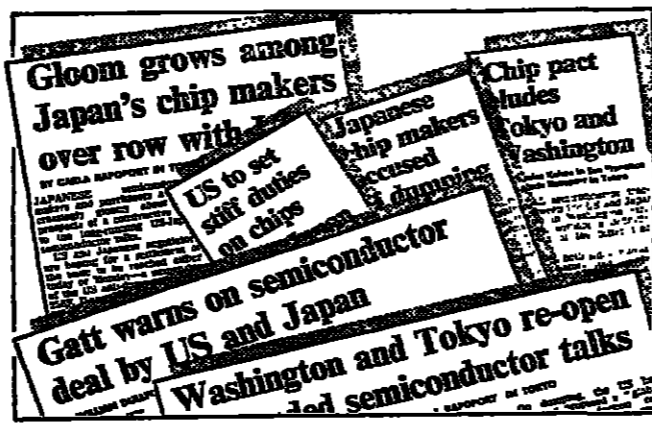
US industry voices doubts over semi-conductor pact with Japan

Europeans threaten challenge under Gatt

BY LOUISE KEHOE IN SAN FRANCISCO

THE QUESTION US chip makers are asking themselves is: "Will the US-Japanese semiconductor trade accord really work? After fighting against alleged Japanese "unfair trade practices" for almost a decade the US has finally won big semiconductor trade concessions from Japan, but the war-weary US industry has yet to be convinced that its Japanese competitors will live up to their government's promises.

Mr Corrigan, The US must be vigilant in monitoring the progress of the agreement, otherwise it will be circumvented, he believes. Dr William F. Finan, a respected specialist in semiconductor trade issues, predicts that the agreement will not last its five-year term. He calls the accord a "good short term prophylactic" for the problems of the US semiconductor industry.



Japan has promised to increase its purchases of foreign-made chips to just above 20 per cent of its market over the next five years, more than doubling US sales in Japan. Japanese export prices on a wide variety of semiconductor products will be monitored by Miti to prevent future dumping. The monitoring system will cover exports to third countries as well as to the US.

dynamic random access memories sold in the US. The department will "advise Japanese companies exporting to the US of appropriate fair prices for their products so that they may avoid dumping."

dumping duties. That is a very real threat," Mr Corrigan points out. Not everybody in the US industry is pessimistic about Japan's commitment to the trade accord. "I think the agreement is very favourable," says Mr Charles E. Spork, president of National Semiconductor.

Table titled 'SHARES OF WORLD SEMICONDUCTOR MARKET' showing percentages for US, Japan, and Europe from 1980 to 1985. US: 61, 53, 54, 53, 51, 48. Japan: 26, 34, 34, 37, 39, 44. Europe: 13, 11, 11, 9, 9, 11.

to evaluate and design new chips into their products, experts point out. There are also dangers that the agreement could backfire on US chip makers: although the US managed to persuade Japan to monitor export prices to third countries as well as to the US (a key sticking point in the negotiations) it has yet to be seen whether such controls are enforceable.

Tokyo concerned about setting a trade precedent

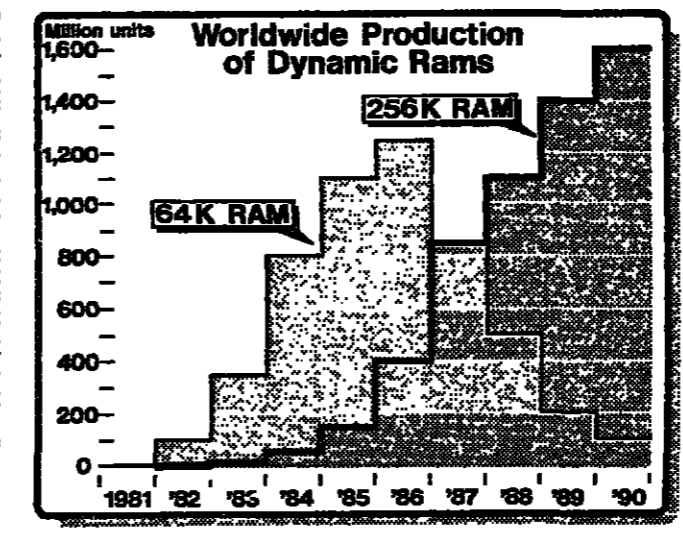
BY CARLA RAPOPORT IN TOKYO

THE US-Japan semi-conductor trade pact is a precedent-setter. The agreement makes plain that Japan has been using what the west thinks are unfair business practices in its semiconductor exports.

SOUTH KOREAN semiconductor manufacturers stand to gain a large windfall as a result of the US-Japanese trade agreement. They will be left as the only major international suppliers of commodity-type chips able to sell below the price floors established in the agreement.

large scale integrated circuits several steps behind the world leaders in Japan and the US. They have seen prices for new products decline rapidly below the cost of production.

what Miti can continue to pull the industry its way. Even so, a sombre view at Miti, post-agreement, is understandable. The agency has to take on not only the thankless task of monitoring the costs and prices of exports from Japan, but also those of Japanese companies in 16 countries overseas.



An analyst with Salomon Brothers explains: "The environment of the chip industry in Japan is intensely competitive. You've got the leading warriors (the big chip makers) against the individual herds (the smaller makers such as Sharp, Sony and Oki Electric) fighting each other."

would not stand up in a court of law. And if it does collapse, Japanese chipmakers will be able to sell chips through off-shore facilities at the price they choose.

Reagan fails to score conclusive victories in protectionism battle

BY NANCY DUNNE IN WASHINGTON

LAST WEEK was one of deadlines and drama for Reagan Administration trade strategists. It was the week that the Japanese Government agreed to help the US sell semiconductors in Japan.



Mr Shultz. The Administration took every opportunity to warn of the dangers. Mr George Shultz, the Secretary of State, warned of the implications of world protectionism - a "compartmentalisation of the world economy with small groups of countries erecting trade barriers to the outside world."

inter-textile agreement with South Africa allowing a 4 per cent rise in its exports while at the same time a Senate committee was debating sanctions. The Administration took every opportunity to warn of the dangers.

William Dulforce assesses the conclusion last week of the preparatory trade talks Gatt prospects clouded by unfinished business

BY WILLIAM DULFORCE

TRADE OFFICIALS, exhausted by all-night sessions at the end of last week, reassured themselves that after seven months of haggling they had managed to herd the world's trading nations towards a new round of liberalising negotiations.

representatives immediately denounced it as conceding too much to Asian exporters and accused their negotiators of bringing in to pressure from China.

President Reagan criticised Congress at the weekend for passing what he called "destructive" legislation setting quotas on textile imports and he urged the House stand, Reuter reports.



Mr Reagan. The House of Representatives has scheduled a vote next week in an effort to override the President's veto and force the bill into law.

The French sought the tightest possible control over the agricultural negotiations. It wanted them kept within one negotiating committee, refusing to allow a separate committee on Gatt subsidies to concern itself with agriculture.

Handwritten signature or scribble at the bottom of the page.

Councils get tough on Sunday trading

By Our Consumer Affairs Correspondent

LOCAL authorities are taking a tough line with retailers who break the law on Sunday trading, after the collapse of the Government's plans last April to allow stores to open when they want it.

Dixons switch from Far East TV sets

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

DIXONS, the electrical retailing group that failed last month to take over Woolworth Holdings, has agreed to buy about 200,000 British-assembled colour television sets from Thorn EMI in a deal worth £50m at retail prices.

Call for banks to fund tax-aided student loans

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

COMMERCIAL banks should cooperate with the Government in a scheme to provide the UK with an adequate system of grants and loans for financing students studying for degrees at universities, polytechnics and colleges, the Lloyd's Bank Economic Bulletin says today.

Reshuffle may leave Cabinet little changed

BY PETER RIDDELL, POLITICAL EDITOR

THE ministerial reshuffle early next month is likely to be confined mainly to the middle and lower ranks of the Government.

IRA murders force Ulster builders to shun army contracts

BY HUGH CARNEY IN DUBLIN

THE GOVERNMENT is facing serious difficulties in maintaining buildings at army and police posts in Northern Ireland after the resurgence of an IRA murder campaign against companies and individuals working on security force contracts.

Much of the strain is likely to fall on army engineers, already heavily involved in security-force building and reconstruction, as it becomes increasingly difficult to find companies and workers prepared to work at army and police stations in the face of IRA threats to kill them.

Last week, John Laing Construction withdrew from a building contract at the chief Royal Air Force base in the province - RAF Aldergrove, next to Belfast's main airport - after the IRA on Thursday named three companies as being on its list of targets. Thirty-nine jobs were lost as a result.

The threats to the companies followed the murder of Mr John Kyle, a Protestant quarry owner, in a pub in Greenacree, County Tyrone, on Wednesday. He was the fifth man shot dead by the IRA in the past year in its campaign against those working for the security forces.

Last week also saw the withdrawal of all contractors working on the rebuilding of a Royal Ulster Constabulary (RUC) base in Enniskillen, County Fermanagh, which was hit by an IRA mortar attack last year, with the loss of 40 jobs.

The task facing the Government is compounded by the fact that a spate of attacks by the IRA last year left a number of outlying RUC posts in need of repair. At the time, at least three companies pulled out of security-force contracts, with the loss of some 300 jobs, because of threats against them, and extra troops were flown in to give added protection to damaged stations.

If work was halted or seriously delayed, it would be a considerable triumph for the IRA. As was promised by the Government at the turn of the year, Mr Nicholas Scott, the Northern Ireland Minister responsible for security, has pledged that all the required work will be carried out.

He said materials might have to be brought in from outside and officials did not deny yesterday that outside workers might also be drafted in, although greater use of army engineers is the most likely option.

Among those denouncing the IRA actions have been trade unionists who fear job losses and possible knock-on effects in other industries.

Schroders creates Big Bang subsidiary

By David Lasseels

SCHRODERS, the UK merchant banking group, today takes a further step in its preparations for the Big Bang, or financial deregulation of the City of London, with the creation of a new subsidiary, Schroder Securities Limited.

Schroders is the only leading UK merchant bank that has decided to build up its securities business internally rather than buy an existing stockbroking firm. The new subsidiary incorporates Helbert Wagg & Co, Anderson Beyer Villiers Limited, the equity broking company Schroders set up 18 months ago as a member of the Stock Exchange, and Schroder Securities International Limited, its dealership in international stocks.

Schroder Securities, which is a Stock Exchange member, has capital of about £10m at the moment and employs about 180 people, including 30 in Tokyo and 30 in Hong Kong. It has about 20 analysts who currently cover Far Eastern stocks and nearly half of the UK stock market. It expects eventually to become a member of the Tokyo Stock Exchange.

The firm is also building up a relationship with Wertheim & Co, the Wall Street investment bank

Nick Garnett examines a heavy industry's battle for survival Forgings fall in European league

GRIMY and hot, dark and noisy. Steel forgings were the very type of dirty, metal-bending operation written off by government ministers back in the early days of recession as a "sunset" industry that could be happily left to wither and die.

The UK's forging sector has certainly been slipping and sliding according to the latest glum economic review by the British Forging Industry Association.

The association's 60 member companies, which account for four fifths of UK output, forged 205,000 tonnes of metal last year, less than half the tonnage they churned out in 1979.

Chronically low profitability and huge overcapacity are rife. "It is a distressed industry," says Mr Ian Ford, the association's vice-president. Moreover, the industry is now only a quarter the size of that in West Germany.

However, far from representing some organic metamorphosis by the UK economy into better, more money-spinning activities, the tribulations of the UK's forging companies reflect two cruel aspects of the state of British manufacturing.

As suppliers of high-quality forged components to a wide range of engineering industries - with vehicle building absorbing half the output - the decline in forging is a barometer of the size and health of "hardware" production in the UK.

It also represents an uncomfortable reminder of the cycle of low

volume, low margins and low investment that continue to envelop large, although by no means all, patches of UK engineering.

It is not all bad news. Unlike castings - made by hot metal poured into moulds - forged steel is made from heated metal that is stamped into the required shape by hammers and presses, and some re-investment programmes are in progress to modernise UK forging operations.

Davy Forge of Hartlepool, in the North east, part of the Davy Corporation, is spending £1.25m on new hammers and presses, furnaces and process equipment. It won a Queen's Award for export achievement this year, the first forging company to do so. John Stokes of Walsail, in the Midlands, heartland of forging, has also been expanding its press capacity.

The forging operations of United Engineering Steels, product of the GKN-British Steel Corporation Phoenix Two merger and by far the biggest supplier of forged metal in the UK, has a better track record of investment than many medium-sized European competitors.

Some companies are doing quite well. George William Thornton in Sheffield, part of the Bramah group, is a small, successful operation in precision forging ranging from aerofol blades to hip joints. Firth-Derthon, part of Johnson and Firth Brown, has made a success out of relatively high-volume auto-

motive forgings and higher value-added components for the aerospace industry.

More companies are also turning to non-ferrous alloys for components with higher profit margins. Such components, frequently designed for aerospace applications, demand tight tolerances and tough metal-testing procedures during manufacturing. Much of the Davy Forge investment is designed to broaden the company's appeal to customers in aerospace and missile building. Non-ferrous alloys probably account for no more than 2 per cent of forges by volume but 15 per cent by value.

An unmistakable taint of pessimism permeates the forging association's internal review, however. Output fell almost 8 per cent last year. In the first few months of this year, deliveries dropped a further 12.5 per cent compared with the same period in 1985.

Such unpleasant figures come despite a jump in demand from a number of sectors, including mining, pipeline manufacture and mechanical handling.

Not only Britain is suffering. Profitability is low right across Europe. Output from French forges has fallen to 1983 levels, although if integrated operations are included - those owned by a wider manufacturing business - France is still a larger producer than the UK.

That is largely because of the size of its vehicle industry. Non-inte-

grated forges in France produced only 140,000 tonnes in 1984 - the last available date for comparison - but integrated forges added another 140,000 tonnes. In the UK the forges of vehicle builders add just 25,000 tonnes. Italy also produces about 30 per cent more tonnage than the UK.

From the point of view of British manufacturing, the most unpleasant comparison is with West Germany. That country is producing in total just short of 1m tonnes a year.

Not only is West German manufacturing generally much stronger than in the UK, but independent West German forges moved into specialist niches in the 1960s and 1970s from where they have become important suppliers worldwide of specialist forgings. In 1984 West German exports of forgings rose 38 per cent, and in 1985, total production of steel forgings increased 9 per cent, largely on the back of increased domestic demand.

The association's last annual report contained a salutary warning. "The question now is whether companies can raise their sights above the short-term pressure to survive and build internationally competitive enterprises," it said.

"This requires not only stable government policies and free access to markets in Europe and elsewhere but also a lifting of spirits among businessmen and a long-term vision of what can be achieved in world markets."

PROPOSAL FOR CITY MARKET SHOPPING ARCADE

(This document covers the outline proposal of Roberts & Nelson Ltd., for the design of the City Market Shopping Arcade. Detailed plans and costings can be found in Appendix A to this report.)

The proposed site for the new Arcade is shown on the map at the right. Although it is not allowed to choose from several sites within a square mile of the James Square, a site on the north east corner of the square was chosen. This is for several reasons: one is that no buildings are currently located there, thus it would not be necessary to buy up and demolish properties.

Furthermore, the site is within easy distance of Underground, Bus and Rail services. There are also many office blocks in the vicinity, plus high-density housing. Detailed figures of local resident and office populations will be found in Appendix B.

The total number of customers to visit the Arcade during Year 1 has been estimated as being on the order of a million. And as can be seen from the chart, below, some 50% of these will be between 25 and 44 years of age.

This is partly due to the population make-up of the borough in which the Arcade will be sited. It will also be affected by the type of store to be found in the Arcade, with its heavy emphasis on up-market. Fashion retailers, supermarkets and DIY stores.

The next largest segment of customers falls into the 16-24 age group, who will be attracted by the

Year	Rental Income
1987	0.1
1988	0.2
1989	0.3
1990	0.4
1991	0.5

Age Group	Percentage
16-24	25%
25-44	50%
45-59	15%
60+	10%

If, as proposed, a further eight units are added by a revision during Year 5, the projected annual rental income can be seen clearly from the graph below.

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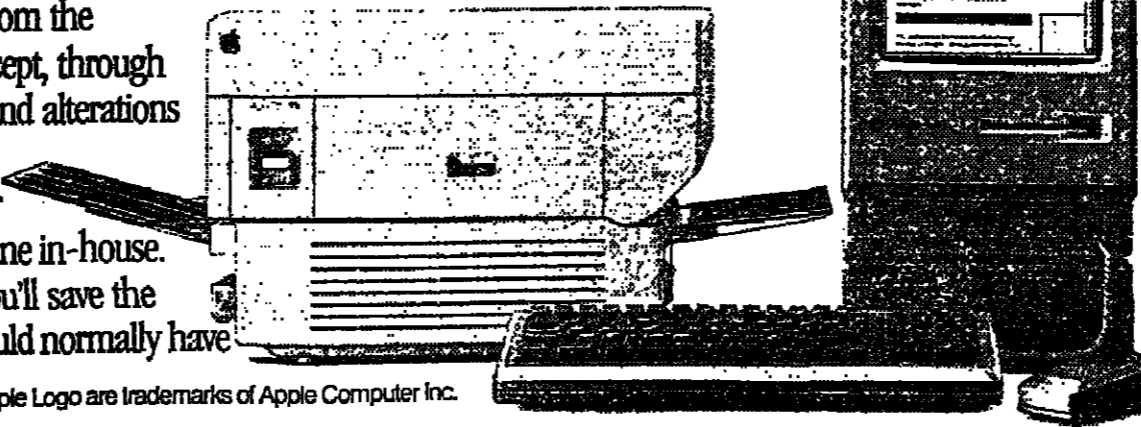
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MANAGEMENT

A COWBOY rode off on Sunday to town 24 hours away that turned his horse and rode back over the next 24 hours to arrive home on Sunday still. How could that have happened? The audience of 85 executives at the Management Centre Europe conference in Brussels pondered the question for some minutes, but finally admitted they were stumped. On the platform Dr Edward de Bono, pioneer of lateral thinking, permitted himself a grin.

The guru factor

Riding on an unusual hobby-horse

Michael Dixon reports on Edward de Bono who has inspired many disciples to think along unexpected lines

It was the medical degree he took at Oxford after graduating in psychology the best of the Maltese-born de Bono on the road to originating strategies for thinking the previously unthinkable. He moved to research in physiology at Cambridge, which led to the notion of gaining new perspectives on old questions by jumping the mind sideways from the straight and narrow path.

His first book on the topic appeared in 1967 and has been followed by 19 more. They have sold towards 3m copies in 23 languages. Although his work has raised little more than disdainful eyebrows in hallowed academic establishments, it has made him a key figure in the educational advances being pursued in Bulgaria, Venezuela, and recently the Soviet Union.

He has worked as a consultant for a host of companies. They include Shell, Exxon, Shell, IBM, Apple, and British Telecom in America. General Foods, Procter and Gamble, Unilever, United Technologies and the Swedish pharmaceuticals and biotechnology group Pharmacia which attributes its rapid profit growth partly to the application of de Bono's methods. Along the way, he has also become a television pundit and a star attraction on the international management conference circuit.

His guru status shines forth as he sits like Buddha before his acolytes, continually scribbling under the lens of the overhead projector beside his chair. By the end of each conference session he is surrounded by a small glacier of scrawled-on transparent film.

What he draws on it are childlike pictures of cars with their engines on the roof and aircraft landing upside down. All are improbable, some downright daft. That, he insists, is the whole point. The mind must be free to think in terms of "What if...?" "Listening to him sometimes makes you feel you're being taken back to your earliest years at school, which I suppose some people in senior jobs can find disconcerting," says Sandy Angus, director of Andy Montgomery, looking back on the Brussels conference from a distance of nearly

three months. "It didn't disconcert me, though. It was interesting, entertaining and potentially very useful. As we're an international exhibitions business, fresh ideas are the breath of our survival to us. Having the company make good use of de Bono's methods will of course depend on teaching them to the key people who work for me. I'm trying to do that but I'm far less good at it than he is. One seminar with him teaches you more than reading his books."

But more than one seminar with him — according to habits of management conferences — teaches you no more than you learned at the first. His critics say that since he credited his design for thinking new things almost two decades ago, he has never added anything new.

The 53-year-old doctor's answer is that while the blue-print may be faded, the machine works well. Why tinker with it? He can better spend his time selling the world using the time-tested methods to generate ideas to the benefit not only of commercial, but also of social concerns. He is especially proud, for instance, of the notion of harnessing ordinary citizens' eyes to police efforts to counter crime. Since he originated it in New York over 15 years ago, it has been adopted by numerous countries under titles such as neighbourhood watch. The way in which he invented it supplies a good illustration of how lateral thinking works. For the notion was sparked by

the use of a word he personally coined as a device for sidetracking conventional lines of thought which, however logical, are proving unproductive. The word is "Po." Stated at the beginning of a sentence, it means: Whatever is said next must be considered as a relevant and potentially fruitful suggestion, no matter how nutty it seems.

The use of the word in New York occurred around 1970 when crime was rocketing and the city had no funds to pay extra police. The mayor, then John Lindsay, asked de Bono if he could help, and his reply was "Po: every cop should have 100 eyes."

Since the rules of lateral thinking forbade Lindsay and his officials to dismiss the proposal as impossible even if desirable, they had to consider it positively. There soon emerged the idea of linking the police to supporting groups of self-interested citizen observers. De Bono emphasises that the subsequent key work of putting the idea into successful practice by organising the supporting groups and so on, could not be done without systematic, rational thinking of the conventional kind. "But we are good at mentally processing the ideas we already have, and are getting better now we've got computer technology to help us."

What we are not good at, and where computers aren't yet of much aid, is in having fresh ideas we can then work on. Our weakness is not in processing, but in perceiving new possibilities in the first place. And it's there that my methods can

help," he says. An example of his ways of generating fresh thoughts is to pick a word, preferably a noun, at random from a dictionary and then try to apply it to the problem under review. The random word that came up during the Brussels conference was "false-teeth" and although the context it dropped into at the time was different, it might have generated the neighbourhood watch answer to Mayor Lindsay's New York problem by being used in the following way.

One thing you can do with false-teeth, at a pinch, is to take them out and lend them to other bare-gummed people with a more pressing need to chew. Po: law-abiding people should have false-eyes to lend to police officers.

The purpose of dodges such as random words is to provoke the mind to abandon the familiar angles from which it looks at questions, and see them from previously unimagined points of view. But de Bono insists that if practical good is to come from the wayward visions, they must be conjured up and followed through in the course of a systematic scheme.

"If there's to be benefit from fresh ideas in an area of business or whatever, then it must be one where new thinking can have a significant effect. I call it an idea-sensitive area," he explains.

"What's more, the ideas you come up with must be considered in disciplined ways. There's no more use in sloppy lateral thinking than in sloppy

thinking of the standard kind." Even then, he adds, the formula will not necessarily pay off. Organisations are unlikely to gain from lateral thinking unless powerful people in them, preferably their chiefs, are committed to the method's proper use. It also helps explicitly to encourage subordinate managers to apply lateral thinking, perhaps by stating in their job contracts that they are expected to make—say—three productive innovations each year.

De Bono thinks, too, that organisations' ability to switch to the creative mode may be influenced by the nationality of their leadership.

"Americans are a curious mixture. In their actions they seem dynamic and entrepreneurial. But when it comes to having concepts they prefer the well trodden paths. Given the idea of "Lassie" they move on to "Son of Lassie" and so forth. Indians love going round and round. I've not much personal experience of Japanese."

"Among Europeans, Swedes will usually give new ideas a go. West Germans seem creative though only in certain directions such as precision engineering, but the Dutch have evidently lost their way. Italians possibly have the most flair, not only productively but organisationally—they're the first nation to show that you don't need a Government, for instance."

"But the British shy away from what's not been done before. Their famous names in business are mostly people who've kept much the same

operations running but cut down the working costs. While that's an important function, it is only one side of an economy. The other side is opening up the new, and Britain neglects it. I can't think of anyone who's doing it except Sir Terence Conran and once in a while Marks and Spencer."

If de Bono is right, British business chiefs' concentration on making old operations more efficient is depriving them of enjoyment.

For the Management Centre Europe conference showed that lateral thinking is great fun. Although the mixed-nation audience began somewhat stiffly, they were soon pitching in with glee.

For example, when they were asked for ideas on developing banks' cash-dispenser machines, a French executive said: "Drawing out my money makes me sad, so why not cash-dispensers which make people laugh?" That sparked a burst of ingenious suggestions for fixing the machines to tell jokes.

But the seemingly feasible proposal to which the group swiftly gave consensus approval promised to be even more entertaining, at least for some. It was to make the cash-point machine, take deposits as well as pay out, and build in a gambling element. Every now and again, some small depositor would hit the jackpot and be credited with £100,000.

This article is in this series appeared on June 30, July 2, 7, 14, 21 and 28. The remaining articles will appear on alternate Mondays, starting on August 12.



Kenya computes a speedy budget

By MARY ANNE FITZGERALD

THREE YEARS ago John Akach was ailing clerk in Kenya's Ministry of Finance. Three months ago he was busy collating the 20,000 items that comprise the 1986-87 budget presented in June. Akach's rapid career advancement was triggered by the arrival of five Osborne microcomputers in 1983.

The decision to computerise, initially regarded with misgivings by mid- and top-level bureaucrats, has set an example that augurs a change in pace throughout Kenya's ministries. Previously, statistics were compiled manually with the aid of a single main-frame computer.

The computers, funded by the US Agency for International Development, were introduced at the invitation of advisers recruited from the Harvard Institute for International Development. The following year 10 more computers were offered by the California-based Kaypro Corporation.

For Africa, where many countries are unable to furnish economic statistics that are accurate and up-to-date, such computerisation is revolutionary. Yet despite obvious advantages, the move initially met with resistance from both civil servants and politicians. Computerisation is a politically sensitive issue in Kenya where, with a 12 per cent unemployment rate, labour-intensive industry is actively encouraged.

The public relations breakthrough came last year when, for the first time, the budget was computerised. The exercise effectively demonstrated that computerisation, rather than costing jobs, expanded government employees' productivity instead.

Printouts of the budget were printed and bound in a fortnight, a startling achievement measured against the tardiness of previous exercises. It was not unusual for previous budgets to have taken so long to prepare and type that they were ready only just in time to be presented to parliament.

The budget system implemented by the Finance Ministry last year was an ambitious review of individual ministerial spending with the object of pruning capital

EEC spending

Tomato ketchup in the budget works

By Tim Dickson in Brussels

"THE TOMATO pact just got stronger and stronger" was how one EEC official put it, somewhat tongue in cheek after the meeting.

That "pact" — broadly speaking the poorer, Mediterranean countries such as Italy, Greece, Spain, Portugal and Ireland (the last admittedly neither Mediterranean nor a noted producer of the red fruit) — has been widely blamed (and credited in Brussels) for the inauspicious outcome of last month's Council of EEC Budget Ministers.

After two full days of negotiations (one stretching well into the early hours of the morning) member states were unable to agree preliminary spending plans for 1987 and with a collective sigh of relief decided to abandon their struggle until early September.

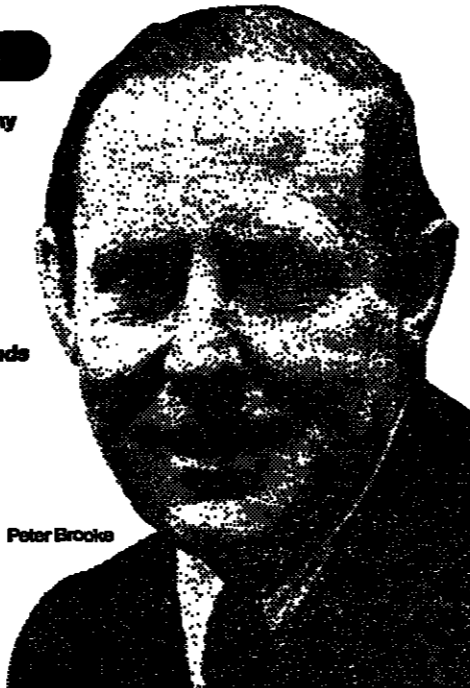
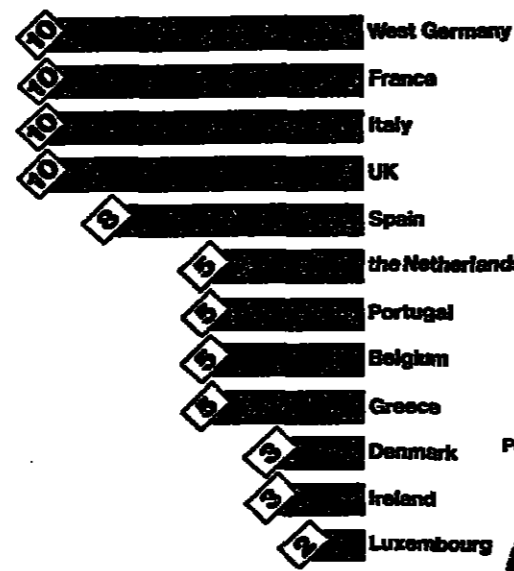
North/south divisions within the EEC and stalemate budget meetings in July, of course, are hardly new to EEC negotiators. But the addition this year of Spain and Portugal to the ranks of those member states which generally attach a higher priority to regional and social spending than to agriculture — the so-called "tomato pact" — has further complicated the already tortuous Community decision-making process.

This is perhaps particularly significant at a time when efforts are being made to streamline the administration of an enlarged EEC, notably through the machinery of the Single European Act. Aimed at establishing a new structure for European co-operation, the "Single Act" contains provisions for more majority voting notably during deliberations on unifying the internal market. The legislation still has to win the approval of most national parliaments.

Last month's Budget Council illustrated graphically that there are now two roughly equal camps within the Community of 12 — each with a substantial "blocking minority" and thus able to thwart the "qualified majority" required before a first Budget reading can be agreed.

(This is not incidentally a simple matter of securing seven votes out of 12. Each member state has a block of votes weighted according to its size and influence — 64 votes are required for a "qualified

The voting league table



Peter Brooke

majority," or putting it the other way 23 must be amassed by at least four member states for a blocking minority.)

The elusive task of finding a compromise capable of meeting majority approval falls to the President of the Budget Council, who for the second six months of 1986 is Mr Peter Brooke, Britain's Minister of State at the Treasury. A patient and courteous man with (so it is said) an impressive grasp of financial detail even at 6 o'clock in the morning, Mr Brooke won high marks for his performance in Strasbourg earlier this month when he skillfully negotiated the final stages of the 1986 budget (itself suddenly thrown back into the melting pot by the European Court's historic decision to declare an earlier version illegal).

This time, however, the challenges of reconciling the various interests proved too much for him. In one corner (but occupying different parts of it) were the budget disciplinarians — notably Britain, the Netherlands, France and West Germany. The last two at the same time strongly wedded to getting the best possible deal for their farmers.

In the other corner were the Mediterranean countries determined not to permit so-called non-compulsory spending such as the social and regional funds, research and new programmes to be screwed down to accommodate the spiralling demands of the agricultural sector. (Within this camp there are subtle differences between the newcomers Spain and Portugal and the rest, while the Irish are considerably keener than their southern neighbours on the bounty of wealth of the Common Agricultural Policy.)

The hapless Mr Brooke was unable to find sufficient support to clip a further Ecu 200m or so from the near Ecu 700m knocked off the Commission's original proposals earlier in the proceedings by EEC ambassadors. This is necessary if ministers are to stick to "budget discipline" — Community code language for complicated undertakings made in the past to keep spending within certain limits and adherence to which is important if (as the disciplinarians see it) the European Parliament is not at a later stage to add an unjustifiably large number of spending programmes dear to its own collective heart.

The main targets in the search for a compromise were apparently Portugal (a tomato which turned green and ultimately voted with the budget hawks) Spain and Greece, which did not. Greece was determined not to let go of spending on the so-called integrated Mediterranean Programmes (IMPs) while Portugal was strongly wedded to a tranche of agricultural structural payments. But as one EEC Council observer of the negotiations remarked ruefully: "In the old days it was fairly easy to isolate one country and that was all you needed to get a majority. Now, there is a number of overlapping blocking minorities. Indeed, in trying to buy off Portugal, they went too far at one stage and alienated the French and Germans over an important detail."

Another official pointed out that Spain and Portugal acquired considerable negotiating skill during their brief baptism in the renewed 1986 negotiations and that as they become more integrated into the Community their bargaining position is bound to get tougher.

Making sure the price is right

By Barry Riley

"In effecting a transaction with or for a customer a firm shall take reasonable steps to ensure that... the transaction is effected on the best terms available, at the time the transaction is effected, to persons generally for transactions of the same size and nature as the transaction in question."

THIS IS the Securities and Investments Board's "best execution" rule, which along with accompanying principles such as "know your customer" lies at the heart of the new framework of investor protection.

In terms of Stock Exchange business, the requirement for brokers to deal to their clients' best advantage has long been incorporated in Stock Exchange rules, and indeed in agency law. But the principle has been comparatively easy to interpret in conditions of single capacity — with brokers and market makers strictly separated, and commissions fixed.

After Big Bang it will be much trickier. And the problems will be felt by fund managers as well as by brokers and dealers.

An easy aspect is that of small bargainers in top grade equities. The Stock Exchange will divide the top few hundred stocks into alpha and beta securities, and firm prices will be displayed by market makers over the SEAQ screen-based trading system in units of 1,000 shares (and in larger size, on a voluntary basis).

Best execution in small transactions in such stocks will therefore be a fairly mechanical matter of achieving the best price on the screen, and indeed this kind of bargain is likely to be channelled through the Stock Exchange's computerised auto-execution system when this starts up a year after Big Bang.

The broker can, therefore, pass such an order to his market maker with an easy conscience so long as the latter will match the best screen quote even if it is not his own. This is what often happens in the US.

Where the problems begin, however, is in large size transactions, beyond the scope of the screen quotes and they get worse with gamma stocks, where any screen quote will not only be meagre in number but will be merely indicative and will not represent a commitment to deal at that price. Particularly acute difficulties are foreseen in the "Third

Market" area, where sponsoring firms may on occasion have several orders for the same stock. How can they exercise a duty of "best execution" in such circumstances? They could be required to bring in outsiders to certify that the stocks was being priced fairly.

More generally in the gamma stocks sector it could be risky for salesmen or agency brokers to deal extensively through their in-house market makers because it will not be possible to prove that the best price has been obtained.

If they have hunted around for the best deal in a difficult market it might be prudent for them to keep records of what they have done — although that might be a counsel of perfection for busy brokers.

There is also the more subtle question of how they should handle different kinds of orders — at "best," for instance, or limit orders.

Experienced brokers get to know the requirements of different clients, and learn whether their clients expect the order to be executed there and then, or whether the broker is encouraged to exercise a "feel" for the market, perhaps waiting for a better buying or selling opportunity.

But in future it might be necessary to impose much more rigid procedures. Certainly the client will have considerably more information at his disposal to check market prices through the day. The broker who puts an order aside until after a long lunch will be much more exposed.

In general, however, it is unlikely that in practice brokers will be disciplined for particular single instances of failure to achieve best execution. The real concern would be over a persistent slight bias in firms that failed to check out the market properly. Records of market quotations would extend to allow the firm's performance to be tested over a period of time.

One likely effect is that firms will keep close track of the amount of their trading in-house. If a market norm is established, which could be near 100 per cent in small bargains but much less in big institutional transactions, a

COUNTDOWN DAYS TO BIG BANG
84

firm which stays reasonably close to the standard figure will feel safe against accusations of the same could apply to fund managers within the big new integrated securities groups, who will face demands from their traders to see much of their business. But may say that their investment clients will complain that best execution is at risk. Should 60 per cent of business go through the in-house trading desk? Or perhaps 50 per cent? The fund manager will be hard to know.

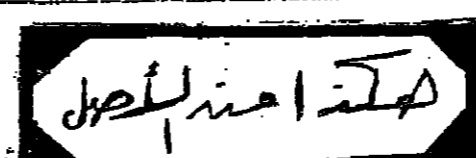
A little surprisingly, fund managers have emerged in a vulnerable position because of the best execution rule. Until now, full commission and single capacity in the London market have sheltered them, as they have sheltered brokers, from conflicts of interest over dealing. In any case, until now fund managers have been more or less unregulated.

Thus, fund managers will have a clear duty of best execution to their investment clients. One result, for example, is that they should be criticised for clumsy sales of large blocks of shares. They might be expected to be able to show they had fed the stock out carefully through several broking firms so as not to upset the market.

It is being argued in some quarters that agency broking — that is, dealing in securities as an agent for commission — will continue to be important after Big Bang precisely because fund managers will want to offload the responsibility for achieving best execution.

The alternative will be to deal directly with market makers, without commission. This should be cheaper, but the fund manager will bear more responsibility.

Of course, it is possible that clients could complain that any transactions that involved the paying a commission that was not strictly necessary could not amount to best execution. But although best execution might seem to be a simple principle, its application requires careful compromise. SEAQ's practice note puts it like this: "A firm which surveys a representative sample of available sources will have made a sufficient effort to survey the market generally so long as the sample is reasonably wide and the firm regularly replaces the sources it surveys." So now we know.

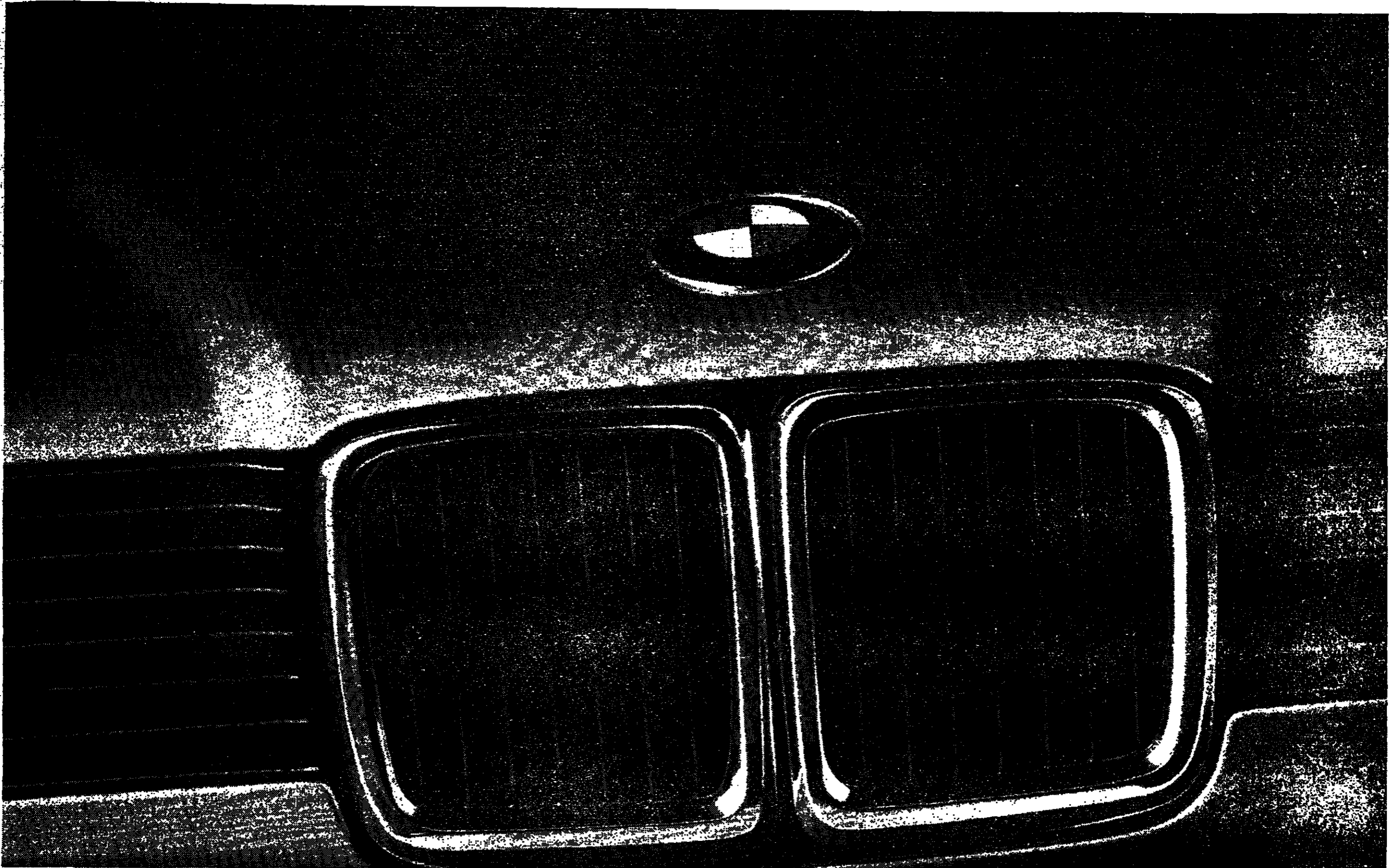


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For indisputable evidence of success, look at the balance sheet.

1985 - a good year in every respect.
 Automobile production went up by 3%.
 Motorcycle production increased by 9%.
 Turnover rose by about 10% as well.
 Pretax profits and the resulting taxes were once again higher than the year before.
 The accounts for the 1985 business year represent renewed and impressive evidence of BMW's performance.
 This success is based on far-sighted Company policies.
 To maintain this progress, and to enable BMW to enjoy continuing prosperity, forward-looking investment

decisions must be taken without delay.
 There is no other way to cope with the accelerating pace of technological progress.

Investment in fixed assets accordingly rose by 60% in 1985. Investing in tangible assets alone, however, is not enough: knowledge and skills

are just as vital if the company's technological lead is to be maintained.
 New recruitment, therefore, accounted for an increase of almost 4% in the workforce, including training positions for the young.
 Thanks to these measures, and the continuity in company policy, we are extremely well-equipped to face the future.
 BMW is therefore in a position to introduce the new products, and design developments, year after year which provide an essential stimulus to the automotive scene, and in this way to consolidate and increase its share of the world market.

BMW performance data - 1985			
Production-automobiles	Units	445,233	+ 3,1%
-motorcycles	Units	37,104	+ 9,1%
Group turnover (worldwide)	Million DM	18,078	+ 9,7%
Workforce (worldwide)		53,925	+ 3,8%
Investments (worldwide)	Million DM	1,376	+ 59,9%
Profits (before tax)	Million DM	1,029	+ 0,8%

	Summary of annual accounts (BMW AG) 1985		1984	
	Million DM	Million DM	Million DM	Million DM
Balance-sheet total	6,573	5,907	14,246	12,932
Fixed and financial assets	2,592	2,411	7,891	6,915
Liquid assets	1,793	1,436	2,918	2,793
Stocks and receivables	2,188	2,060	2,483	2,166
Capital resources	1,920	1,770	729	695
Provisions	2,942	2,515	150	175
Liabilities	1,711	1,622	150	150

The full annual accounts of Bayerische Motoren Werke AG and the BMW Group up to December 31, 1985 in accordance with § 329 of the German Companies Act (AktG) have been given an unqualified auditor's certificate and will be published in the Federal German Gazette. Payment of the dividend of 12.50 DM per 50 DM share, as decided upon by the Stockholders' General Meeting on July 3, 1986 can be claimed immediately from the payment offices stated in the complete dividend announcement published in the Federal German Gazette No. 119 dated July 4, 1986, on submission of profit entitlement certificate No. 36 and subject to deduction of 25% capital earnings tax.
 Munich, July 1986 Bayerische Motoren Werke Aktiengesellschaft, Munich The Board of Management

BMW AG

THE ARTS

Architecture/Colin Amery

A moving, controversial decision

We live in stirring times. The appointment of a youthful and highly original candidate, in the form of Mr Neil MacGregor, to the post of Director of the National Gallery bodes well for the development of that institution.

architectural profession than any technological advance. This is not an argument for the division of architecture into modern and pastiche, but a call for the return to the creative development of an art that will wither if it destroys its roots.

The important thing is that he represents a break from the institutionalism of the arts. Although he will work as a civil servant—he comes with an unfettered mind to a post which, I hope, will develop into the visual conscience of the nation.

Like many of the nation's museums and galleries the National Gallery has a role beyond the mere acquisition of pictures and RT facts. There is a need for more active research policies and the lively promotion of the arts.

After a long period of gross sterility the architectural profession has slowly realised the need for their creations to be actively beautiful. It has been the pressure of the public which has opened its eyes, that has forced the profession to respond. It has been a more difficult battle to ensure that architects respond to the riches of history, understand context and create new buildings that are original but not alienating.

RIBA's proposals for the transformation of the Institute's headquarters are redolent of the 1960s when the creation of "lively centres" was a panacea for professional inadequacy. It would be better to put the curator and his best drawings on television from time to time.

Mr Rolland proposes the transformation of the Institute's headquarters building in London's West End into a "lively centre for architecture". To do this the RIBA has prepared a "many faceted and exciting plan in the spirit of our time."

These are old ideas redolent of the insensitive 1960s when centralisation and the turning of orthodox institutions into so-called "lively centres" was seen as the panacea for professional inadequacy. The public is not

likely to be fooled by this sort of cosmetic action any more. It is worth looking closely at the president's statement because it is a demonstration of the profession's lack of sympathy for the study of history. The decision to move the finest collection of architectural drawings in the world into inferior and inadequate accommodation at the institute's HQ may, as the president says, "increase the scope for a more imaginative and less destructive approach to the whole question of drawings and architectural source material."

The lack of support for the half-baked and costly plan to uproot and bureaucratise the Drawings Collection does not seem to worry the president and his council. It is shocking that the president sees fit to say that it is the absence of the Collection that "has impoverished the seasonal programme at headquarters without commensurate gain to the Institute as a whole."

Any dreariness in the centralised activities of the RIBA is the fault of the unimaginative bureaucracy. To return the Drawings Collection to this intellectually impoverished environment would be a major error. No amount of alterations to the fabric of this listed building can reverse the effects of institutional oppressiveness.

After their summer holidays the President of the RIBA and his members should seriously consider a more imaginative and less destructive approach to the whole question of drawings and architectural source material. I am certain that no donor would want to promote the concentration of professional navelling-gazing at the centralisation of all the RIBA's resources in London apparently encouraged in the president's report.

It would be wiser to look again at the whole question of the communication of architectural knowledge. It would be better to put the curator and his best drawings on television from time to time and to fund more staff to interpret the collection. It is shocking that the president sees fit to say that it is the absence of the Collection that "has impoverished the seasonal programme at headquarters without commensurate gain to the Institute as a whole."

The Buxton Festival, on the cusp of its tenth year, is approaching a crossroads as yet unfurnished with signposts. Over the years it has built up enormous reserves of good will, and indeed respect for its sober, hard-pressed artistic direction. Its achievements are recognised, grudgingly here but with proper enthusiasm in the European musical press. It is a perfect festival town: if the weather is kind, which it was this weekend, there are few nicer places in Europe to be. It presents an inviting three-week programme of drama, music, opera and fringe, and this in a comparatively deprived area. Yet it still fails to attract a direct grant from the Arts Council.

Three pages of the programme are devoted to acknowledging commercial sponsors and private contributors: the festival survives. But the capriciousness of the Arts Council was famously demonstrated last year when a sudden withdrawal meant that the opera programme had to be scrapped and re-planned at short notice.

With an eye—one must presume—on overtime, the Dryden play was savagely cut, so that the work emerged as an ill-organised opera with too much dialogue rather than as a play with musical interludes fulfilling a well defined function. All this meant that Alan Bates, Derbyshire man making his first visit to the festival, had far too little to do in the title part other than stand looking vaguely cross while the rest of the cast milled around him. When he did get the opportunity to wrap himself round Dryden's wry witty penning, he showed that his eyebrows are at least as eloquent as Dirk Bogarde's, if not Denis Hare's. Very slightly more is needed.

Indeed, it was one of the singers, Philip Mills, who did best by Dryden, singing the villainous Osmond's lines out with fearful abandon. Lucy Guttridge mixed pathos and comedy adroitly as poor blind Anna. The comic and the singer Eileen Hulse (Cupid), Dinah Harris (Nymph), and executrix of "Fairer Isle" (Irene) stood out. Barry Banks (Grimbold), for economy's sake limping on or two numbers he shouldn't have, deserves some sort of medal for hard work.

Buxton Festival/Rodney Milnes



James Bowman and Meryl Drower in "Ariadante"

The action, seen darkly through a thickly painted gauze, was capably enough organised by Malcolm Fraser within the limits of the budget.

I especially enjoyed the first glimpse of our accepted idol as a sea-girt grove populated by tiny satyrs (children come comparatively cheap). Faraway's brightly coloured costumes brought distinct pleasure at a time when so much opera is seen in black and white. Anthony Hogg was the sound conductor.

Black and white struck back with a vengeance (costumes some way after Beardsley) in Ian Judge's production of the Handel, over which it would be kindest to draw a gauze even thicker than the one that shocked Sir Arthur. Suffice it to say that a production of *Ariadante* in which the hero has to sing "Scerza infida", that exquisite lament with bassoon obbligato, while Polinesio and Dalinda exultate slowly on a circular bed centre-stage has gone very, very seriously wrong indeed. *Ariadante* and *Genevra* were established merely as opera afterthoughts in the first act (she in a bubble bath at curtain-rise): one couldn't give a damn what happened to either of them.

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From amid the wreckage one or two singers emerged with dignity intact: James Bowman (huge, authoritative as Polinesio), Meryl Drower (irrepressibly stylish as Dalinda), and Christopher Gillett (Lauvardo); the duet for the latter pair was one of too few moments to remind one just how sensitive thatceptive Mr Judge can be on the right night. Ross Manning (Genevra) continued to show enormous promise, and Eirian James, considering what she had to do (carrying on like a goal-scoring footballer after "Dopo, dopo" was not, perhaps, a good idea), had a most creditable stab at the title-role. Given the antics on stage, it was understandable that Mr Hogg failed to find the heroic strength of the score with consistency. Da capos fell like corn before the harvester.

In brief, one of the greatest indignities suffered by Handel in recent years—and boy oh boy, has there been competition. Among the drama offerings was Cheek by Jowl's exhilarating staging of *Twelfth Night* on which our drama critics will doubtless report when it reaches London early next year. In the circumstances, this gave us the heroic strength of the score with consistency. Da capos fell like corn before the harvester.

A forum for young composers

The Lerchenborg Music Week has been running annually for almost a decade, the brainchild of Louise Lerche-Lerchenborg who has brought together performers and composers in her ancestral home at Lerchenborg, some 100 km west of Copenhagen, for a weekend of performance and discussion. Last year, the festival had an Anglo-Danish flavour, with the Arditto Quartet in residence to play a host of pieces by British and Danish composers. This year the theme was reversed: the performers were Danish and the visiting composers British, in the persons of Simon Bainbridge and Harrison Birtwistle.

The atmosphere at Lerchenborg is a remarkable one. Danish composers attend in force, led by the elder generation of Ib Nørholm and Per Norgard. There were at least two dozen there for most of the weekend, and I have never seen an equivalent number of British composers gathered together in one place. The mixture of seminars, workshops, discussions and concerts is intensive, yet it all takes place in a relaxed and informal way, for which Louise Lerche's enthusiasm and encouragement must be largely responsible.

This year events did not quite go according to plan. Illness caused the cancellation of one concert, and with it the performances of two of the three Bainbridge works originally scheduled, while the string quartet hired for the weekend, the Stengard Quartet, found the demands of Bainbridge's First Quartet and Birtwistle's

Clarinet Quartet rather beyond them, so that workshop sessions devoted to the two works had to be concentrated on rehearsing basic technical problems rather than shedding light on the compositions themselves. In other workshops on Birtwistle's *Pulse Sampler* for oboe and clavier and *Dædra* for soprano

Danish and British musicians gather for a new music festival at Lerchenborg, near Copenhagen

and clarinet, the formula was much more successful because the musicians involved — the Swedishoboist Helen Jähren and the soprano Marianne Lund — were well prepared, so that the composer was able to illuminate the background to the works in much greater detail.

Both composers were also given sessions in which they could talk about themselves and introduce tapes of their works. Bainbridge gave a potted survey of his career from the 1976 *Viola Concerto* to the recent BBC-commissioned *Fantasia* for double orchestra, while Birtwistle was in highly expansive mood, concentrating upon *Silbury Air* and *Secret Theatre*, but at the same time talking engagingly about his childhood and first attempts at composition. He had recently seen some scores by Arvo Part and was amazed to discover they were

just like his juvenilia, "full of white notes," while at the age of ten, he would have composed a piece for melody instrument and music; evidently the seeds of his music theatre and of *The Mask of Orpheus* in particular were sown at an early age.

Because of the cancellation that proportion of talk to music was probably higher than usual at Lerchenborg — another round-table discussion involved Birtwistle and Bainbridge with Norgard and Hans Abrahamsen, in which a number of mildly contentious issues were gently tossed around, without raising hackles or drawing blood.

The final concert of the weekend brought performances of Bainbridge's First Quartet (not at all characteristic of his current work, though a new string quartet had been originally promised for the occasion), Birtwistle's *Devoxa*, *Pulse Sampler* and *Clarinet Quintet*, and Abrahamsen's highly accomplished and striking Second Quartet which had been commissioned for Lerchenborg in 1981, as well as the premiere of Nørholm's *Lerchenborg Acoustic*, a setting for soprano and string quartet of an acoustic writing in an *Idis* sonnet during the festival last year by the British critic Paul Griffiths.

But two concerts of music by some of the younger composers present gave an opportunity for rather more discussion. *Identifying*, a set of five solo instruments, pieces interrelated and overlapped to make a composite 45-minute work, was an intriguing collective experiment, but one or two striking

moments aside, it failed to generate the kinds of tensions and energies one might have expected. There was more meat in a selection of pieces presented by an accomplished group of young Danish instrumentalists which included a fine flute in Anne-Lilli Ree and violin Gert-Ingø Anderson; Martin Akerwall's *Viffer* for flute and viola proved a carefully calculated collection of miniatures with a clear textural focus, while Christopher Best's *Time Sharing* for flute, violin, viola and piano had a nicely sustained slow centre, but surrounded it with music of much less certain intention or achievement.

The important thing for the young Danish composers, however, was to get the performance. In this respect they were well served by their peers and senior colleagues. Lerchenborg provides the ideal forum for this; in Britain the nearest equivalent would be the Society for the Promotion of New Music's events, but they rarely attract the senior figures who were much in evidence here. I'm sure it fosters much more of a sense of a creative community than composers have in Britain, and perhaps the effects on Danish music are beginning to be seen here, too: composers like Abrahamsen and Poul Ruders are getting London performances with a regularity their predecessors never managed, and Lerchenborg must have played at least a part in fostering their confidence and public personas.

Andrew Clements

Liszt centenary celebrations

Musicians the world over celebrated the many-sided genius of Franz Liszt last Thursday on the 100th anniversary of his death. From Bayreuth, where he died on July 31, 1886 after attending a performance of Tristan, a concert including the second piano concerto and the Faust Symphony was relayed on television across Europe. At home, it was a Liszt day on Radio 3, and the Proms paid their own tribute. The season's last concert at the Wigmore Hall before the August holiday, was also a Liszt celebration, and the finale too of the Songmakers' Almanac tenth anniversary series.

Liszt was hugely prolific in many genres, and he was not only a great pianist, but by and large, embraced his finest and most original inspiration. Perhaps the distinction is not especially useful: for the impulse of song runs through a great many of Liszt's instrumental music, from the earliest pieces to the last; he was such a compulsive arranger and re-arranger that genres blend and boundaries blur. Some of his greatest piano pieces, such as the Petrarch Sonnet no 3, started life as vocal settings. "Die Drei Zigeuner" is essentially a song in whatever

identity it appears, although it takes new shape in not one, but several, Hungarian Rhapsodies. Behind all of his orchestral music, and even the most purely "orchestral" of his solo piano music, the voice stands as guardian and arbiter, balancing the counterpoint, shaping and moulding the phrase.

It was, thankfully, one of those Almanac evenings into which Graham Johnson's verbal collations (very well delivered on this occasion by Richard Jackson) intruded tactfully and with restraint. It was a stroke of genius to include one of Liszt's melodramas, a piano accompaniment of the purest gothic kitch attached to the recitation of a poem by Nikolaus Lenau — extraordinary, and oddly affecting (in how many purely instrumental works of Liszt, after all, does the spirit of melodrama invisibly hover). To include Berlioz's "Spectre de la rose" was somehow apt — Liszt himself, with his inimitable blend of enthusiasm and humility, would have been the first to admit that he never wrote a song, as pure song, half as good. The quartet of soloists (Bowen, Walker, Thompson, Davenport)

was decent, even if Sarah Walker alone throughout the evening projected her music with authentically Lisztian flair.

Dominic Gill

The Proms way of celebrating Liszt Day was yet another example of the intelligent programme planning that, since particularly to mark this year's schedule, Liszt was the great speculative intelligence of 19th-century European music, virtuoso performer, prolific producer of his own music and enthusiast for that of other men, traveller, adaptor, absorber of vast tracts of European literature and visionary into the musical future. In Thursday's two consecutive concerts—the London Symphony under James Conlon, preceded by Simon Preston's early-evening organ recital—almost every one of those creative dimensions was at least suggested, and a lifelike Liszt portrait emerged from the double experience.

The LSO selection of Liszt orchestral music was festively unbacked, and especially illuminating of the occasion. As concert opener we heard the *Two Legends*, in orchestral versions of the more familiar piano pieces only recently returned to light (his first London outing). To anyone who knows the solo pieces reasonably well, the new perspectives offered by their orchestra re-clothing promote, in turn, fresh insight into a composer hardly equalled for his ability to re-think and reform musical inspiration (his own and other men's) into alternative performing guises.

ferno," is a classic outburst of the sulphurous Liszt, with its baying stopped brass, acrid wind, and central vision of romantic regret. "Purgatorio" rather more difficult to hold together in its slow pace, halting statement, and diaphanous instrumentation, exposed passing insecurities in all the LSO string department; but in the final *Magnificat*, Liszt's soaring heights floated down from the highest tier to achieve an exactly-judged effect of seraphic radiance.

It's a work at once grand in conception and unequal in execution—was there another 19th century composer of similar stature who could so often be both, in the course of a single large-scale work? The Preston organ recital, delivered with command and authority, and panache, and seemed to force concentration on this question. The gigantic sonic thunders and grandiose pealing chorales, the endless chromatic slithers and contrapuntal gongs, burst out of white both the *BACH* Prelude and Fugue and the *Ad Nos*. Fantasy and Fugue might be said to be made, certainly stun innocent ears into exhausted submission. The reminder of the hollow, coppery, and the insertion into the second half of George Benjamin's *A Mind of Winter* (1980-81) for soprano and chamber orchestra, which the composer himself conducted, made for a gleaming, refreshing, very attractive 20th-century interruption.

Benjamin has set the short Wallace Stevens poem in an orchestral texture of startling vividness—a landscape of wind and snow conjured up in a few simple strokes (and by means of a tellingly economic use of harmonic contrast). The whole piece doesn't seem to move far beyond its opening *trattoria* and the vocal writing (at least as demonstrated by Teresa Cahill in *frayed* voice) is less interesting than the instrumental. Nevertheless, Benjamin's cool accomplishment is remarkable.

Max Loppert

The Northern Sinfonia under Wilfried Boehrer visited the Proms on Friday for a mostly-Mozart. From (which included a most elegantly turned and finely shaded account of the *C Major Piano Concerto, K415*, by Imogen Cooper). The insertion into the second half of George Benjamin's *A Mind of Winter* (1980-81) for soprano and chamber orchestra, which the composer himself conducted, made for a gleaming, refreshing, very attractive 20th-century interruption.

Max Loppert

Russian bass ill The Russian bass Paata Burchuladze is unwell and unable to perform Shostakovich's Suite on Verses of Mikhailovsky in the BBC Philharmonic's Prom on August 7. Edward Downes will now conduct a revised programme with violinist Dmitry Sitkovetsky.

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Dated 4 August, 1986

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

PARIS

David Simpson, cello, Noelle Spiekle, harp, Isabelle Perini, harp, J.C.E. Bach, Solo, Beethoven (Mon 7pm). Auditorium des Halles, 5 Porte Saint-Eustache.

Stations des Fidiards conducted by Alexander Myrat. Shostakovich, Mozart (Thu 8.30pm). Saint-Severin Church.

All these concerts are part of the Paris Festival Festival. Taped information in English round the clock (4704 8080).

LONDON

National Youth Orchestra of Great Britain conducted by Mark Elder. Debussy and Messiaen. Cynthia Millar, oboe, martenot, and Peter Donohoe, piano. Royal Albert Hall (Wed 7pm).

BBC Philharmonic Orchestra conducted by Edward Downes. Shostakovich and Tchaikovsky. Royal Albert Hall (Thu).

NETHERLANDS

Amsterdam, Westerkerk. Ursula Cappel, organ. Bach, Widor, Alain, Regier (Mon) (24 71 66).

Amsterdam, Oude Kerk. Organ recital by Wim van der Vliet (Tue) and Vincent de Vries (Wed).

VIENNA

Volksoper Orchestra conducted by Franz Maerzendorfer. Schubert, Strauss, Arkandehof (Tue), Alexander Janner, piano. Schubert, Chopin, Debussy. Luxemburg palace (Wed).

August 1-7

European Community Youth Orchestra conducted by David Pevsner. Beethoven, Liszt, Beethoven. Konzerthaus (Thu).

NEW YORK

New York Philharmonic: On the Great Lawn in Central Park. Leonard Bernstein conducts a programme of Beethoven and Tchaikovsky with soloist Glenn Dietzner, violin (Mon).

WASHINGTON

Summer Festival (Concert Hall): Remains the same, viz. highlighted by a visit from the Newport Folk Festival in August, this summer-long string of popular singers and musicians includes recital performance Neil Sedaka, Shirley Bassey, Dionne Warwick and Petula Clark. Ends Aug 27.

CHICAGO

Brevins Festival: Beaux Arts Trio. Haydn, Shostakovich, Rachmaninov (Mon). New York Philharmonic conducted by Leonard Bernstein. Bernstein, Tchaikovsky (Tue); Christopher Hogwood conducting with Michael Eliahu Fortepiano. Mozart, Haydn (Wed); Chicago Symphony conducted by David Zinman with Itzhak Perlman, violin, Rosamund, Bruch, Sarasate, Ravel. (Thu); Highland Park, (728 4642).

TOKYO
Stanislaw Buzina (piano): Haydn, Mozart, Schumann, Chopin, Liszt, Liszt, Liszt. Showa Women's College. Sang-ensya (Tue) (235 1861).

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Oil and Gas Exploration

The fall in prices has forced the oil companies to cut development budgets and re-examine their strategies just when more finds are needed.

Cutbacks bring risk for supplies

THE COLLAPSE of oil prices this year in a wild swing from \$80 to \$10 per barrel has given a perverse optimistic signal to most oil consumers about the state of world supplies.

Most obviously it proclaimed that oil is once again in abundant supply and that the Organisation of Petroleum Exporting Countries (Opec) has lost its power over the oil market, perhaps for several years.

Lower oil prices appear to have stimulated at least some increase in consumption by motorists and companies with the capacity to switch from the use of gas to oil. If lower prices (say \$15 to \$17 per barrel) were to be sustained for a year or two, a significant further shift back to oil might well occur, while the stimulus to invest in exploration and energy conservation would be much weakened.

This process has been seen by many commentators as the more or less benign operation of the price mechanism in a market which has been under a cartel for far too long. Lower prices would be demanded and supply back into balance by stimulating the world economy, and hence the demand for energy by making oil relatively more attractive than competing fuels, and by reducing the incentive for oil companies to develop new sources of supply or pump oil from the most expensive of existing wells for energy.

Major cutbacks in capital expenditure announced by almost every oil company have caused little alarm, and surprisingly little comment outside the industry. The Texas companies which supply drilling and other equipment are already suffering

acutely, with worse in store. This summer the Hughes Tool count of rigs operating in the US and Canada fell to 705 compared with 2,200 a year earlier.

In the north east of England and Scotland, the full force of the storm has yet to hit the yards which fabricate modules and jackets for North Sea rigs. When it does, calls for an easing of the tax regime are bound to increase.

Serious though the impact on employment may be, the more important effect is likely to be on the security of supplies of oil for the Western nations. For just at the time that oil prices are falling, discovery of new sources of oil has been getting more difficult. A recent paper by Shell shows that the cumulative discovery of new oil has been falling steadily in relation to the number of exploration wells drilled in recent decades, with a marked tendency for the graph to flatten in recent years.

The Shell paper observes: "This fall in the discovery rate has occurred in spite of the many considerable advances in the industry's technical capability, notably seismic, where today's systems are 10 to 50 times more effective than a decade ago. This decline in rate is also in spite of the increase in the number of exploration wells drilled in recent years."

Of course, surprises are inherent in the process of exploration, so that it would be foolish to rule out the possibility of major new oil finds in the free world outside the Gulf states, perhaps in the far north. However, recent history does indicate that the Middle East remains the richest area for exploration as well as holding

half the world's known oil reserves. Most of the more accessible parts of the non-communist world have been examined by geologists, so that chances of finding a large cheap supply comparable to that of the

enhanced recovery techniques for extracting the last drop of oil from existing fields. According to Shell, the upper limit for the range of investment costs by 1990 is likely to be about \$60,000 per barrel a

day, or about three times the cost of North Sea developments in 1975. Oil from the Gulf will then be much cheaper at a little over \$20,000 per b/d in investment costs (at 1983 prices).

It is clear therefore that the incentive to invest has been dramatically reduced just at a time when the cost of replacing reserves as they are used up is rising steadily, even steeply.

According to a survey by the New York-based Petroleum Analysis, the average expenditure on exploration and development for each barrel of oil discovered by the 21 largest US companies rose from \$6.2 in 1984 to \$5.7 in 1985. Moreover, the range of costs was very large, from \$3.4 for Tennesco to nearly \$29 for Standard Oil.

On average these companies replaced only 85 per cent of the reserves which were used up in production after a good year in 1984, when discoveries were 110 per cent of production. However, the general trend for US companies is for a gradual depletion of their reserves.

This reflects the facts that new oil finds in the North American continent are tending to be smaller, while prospects elsewhere in the world now seem less bright than they did a few years ago.

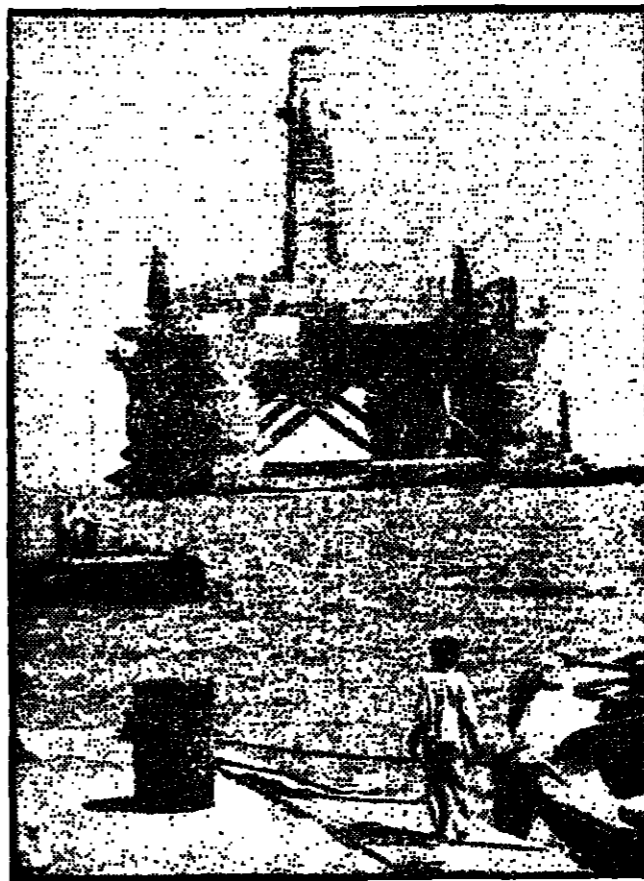
The North Sea oil fields, for example, are in a mature phase. Any major new discoveries are likely to be in much more hostile waters to the north and west where new and unproved technology will be required. Exploration in the continent of Australia has yielded no further major oil fields after the discovery of the Gippsland Basin fields in the Bass Strait.

Exploration in the China Seas has been very disappointing. Elsewhere, oil companies have had to weigh a combination of environmental and political hazards which have tended to diminish the attractiveness of exploration.

The fall in oil prices has therefore forced most oil companies not merely to cut exploration and development budgets by 50 to 60 per cent, but to undertake a fundamental re-examination of their strategies.

As Mr Clifford Garvin, Exxon's chairman, succinctly remarked: "At \$10 to \$15 per barrel it is simply not as attractive to look for oil as it was before. Moreover, companies that do the looking are going to have less money to do the job."

Shell has tended to emphasise the need to keep up the momentum of exploration as much as possible by cutting costs and finding new and cheaper engineering solutions for developing reserves.



The rig Polar Pioneer is towed through the Suez Canal en route from Japan to Bergen to begin a five-year contract with Norsk Hydro. It is the biggest object to have negotiated the canal.

This has ranged from the sharp decisive reaction of Exxon, which announced a 26 per cent cut in capital expenditures this year from a planned \$8bn and a 15 per cent reduction in its workforce, to the much more cautious stance of Royal Dutch/Shell, which emphasised the need for continuity in its exploration programme.

As Mr Clifford Garvin, Exxon's chairman, succinctly remarked: "At \$10 to \$15 per barrel it is simply not as attractive to look for oil as it was before. Moreover, companies that do the looking are going to have less money to do the job."

assets from competitors more overburdened by debts may well seem preferable to the uncertainties of exploration. So far the major companies in a position to do the buying have been biding their time in the expectation that companies with distressed cash flow will come under greater pressure to sell.

For the stronger independent companies with operations concentrated in the upstream ends of the business, greater integration into the downstream either by merger or acquisition must begin to look relatively more attractive.

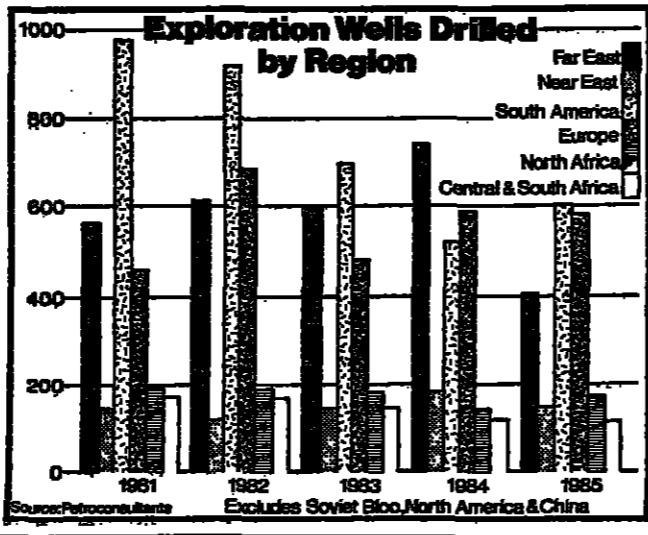
From several different points of view, therefore, exploration is likely to be under pressure. Large low-gear companies with an eye to a future recovery of oil price will undoubtedly keep exploring, but they may divert some resources to acquisition.

Small highly-geared independents are unlikely to be able to afford to explore much even where they see excellent prospects, and the independents with less debt, besides following a prudent capital expenditure plan, may well consider diversification out of upstream oil. British Petroleum's decision to spend some \$500m buying into the US animal feedstuffs industry may be an example for such companies.

All these varied decisions will be viewed against the generally rising cost of finding and exploiting oil reserves, and an accepted wisdom in the industry that oil prices may remain below \$18 to \$20 per barrel for several years while most Gulf states remain under strong pressure to maximise output to keep up revenues.

However, there is also an overwhelming probability that oil prices will rise again, perhaps very steeply as reserves outside the Gulf begin to run down and the world once again depends on the Arab countries' supplies. This could happen at any time within the next five or six years.

Meanwhile, the greater the depression in prices and the larger the cuts in exploration and development, the greater will be the rebound. When this happens the oil companies which have prepared themselves to take advantage of recovery will be in a commanding position. Meanwhile, they will need nerve, judgment—and money to make investments which cannot be justified on present prices but depend on a gamble about the timing of the next recovery.



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Oil and Gas 2

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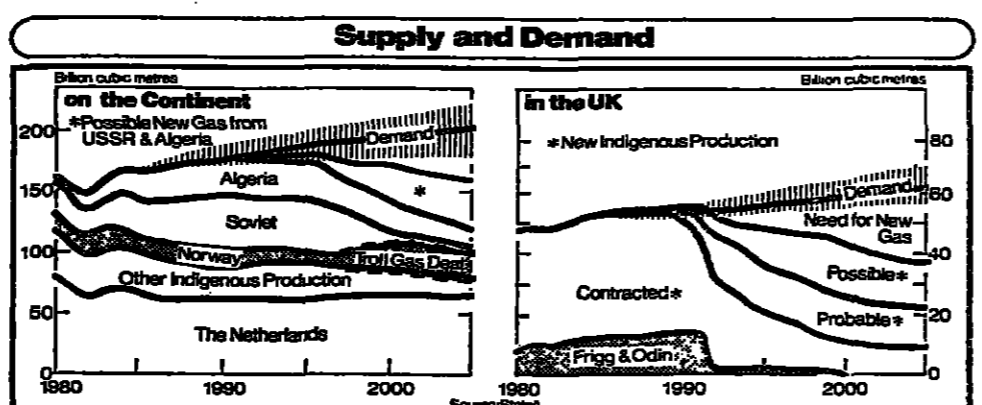
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North Sea Rigs standing idle

ANYONE WANTING evidence of the extent of the damage caused by the fall in oil prices to activity in the North Sea need only walk along the beach at Great Yarmouth or Aberdeen and count the number of great steel rigs standing offshore waiting hopelessly for something to do.

At the latest count, there were about 40 idle rigs in the North Sea, compared to five a year ago. There is now less exploration and appraisal work going on than at any time for the last three years.

When the offshore industry last went into recession in 1983 it was smartly restored to health by a package of tax changes, which had the effect of making the Government pay for about 80p of each £1 spent on oil exploration in the North Sea. From near paralysis activity sprang back to record levels within a year.

Such a dramatic recovery this time is inconceivable. While the industry is bleating for further fiscal incentives—perhaps a package of measures to lower the rate of PRT and to remove the tax fence so that all development costs become offsettable against PRT—the Government appears unlikely to take any such radical step. But even if it did, it would not be able to reverse the decline caused by a drop in the oil price of more than 60 per cent.

The consequences of lower oil prices on activity are probably only just beginning to show now. The movement was so sharp and unexpected that it took the industry some months to react with substantial cuts to their budgets.

While activity in the North Sea in the first half of this year was well down on 1985, during the second half it is going to be much lower still.

Last year Lasmo was planning to participate in 26 wells in the North Sea during 1986. Its budget has now been cut in half, with about 13 wells drilled by the end of the first half, some of which it was too late

to cancel, and just one during the remainder of the year. The pattern seems roughly the same across the industry. Some plans have been merely postponed rather than cancelled. The emphasis, which was once on speed—so that oil could be brought on stream as quickly as possible—is now on cost and on caution.

Not only is the potential cash-flow from any discovery much reduced by lower oil prices, companies which embarked on exploration under the impression that the Government would pay for most of it may now find that their tax shelters have collapsed as the income against which to offset exploration costs has been cut by two thirds.

The large cuts in exploration budgets already announced by nearly all companies operating in the North Sea may well be followed by still larger ones. The first round was based on oil price assumptions of about \$15 to \$20 a barrel for the rest of the year, a forecast which many companies have now replaced with a lower range of \$10 to \$15, and some believe even that might prove too high.

The only sector in which drilling is still going ahead on any scale is in the Southern Gas basin. This is because the prices that British Gas is paying for its supplies have fallen modestly by comparison with the plunge in crude oil prices, and drilling for gas now seems a relatively profitable exercise.

In the rest of the North Sea most of the current drilling is for commitment wells for which there is some reasonable chance of finding a respectable amount of oil. In the case of wells where prospects are poor the Department of Energy is becoming increasingly willing to relieve companies of their commitments.

Meanwhile, development is going ahead fairly smoothly on gas discoveries in the North Sea, with a series of large projects under way in fields such as Audrey, Amethyst and

Norway Dismay over tax changes

THE NORWEGIAN Government's proposals to change the North Sea tax structure were greeted initially as a step in the right direction. But the operators' organisation NIFO was quick to respond that it was unhappy with the government's suggestions.

Even though the oil industry regards the country as the "last big oil in Europe" the general feeling about the future is that "you still have to swallow hard before going into Norway."

The new concessions are expected to come into force in January 1987, if approved by Parliament in the autumn. There are four principal changes:

- International companies will no longer have to carry state interest (through Statoil) during exploration. Norwegian companies have been exempt from this ruling. Savings for the foreign companies as a result of this concession could be US\$130m over the next four years.
- Royalties (presently \$ to 16 per cent) will be abolished on future developments, but there has been no move to ease royalty payments on present production, or developments in progress.
- Depreciation allowances would start from the first year of investment instead of the first year of production as today.
- The 1980 "special tax" will be reduced from 35 per cent to 30 per cent. But this concession could be effectively cancelled out through changing the rules for uplift. An investment allowance against the special tax for new investments will be introduced.

NIFO says the positive elements in the changes will apply only to future fields, and the first of these to come on stream will be in 1993. Changes are needed today, it says, and criticises the government for not keeping to promises made in 1975 and 1980 that the tax structure would be changed for the better if the economic situation improved.

The new rulings only redistribute the tax burden over more profitable fields, NIFO claims. The abolishing of uplift could mean losses as much as Nkr 1.4bn (10⁹) over a 10-year period for certain fields or companies, NIFO says.

Ten-dollar oil spells trouble for Norway's offshore industry, where field development costs are about US\$20 a barrel. This brings into question the future economics of all imminent developments such as Troll, Sleipner, Gullfaks, Oseberg, Snorre, Draugen and Heidrun unless of course taxation or prices, or both, change for the better.

Just as everywhere else in the world, companies in Norway have been cutting exploration expenditure. Only 35 exploration wells are planned for this year, and 23 for next, compared with 50 last year. Most of these are commitment wells rather than new investments. Seismic acquisitions are expected to remain at approximately the same level as last year, some 110,000 kms. The reason for this apparent anomaly was attributed by one oil industry executive to a quirk of human nature: "If you show an accountant a drilling rig, he sees a big lump of metal which costs a lot of money to run. If you show him a seismic programme, all he sees is a pile of paper."

Nevertheless, developments are continuing. BP expects to produce the first oil from its 200m barrel Ula field in September, six months ahead of schedule, at an initial rate of 40,000 bbl. BP expects the cost of the project is Nkr 8.6bn, down some Nkr 1bn from its first estimate. BP is still evaluating the development of Gydla, which holds 130m barrels, probably a marginal project.

Norsk Hydro intends to continue developing its oil discovery off Haltenbanken, and its plan to inject Troll gas into the Oseberg reservoir. All partners now approve the gas injection plan, it says.

Companies have until October to submit applications for the 11th licensing round, when acreage in the Barents Sea will be on offer. The price of a data package with 12,000 kms of seismic for acreage in the Barents Sea between 72° and 74°N, Nkr 8m. But gives a preliminary illustration of the costs to be expected.

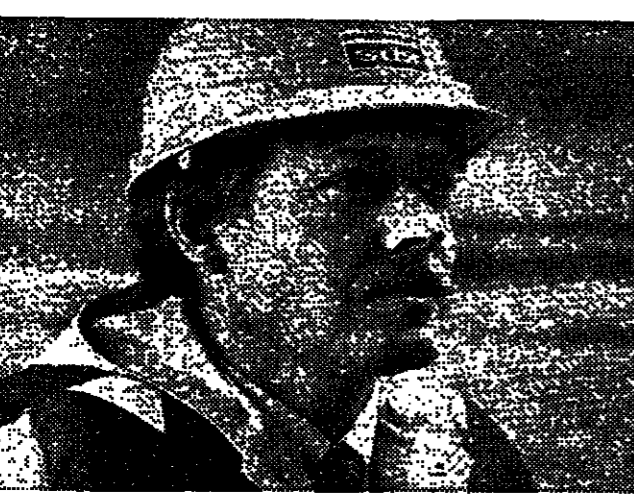
The failed merger between Saga and Elf Norge has been one of the chief preoccupations of the Norwegian oil industry, this summer.

Saga has most of its assets in the Gullfaks and Oseberg fields, which are yet to be developed, and are marginal at the present oil price. Elf with its Frigg production is one of the giants on the Norwegian oil scene. At a 15-dollar oil price, Saga's assets have been estimated at 70bn (10⁹) Nkr, at a \$20 price they are 100bn (10⁹) Nkr.

Saga still has to find some US\$200m to fund its North Sea investment programme over the next four years. Norsk Hydro has declared an interest in expanding Saga's working capital by Nkr 500m, but not, they say, in taking over.

Saga is Norway's third domestic oil company, after Statoil and Norsk Hydro, securing its financial and independent future is regarded as a topic of importance for most of Norway's politicians. The Conservative Party (Hoyre) has said that it would not oppose any effort by the government to inject cash into Saga, to keep the company independent.

It says it is sceptical about any approaches from Norsk Hydro, or even Statoil, which could lead to a merger between Norwegian companies. The search for white knights continues.



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Troll Field Gas deal is signed

THE US\$60bn Troll/Sleipner gas sales deal looks set to establish Norway as Europe's largest gas exporter.

It was signed in June between Statoil and a European consortium led by Ruhrgas AG of West Germany and including BEB and Thyssengas of West Germany, Gas de France, Belgium's Distrigas and Gasunie of the Netherlands.

The deal hinges on an oil price of US\$30/barrel. The total volume of gas involved is 450 Bcm. Deliveries in 1993 will start at a level of 4 Bcm/year, reaching 20 Bcm/year in 2000. The first supplies are likely to be from Sleipner as Troll is not expected to come on stream until 1994.

As a result of the contract, Norway will nearly double its annual gas output from last year's 25 Bcm. It will also increase Norway's share of European gas supply from 13

per cent to 24 per cent by the year 2000.

Operator for the first phase of Troll development will be Norske Shell. They will install a 30-well platform in 1,100 ft of water in the eastern part of the 46 Tcf reservoir. Development of the western part of Troll, which also contains 320m barrels of oil, has been delayed until there is an improvement in the oil price.

One fixed platform is planned for Sleipner, which is expected to go on stream in 1983. The deal vetoed by the UK government would have involved three platforms. Total reserves in Sleipner are 190bn cum. Initial development will be centred on the eastern 50bn cum. The western structure contains carbon dioxide.

There are two possible pipeline routes. The first is through the 36 in line to Frigg. By the time Troll comes on stream, Frigg gas will be nearly depleted. From there, the route would be to Heimdal and the existing Stajpe/Norpipe system to Emden.

The second possibility would be a 36 in, 228-km pipe to Sleipner, and then a 36 in, 829-km pipe to Zeebrugge. Statoil is still keeping its options open for a route through the UK sector and a future UK deal, using the Frigg-St Fergus line.

There are still several issues to be tackled. Troll straddles four blocks and two licence areas, requiring the resolution of unitisation on Troll, and an extension of the licence period for Troll partners until the year 2020 when the supply agreement expires.

The task will be further complicated by Norsk Hydro's plan to use Troll gas for injection into Oseberg. Hydro plans to install a five-well subsea system, the Troll Module, in 2,000 ft of water in the eastern part of the reservoir. It will inject 70m cfd of gas during 10 years.

There is still no clear picture how Norway's new taxation will affect the economics of Troll. But clearly, government fears that Europe's largest offshore field would be uneconomic without them, forced the tax changes through.

There is still a question whether the huge influx of Norwegian gas into the European energy market will depress prices. The Troll/Sleipner deal is unusual for Norway in that it is based on a supply rather than a demand contract, and tied to an indexation formula.

For Gas de France Troll/Sleipner gas will be pegged 40 per cent to heavy fuel oil, 35 per cent to the highest fuel oil and 25 per cent to the French inflation rate minus 1 per cent.

The Troll/Sleipner deal eases Western Europe's reliance on future gas imports from the Soviet Union, at least temporarily. The interest expressed by southern European countries, particularly Spain, in buying Norwegian gas, indicates Norway's penetration of Algerian export markets.

But Soviet and Algerian gas is cheaper to produce than Norwegian, and there is little reason to assume that the two countries will not step up competition and depress prices.

Lucy Kellaway Maria Kielmas

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Canada

More pleas for aid

THE PRICE collapse has neutralised a revival in Canada's oil industry. With the removal of restrictive government controls, the industry was looking forward to a bright future, if the oil price held. It fell.

The Conservative government scrapped the four-year-old National Energy Program, which restricted prices, markets and foreign investment. It also introduced the phasing out of the Petroleum Incentives Program, designed to encourage frontier exploration in the Arctic and offshore.

The new measures were designed to deregulate oil and gas prices, eliminate the government's back-in on frontier exploration, bring in tax and royalty cuts over the next three years and make tax credits in frontier exploration success—rather than performance—motivated.

But the price slump has left companies clamouring for bigger and faster tax incentives and loan guarantees from the government, and a postponement in gas deregulation. Canada's provinces are also bickering with one another over which one needs government help most.

In Alberta, which produces 90 per cent of Canada's oil, only some 37 out of a total of over 500 available rigs are working. The expectation is that even this figure will decrease. Exploration programmes have been cut by 75 to 80 per cent and companies' cash-flow halved.

The provincial government of Alberta recently introduced a C\$200m aid programme to increase industry activity. It is intended to subsidise development drilling, well servicing and geophysical work but to benefit from the package, a company must have cash flow. Nick Taylor, president of Lochell Exploration and leader of the provincial Liberal Party, criticised it, saying it would help "only a well-heeled company."

Nor is the aid package likely to assuage the call for tax cuts. Companies have been urging Mr Marcel Masse, the new Federal Energy Minister, to speed up the end of Petroleum Gas and Revenue Tax (PGRT), some 10 per cent of revenues. This could boost the producers' flagging budgets by C\$700m but will again only benefit the top 52 who actually pay PGRT, out of a total of 2,000 producers.

The National Energy Program gave Canadian companies very definite advantages to pursue high-risk exploration, and to incur considerable debts. The idea of a tax break to pay off loan interest to a bank, or in the case of larger companies to invest outside the country, is unlikely to gather many supporters outside the oil industry.

But the Federal government is giving the impression of bowing to industry pressure over the question of development of the Hibernia field. Located offshore Newfoundland, the Mobil-operated field holds reserves estimated at 1.2bn barrels. The Federal and Newfoundland governments finally approved a Hibernia development plan, costing C\$2bn, and stipulated 22 conditions.

Hibernia will be the only major new field in Canada for the next few years. Project economies were calculated using an oil price of \$20-\$25 when it comes on stream in 1992. Following the price fall, the chairman of state-owned Petro-Canada, a 25 per cent partner in the field, was quoted as saying that it makes good sense

for the government to carry part of the risk on Hibernia, to see that the development goes forward.

The Federal government indicated it would guarantee C\$1bn of the debt on Hibernia. This has not gone down well in Alberta where the province is viewed as the government playing politics with unemployment. Newfoundland's long-term unemployment is over 20 per cent but not regarded as oil industry related.

The government claims that Hibernia development will create 10,000 jobs in Newfoundland. The Alberta producers dismiss this, saying that the offshore oil industry is not labour intensive but their traditional onshore industry is. For the same investment in Western Canada, two or three times as many jobs would be created, and assist the oil industry at the same time, the producers say.

Another line of thought is that if the government has to support frontier projects, it should do so in the Arctic regions, and develop the infrastructure.

In the opinion of some, dismantling of the PIP will either close down Arctic operations or leave them in the hands of the major companies. Reserves in the Arctic region are estimated to be as high as 10bn barrels. There are already pipeline facilities at Norman Wells which tie into the national grid. Development of Hibernia would require the construction of a completely independent system.

The Gulf Canada-operated field Amaxilgak, with reserves of 700-800m barrels and possibly 1bn, was to be the lead project in Arctic/Beaufort Sea oil production. The first 500,000 barrels of production from Amaxilgak will be loaded on to a tanker this summer.

Gulf is drilling its third delineation well on Amaxilgak but, despite the field's promise, says it has no firm plans for further drilling in the Beaufort.

Other players in the Arctic are suspending their plans. Debt-laden Dome Petroleum dropped plans for a delineation well on its Adirak discovery. Esso plans to spud one further well in October, possibly on the Tuktoyaktuk Peninsula, and then wind up its programme. The Transarctic Consortium drilling in the Arctic Islands has no firm plans for 1986-87.

Falling crude prices are also complicating Canada's gas deregulation, due to come into force on November 1. Supply and price controls on crude and products were removed in June last year.

The main problem this created for the producers was a lack of pipeline capacity on the Interprovincial Pipe Line system to eastern markets. The creation of an attendant secondary spot market, as producers sought to fill any spare pipeline capacity, further depressed prices.

Producers in the past sold their gas to pipeline companies, which in turn resold it to distributors and end users. With gas decontrol, as well as the problem of pipeline transmission companies becoming common carriers not monopoly carriers, decontrol at the distribution end is not complete. David Hicks, president of Westar Petroleum, comments: "The producing industry supports deregulation, but in its entirety."

But Nick Taylor is not at all impressed with decontrol. The free market process, he argues, will result in smaller companies already suffering disproportionately from the

price collapse, to be swallowed up by the larger ones.

Hicks says: "Decontrol means going back to the early 1900s when Rockefeller and his Standard Oil bought up all the pipelines and producers. History does not seem to have taught us anything. Decontrol is going to be the end of the independent company."

Producers have finally persuaded the federal government to allow them to sell gas to the deregulated US market, at prices which are lower than domestic rates. On decontrol, these rates are expected to equalise. But the producers believe that in the long-term, when they expect prices to rise again, the electorate in Canada is unlikely to vote for the free market again.

With budget cuts and job losses making a gloomy picture even gloomier, the oil industry is hoping that the question of security of supply will be raised, and persuade the Government to adopt a more industry-friendly position.

Enlightened self-interest is a better motivator, according to Nick Taylor who adds: "Oil is like whisky—the Government makes two or three times more out of it than do the producers or suppliers. They'll come round eventually."

Maria Kielmas

Offshore Contract Drilling Companies (\$m)

	1985 revenue	1984 revenue	% change '85 over '84	1985 net profit	1984 net profit	% change '85 over '84	1985 net worth	1984 net worth	% change '85 over '84
McDermott Intl. ...	2,257.1	2,243.9	+ 0.7	56.3	44.6	+26.2	1,202.9	1,204.4	+ 0.1
Ocean Drilling ...	633.5	698.6	- 9.3	33.7	65.8	-48.8	835.5	844.3	- 0.6
Western Company ...	500.2	593.8	-15.8	(78.1)	(16.5)	-373.3	315.7	385.1	-18.0
Global Marine ...	378.6	406.6	- 6.9	(220.0)	(94.9)	-131.8	290.6	515.1	-43.6
Zapata ...	288.7	421.3	-31.5	(63.9)	26.1	-379.3	397.0	483.0	-17.8
Rowan Companies ...	272.5	198.4	+37.3	3.5	4.2	- 9.5	379.0	379.1	-0.0
Reading & Bates ...	236.7	329.2	-28.1	(83.2)	18.7	-545.0	321.3	532.5	-39.7

Source: Value Line. Research: Rita Nachoma.

The US

Drilling at lowest level

Average rig count

	Number of rigs
1980	2,909
1981	3,970
1982	3,105
1983	2,322
1984	2,428
1985	1,580
Jan. 1986	1,410
Feb. 1986	1,444
March 1986	1,139
April 1986	906
May 1986	781
June 1986	705
1st 6 months 1986	1,131

Source: Hughes Tool

average is likely to be even lower in the current quarter.

Drilling rigs are being mothballed all along the coast of the Gulf of Mexico, most drilling contractors have slashed their dividends and the more

heavily indebted are locked in delicate negotiations with their increasingly nervous bankers.

Mr Russell Luigs, chief executive of Global Marine which was one of the fastest-growing offshore drilling companies before it was forced to file for Chapter XI bankruptcy earlier this year, says that more equipment is idle than at any time in the industry's history.

Drilling rigs with new contracts are working at severely depressed day rates due to increasingly intense competition for relatively few jobs. In late April Global Marine reported that half of its modern fleet was idle and announced a first quarter loss of \$36m. The situation is likely to have worsened since then.

Mr Hugh Kelly, president of Ocean Drilling and Contracting (ODECO), one of the healthier companies in the sector, expects some large US offshore drilling contractors to be forced out of business this year.

ODECO plans to increase its market share by picking up equipment sold by competitors at distressed sales.

Onshore the story is much the same although the financial sums are not quite as horrendous. Less than a fifth of Parker Drilling's fleet of land-based drilling rigs are working and Mr Robert L. Parker, the company's president, says that in the current environment "all you can do is keep as many good people as possible and continue to pare down the company." Parker's speciality is deep gas drilling, a sector of the market which has been particularly hard hit because of the collapse in gas prices and the current US gas surplus.

Hugh's Tool's weekly rig count figures are one of the most closely-watched barometers of the health of the US exploration industry and the latest figures underline the areas which have been hit hardest by the slump in oil prices.

The biggest single area for onshore oil and gas exploration in the US remains Texas, but exploration activity has dropped off dramatically over the last 12 months. In mid-July there were 211 rigs operating in Texas, compared with 859 rigs a year ago and the number of offshore rigs is down from 48 to 15.

Louisiana is the second most active oil exploration area and the number of rigs in mid-July stood at 288, compared with 103 a year ago. Within this total the number of offshore rigs fell by almost two-thirds from 117 to 44. In Oklahoma, one of the most heavily-explored states in the US, the number of active rigs is down from 342 to 99.

At current prices exploration activity is expected to continue

to fall. Mr Bob Horton, chief executive of Standard Oil, said recently that at an oil price of \$15 a barrel, it did not make sense for the average oil company to explore in the lower 48 states of the US, which is where the bulk of US oil exploration still takes place.

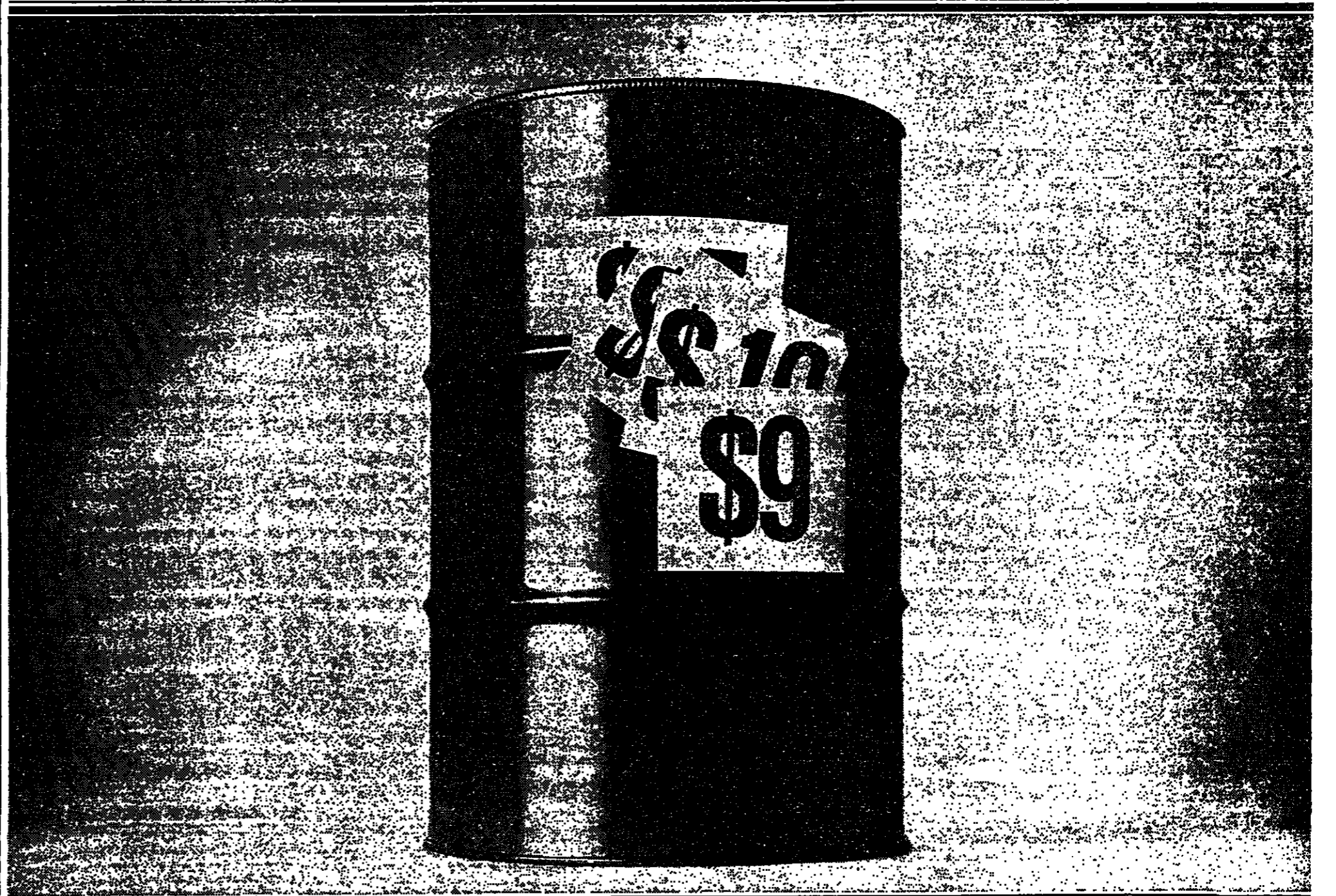
According to a recent study by the American Petroleum Institute—Two Energy Futures National Choices today for the 1990s—if oil prices were to average \$20 a barrel next year the number of exploratory wells drilled would drop by a third from the 12,500 drilled last year: if the price were to average \$1 a barrel then the number of exploratory wells would fall to 5,000. At \$10 a barrel, the number drops to 2,300.

The US gas industry is more immediately affected by the drop in drilling activity than the oil industry since the life of gas wells is shorter. As a result a growing number of analysts are predicting that the so-called natural gas "bubble" of surplus gas supplies which has overhung the market for several years, will disappear more quickly than anticipated and will force a resumption of drilling activity.

In addition, the API believes that given the rise in consumption and the decline in production and exploration in the US, the current oil glut overhangs the market will evaporate in three to four years' time, and this will be followed by a further oil exploration boom fuelled by rising prices.

However, for many US drilling companies and related service companies, the timetable may be too long.

William Ha



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Drilling in the North Sea's Forties Field. The international glut of oil has forced a worldwide fall-back in drilling activity.

Maria Kiel

mprogetti

Oil and Gas 4

Alaska

Price curb on projects

ALASKA, WHICH is more dependent on one industry than any other state in the US, and produces nearly 22 per cent of the country's oil, has much in common economically with many OPEC countries.

The state administration, which loses \$150m for every one dollar fall in the crude price, relies on oil for 85 per cent of its revenue and more than a quarter of all households depends directly or indirectly on oil.

The population of 500,000 exceeds that of Qatar and is about a third of that in Kuwait or half that of the United Arab Emirates. Early in the current crisis, the University of Alaska suggested that if the price of oil remained around \$13 per barrel, 50,000 jobs could be lost in the next decade.

However, as in the Gulf states, the oil boom attracted an influx from outside; some 30 per cent of Alaska's residents have moved to the area in the past four years. Now, like their Gulf counterparts, they will leave.

Those who remain can be consoled by the size of the "Permanent Fund," initiated by the state in 1976, in which oil revenues were invested. This is now valued at more than \$7bn and the annual allocation of funds has been as high as \$1,500 per capita.

Alaska's production, now some 1.9m barrels a day, up 5 per cent this year, is higher than that of many Opec states, including Nigeria, Kuwait and the United Arab Emirates.

However, Alaska's modest reserves, at 7.6m barrels, are being depleted rapidly and are high cost. Moving oil to the Gulf of Mexico costs some \$8.50 per barrel and any new developments would require a price well into double figures.

The fall in prices, therefore, is having a profoundly nega-

tive impact on new projects and exploration drilling, which is doubly serious as new developments are required to replace the declining production from the main fields. Prudhoe Bay, found in 1968, and now yielding over 1.6m b/d and Kupuruk, producing nearly 200,000 b/d.

Like some major UK North Sea fields, Prudhoe and Kupuruk have been on stream long enough, during the period of high prices, to recover much of the original investment. Production will therefore continue for as long as prices cover operating costs.

Mr Robert Wyroff, president of Atlantic Richfield, said last March that Prudhoe Bay was "some of the last production we would shut in."

According to state and oil company officials, production would continue, for a restricted period, for technical, macro-economic and political reasons, even if the price were zero.

In sharp contrast, Conoco's Milne Point field, which only recently came on stream, is losing money. The development is also beset with reservoir problems and a royalty rate of 20 per cent rather than the normal rate of 12.5 per cent. The higher rate was agreed by the operator in 1968 in return for the retention of the leases until a decade later.

Negotiations are continuing but production, at 20,000 b/d, is two-thirds of the projected rate. The second phase of development has been postponed.

The low prices have not stopped the continuing development of two new fields: Standard's \$22m Endicott field will come on stream in December next year, and will peak at 100,000 b/d, in 1988, while Arco's Lisburne field will commence production later this

year, initially at 40,000 b/d, en route to a peak of 100,000 b/d.

However, these fields alone will not compensate for the natural decline in the longer-established fields, especially if low prices make enhanced oil recovery too expensive. Consequently, there is a great need for a substantial new discovery, which could come on stream faster than usual in this inhospitable area. Total output could be halved to only 900,000 b/d by 1995.

In the current harsh financial climate, the emphasis is being placed not on exploration but on development. Arco, for the first time since the original North Slope discovery, has no further major projects in either the design or construction stage.

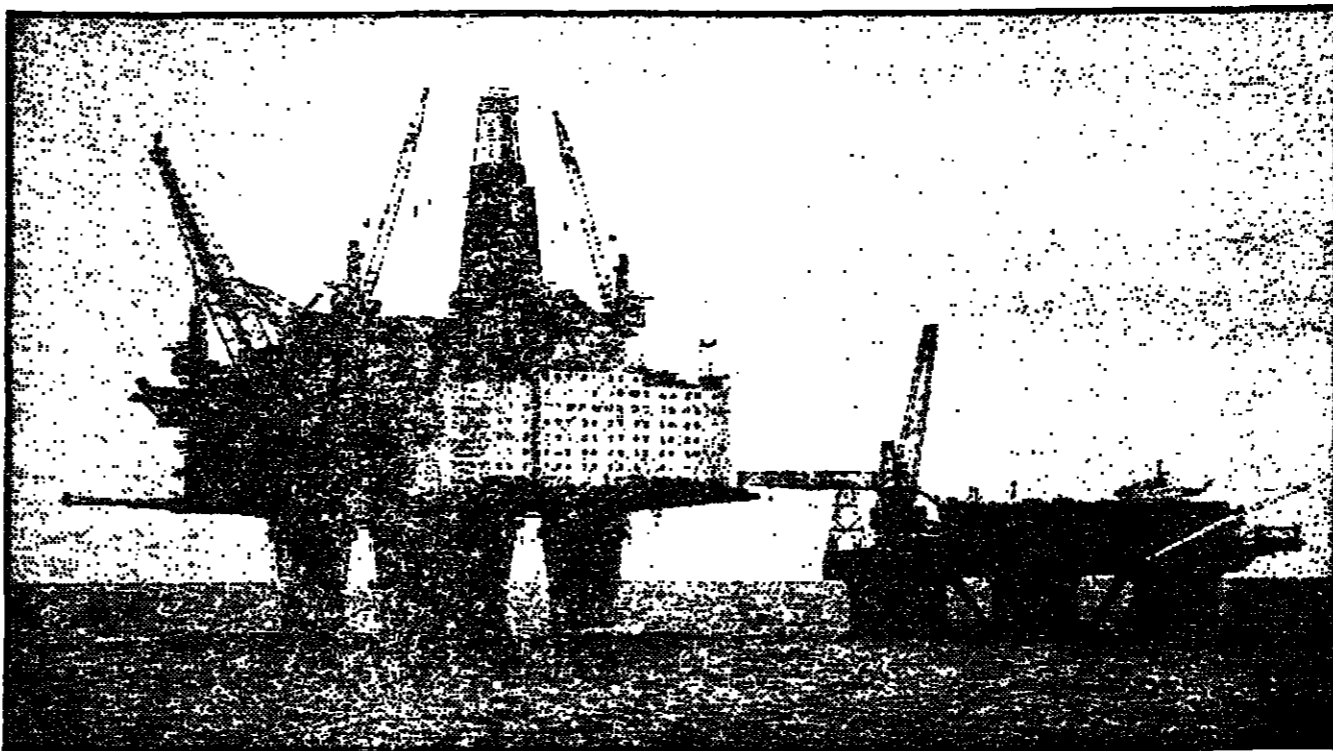
Although the West Sak field could be more prolific than Prudhoe, the rise in current economics mean that work is confined to planning studies. Shell is reluctant to proceed with development of its Seal Island field and disputes with environmental groups, over drilling in the Bering Sea, is another negative factor.

Exxon recently withdrew its bids made in Sale 92, eloquently illustrating the current industry view.

Although there is little hope that prices will provide the required stimulus in the short run, a decision by the Federal authorities to allow significant exports from Alaska could add an extra \$10bn to federal and state income to the end of the century.

Mr John Harrington, the US Energy Secretary, doubts the mindfulness of the strength of the maritime lobby, is keen to preserve its US flag requirements on cargoes shipped to US destinations. He believes that discussions will begin only next year.

Philip Algar



Statfjord B. The Statfjord field, biggest in the North Sea, holds 3bn barrels of oil, 225m barrels of natural gas liquid and 2,000bn cu ft of gas. It is producing more than 700,000 barrels a day

Deep sea drilling

More UK licences offered

AT A TIME when the fall in oil price is threatening the search for and recovery of oil in all but the best locations, one might have expected the special problems faced by drillers for oil in deep water to be something of a dead issue.

However, in the tenth round of UK offshore oil and gas licences announced last month, about a dozen blocks are being offered in deep water frontier areas. The Government takes the view that this essential work should go ahead in these areas to ensure that enough new production is brought on stream to replace existing fields as they run down in the 1990s.

While Mr Buchanan-Smith, Energy Minister, concedes that the attractions of deep sea drilling have been damaged by the fall in oil prices, he expects nevertheless, that oil companies will take a long-term view and put in bids for this acreage.

Events have changed radically since the ninth round, in which 44 deepwater frontier blocks to the west of Shetlands were among the most sought after of the blocks on offer.

At about the same time lease sales of deepwater acreage in the Gulf of Mexico brought a similarly enthusiastic response, and Shell and Solbia paid about \$4.2m for four blocks where the water was more than 2,000 metres deep.

Since then the fall in the oil price from \$30 to \$10 played havoc with operators' sums. On the ninth round acreage in the North Sea companies are dragging their feet, and while seismic work is still going ahead, plans to drill there are being pushed back. In the Gulf of Mexico Shell is pressing ahead with its plans, although many of the other wells may never be drilled.

The only part of the world in which drilling in deep waters seems to have been unaffected by the fall in oil prices is off the coast of Brazil, where the state-owned Petrobras is pressing ahead with its plans for a hard currency continues to search for oil.

However, on any but the most pessimistic long-term view of energy prices, deep water development is unlikely to be abandoned altogether. The

world's deepwater slope areas may be half as much again as the total extent of the shelf areas.

According to some industry estimates, the total amount of oil recoverable offshore is about 800bn barrels of which more than a tenth is in deep water.

Drilling for oil in deep waters is expensive, uncertain and involves a whole series of technical problems for the explorer. However in the past ten years great technological strides have been made, and the record for the deepest well drilled is continually being broken.

The latest record holder is Chevron, which has recently drilled off the coast of Spain to a depth of more than 3,000 metres.

What counts as deep water is changing all the time; whereas in the early 1970s the deepest that any company had ventured was 300m deep, depths of less than 400m are not generally classified as deep water at all.

The deeper the water the more difficult the environment for drilling. In the North Sea conditions are particularly poor,

and there are only three months of the year—between May and July—when there is any reasonable chance that the weather will be good enough to drill.

Securing vessels in the correct position to drill is a problem in deep waters. The ordinary chain mooring systems of a semi-submersible rig may prove too heavy, causing too much sideways movement of the rig. By using a lighter combination of wire and chain the mooring becomes more effective.

Currently there are two North Sea rigs fitted with combination mooring, each capable of drilling in depths up to 600 metres.

For deeper waters still, the drilling vessel can be held in place by propellers operated by computers which respond to reflectors placed in the well-head. This so-called "dynamic positioning" has been used for some time in drillships, and has more recently been applied to semi-submersible rigs, which are more stable than drill ships in rough waters.

A second major problem with drilling in deep water is the drilling riser, which runs between the rig and the blow out preventor on the sea bed. In deep water the riser is subjected to greater forces than in shallow depths, and to

prevent it from buckling it needs to be supported at the top and bottom joints. Effective methods of support have been devised recently using syntactic foam and an air cushion system.

The stock of vessels suitable for drilling in deep waters has been hit by the recession among the offshore contractors. About two years ago when excitement over deep sea drilling was high there was a rash of orders for deep sea rigs, nearly all of which have now been either postponed or cancelled. According to Mr Cliff Simpson, general manager of drilling at BP, lack of equipment may act as a serious brake on deep sea drilling when exploration activity starts to pick up.

While the technology for drilling in deep waters is now proven, systems for getting the oil out have yet to be tested. Millions of dollars have been spent on research by oil companies and contractors to devise ways of producing oil in deep waters.

The conventional platforms used in shallow waters employing jackets or gravity structures are not suitable in deeper waters, and most of the proposed schemes consist of an unmanned platform below sea level.

The best tested sub-sea engineering project to date is Shell's Underwater Manifold Centre (UMC), which has been operating successfully for two years. The UMC is now installed in just 500 feet of water in the Cormorant field in the North Sea, although could be adapted for use in deeper waters.

It consists of a base structure through which template wells are drilled, with a tie-in for satellite wells. The UMC collects oil from the wells and delivers it to the surface.

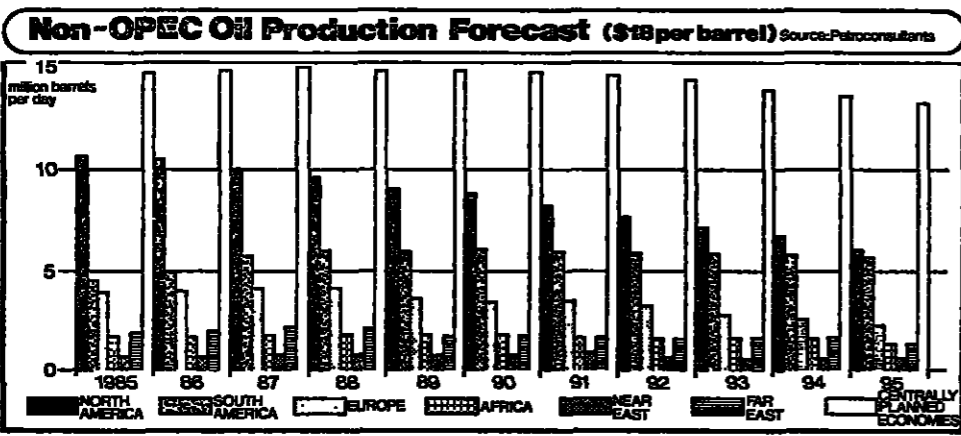
It also maintains the valves and other controls on the manifold using a remote maintenance vehicle, which operates without the help of divers.

Because of the expense and the technological uncertainty of producing oil in deep water, the size of the find has to be very much larger than shallow water discoveries to make development worth while. A recent survey by Standard Oil shows that operators need reserves of three to four times the size to justify the exploration and development costs of drilling in 2,000 metres of water compared with 300 metres.

At present oil prices no find is likely to be large enough to justify the expense. But the terms on most of the leases are long—about 10 years. Long enough to admit the possibility of a dramatic rise in oil prices as well as such advances in technology to make the discovery, and extraction of oil from deep waters cheaper and easier.

In deep water the riser is subjected to greater forces than in shallow depths, and to

Lucy Kellaway



Pacific Basin Oil & Gas

— Prices, Investment and the Business Outlook
Hong Kong, 25 & 26 September, 1986

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Wytch Field

£265m plan to boost output

NEARLY 70 years ago, residents in Kent must have been dismayed to hear that coal-mining, a notoriously "dirty" industry, was to start in the heart of their county, the legendary "garden of England."

Today, nobody questions the presence of Kent's three surviving coal mines and most people outside the county learn with surprise that far from being industrial relics they are England's newest coalfield. When they do arouse concern, the issue is not their presence but the fear that they might have to be closed down.

Three generations later, the intrusion of another "dirty" industry into another beautiful corner of England suggests strong parallels with the first coalmining in Kent.

This is the development of the Wytch Farm oilfield, on the Isle of Purbeck peninsula flanking its western shores.

As Western Europe's largest onshore field, with more than 200m barrels of reserves, the Wytch Farm field is a national resource too valuable to ignore. But in the 1980s the power and sensitivity of public opinion about environmental considerations dominate every stage of its development.

Discovered in 1974, the field has been operating successfully since 1978. But five months ago, BP, as operator for a group of six companies, applied to Dorset County Council for permission to spend £265m on raising its output from a modest 5,800 barrels a day to 60,000 b/d, together with an increased amount of associated gas.

The development, for which 16 separate planning applications have been made, will require the drilling of about 50 new wells, bringing the total number to about 75. A new well site is needed on Furze Island but otherwise the new wells would be drilled on existing sites.

A network of additional buried pipelines would link the gathering station with the well sites, sea water pumping station and rail terminal.

BP calls its planning application "the culmination of an unprecedented exercise in local national consultation."

Since announcing the development proposals two years ago, BP has held more than 200 meetings and discussions with local councils, statutory bodies, environmental groups, local community parties and private

individuals. As a result, some substantial changes were made to the original plan.

Another major issue to be decided is the route and method of removing the oil from the production area. The favoured option is to pump it by a buried 16-inch diameter pipeline to existing tanker facilities around Southampton Water.

Part of the pipeline route crosses the southern fringes of the New Forest and BP is currently discussing every yard of it with local landowners, residents and officials. Three alternative options are pipelines to Portland Harbour or to Poole Harbour, or by rail to Southampton Water.

So far, the Dorset authorities and public opinion seem cautiously satisfied that Wytch Farm's advantages outweigh the disadvantages. Their reaction is likely to be further mellowed by a study commissioned by BP suggesting that the field's expansion could create 1,400 jobs in Dorset and 11,500 nationally.

The determination of the Wytch Farm consortium to press on with the expansion scheme is particularly significant at a time when collapsing oil prices have stymied some new offshore developments.

This is because although its production costs cannot compete in cheapness with those of the major Middle East oil producers, they compare well with those of the biggest fields in the North Sea. For capital costs of some £300m, the Wytch Farm developers hope to exploit reserves of 200m to 300m barrels. To develop the 58m barrels in the North Sea Eider Field, on the other hand would cost £620m.

Wood MacKenzie, the Edinburgh oil industry analysts, estimate that Wytch Farm's economics look healthy at \$15 a barrel, which they assume to be the average world oil price this year and next, and that it would be viable even if oil remained at about \$9 a barrel.

The problem, therefore, particularly for some of BP's smaller partners—is how to finance the development at a time of falling revenue from mature, producing fields in the North Sea.

If this problem becomes acute it could be reflected in changes in the ranks of the companies involved in Wytch Farm—but it is not likely to affect the development plan itself.

Maurice Samuelson

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Oil in 1986

Oil and Gas 5

China and world territories

Doubt on China's offshore prospects

THE INITIAL euphoria over China's offshore prospects has now been transformed into a profound disappointment...

Drilling of over 40 wildcats in the South China Seas has yielded some oil...

The situation led one senior executive to comment: "The oil industry collectively has not worked up any enthusiasm for China."

thinkers. But the consensus remains yes, even though Chinese officials have been quoted as saying that the companies expected too much too quickly.

According to many who have worked in Chinese oil exploration, structures in the South China Sea are larger and less complex than in the North Sea...

What all has been found is extremely wary, making production difficult. Its low gas content makes the situation even worse.

commercial at current prices. Any oil accumulations which may be found in the future are expected to be less than 100m barrels.

China has taken some steps to liberalise its fiscal terms, through eliminating the 12.5 per cent royalty on production less than 20,000 b/d...

China has also opened up 10 provinces south of the Yangtze river, and Xinjiang, for onshore exploration in co-operation with foreign companies.

Province. Operations in onshore China would have to be started up from scratch. The huge initial investment required is now-days regarded as almost the exclusive preserve of large companies.

But privately, some company representatives have been quite blunt about the difficulties they have faced in even obtaining sufficient information to make some assessments of prospects in onshore China.

They complain the national oil company has been withholding selected information from certain companies, and that the Ministry of Petroleum and the Ministry of Geology are competing against one another.

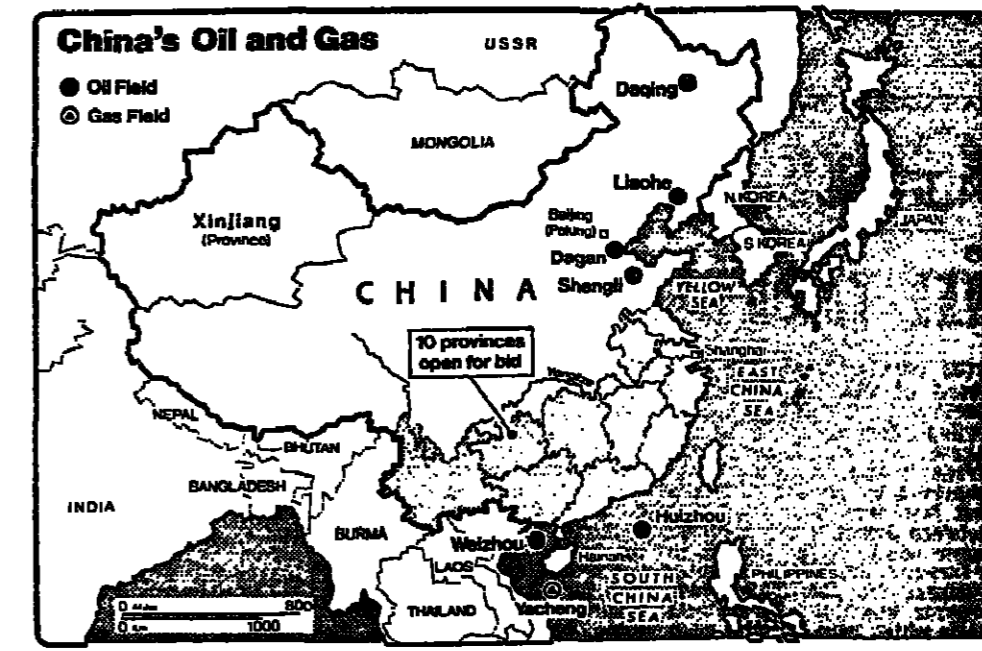
Onshore production is currently in the hands of autonomous provincial oil companies. According to the same industry sources, these companies, quite understandably, have no desire to lose their autonomy...

exploration in the short and medium-term. It is technically attractive at oil prices of US10 a barrel, the companies say, but add perhaps predictably that Egypt is very bureaucratic and not as flexible as it should be in negotiating contract terms.

Nevertheless, Egypt is seeking to change the terms it offers to companies since, on some projects, current prices do not guarantee adequate recovery of costs let alone a profit.

Under the present terms, a 5,000-7,000 b/d production rate over its probable 10-year life could not, at present prices, cover even operating costs.

Recent exploration successes in the Western Desert and elsewhere have opened up new exploration areas. Nevertheless, any short-term production cutbacks, due to marketing difficulties or Opec pressure, on the part of the state oil company has also to be matched by foreign production sharing partners.



concern Ecopetrol, angered the change in the government's reference oil price. But government proposals to drop foreign remittance taxes and to modify depreciation rules have provoked the most vociferous outcry...

Changes in contract terms have also caused considerable confusion to companies operating in Indonesia. Over the years, Indonesian conditions have become less and less attractive.

Colombia became self-sufficient in oil at the very time the market collapsed. However, a far more serious hindrance to industry confidence has been the flirtation with nationalistic policies by the now-defunct Betancur administration.

Prices are now based on a basket of crudes, and the government is confident of signing six more contracts this year. It also intends to offer more areas for bidding, including onshore East and West Madura and offshore East Kalimantan.

Discoveries in the Paris Basin focused a lot of attention on offshore France. The relatively low operating costs similar to UK onshore, should maintain activity at a reasonable level throughout the low oil price period.

Some hopes have been expressed that when the new Barco government takes office in August, there will be an attempt to rescind the fiscal changes.

Elsewhere in the Middle East, companies operating in Turkey are still confidently maintaining that even a price of US\$9 a barrel keeps some fields commercially—if they are situated close to an existing pipeline.

Syria and Jordan are willing to discuss terms with companies.

Discovery of oil at Thuyem 1 Shell Pecten, and of gas at Al Shaer by Marathon, has persuaded many companies to treat the road to Damascus in recent years.

The future does not appear bright for Latin America. Other than Colombia, Ecuador seem to be the only attractive place to explore. The recent bidding round in Ecuador had what was described as "good response" but the country is under pressure from its OPEC partners to cut production.

In Brazil and Argentina, the best acreage is said to have been taken up by the State oil companies. In Argentina particularly, the last two licensing attempts have been described as complete failures, even with the promise of a more liberal approach by Mr Jorge Laperla, the Energy Secretary.

One company official summed up the situation as "not worth the trouble." Curtailment of oil exploration and production is bound to have a detrimental effect on the development of many Third World countries.

Maria Kielbaso

UK independents

Big fall in value

THE BRITISH independent oil sector is in a mess and knows it. At first sight, of course, a quick survey of the oil and gas companies quoted in sterling on the UK Stock Exchange, does not look too bad.

Then the doubts creep in. A five per cent increase does not look quite so good when defined in the context of 78 per cent increase in the FT All-share Index in the same period.

Now Buzmah has got out of North Sea oil exploration and production, its face does not fit either. Take those companies out and the difference between the market capitalisation of the British independent exploration and production (E&P) sector now and one year ago is the difference between \$3.9m and \$4.6m.

A few familiar names tell the story. Last July, Lamo was worth \$5m now it is capitalised stock market fell it was worth \$152m. Sovereign used to be worth \$5m now it is capitalised at \$10m. Teicentral could count on capitalisation of \$193m, twelve months ago; now its worth \$53m. Pict is now worth a fifth of what it was, while Carless Capel is worth a half.

Even Enterprise, with a good financial management, is capitalised at \$212m, 60 per cent of what it was.

The reason for this disastrous state of affairs is too obvious to bear repeating. The lack of six months for Saudi Arabia's net-back, dealing in July 1985 to catch up with the oil market, but when it did it savaged North Sea oil company cashflow.

Downstream refining assets provided some protection unless, like Ultramar's Canadian operation, inventories were higher than normal at the end of the winter season.

But the UK independents are not noted for strength in the downstream area. At the time of

their highest growth, European refinery capacity was in surplus and integration out of fashion. Everything was not rosy for the UK E&P companies before the oil price collapse. In a time of scarcity E&P shares outperformed the majors because they did not have the drag of unprofitable downstream assets on the balance sheet.

To achieve the right profile of fields producing and average development and the name of what set off a great deal of small company merger activity in mid-1985, with often embarrassing high share prices. But since the percentage stakes in potential fields was generally small, the companies were often at the mercy of the majors over the development timing, and the majors were not in the business of helping the small stake holders' tax profile.

In a time of price collapse these problems have become compounded and the name of the game has become survival. Back in April, Michael Devereux's Institute of Fiscal Studies tax model suggested that the net present value of future cashflows of some 18 out of 88 North Sea producing fields would be negative at \$9 a barrel.

The consequence, put bluntly, is that it is no longer possible to regard some North Sea producing assets as a source of revenue, rather the reverse. The optimistic prediction is naturally to assume that what goes down must surely come up again in a few years' time and carry on regardless. Exploration costs, and development costs are coming down rapidly and, in theory, asset sales, defensive mergers and loans can keep the wolf from the door.

There are a multitude of problems with this scenario however. First and foremost, it is by no means clear that the oil price will rise towards the

\$18 a barrel necessary to achieve a more positive cashflow from the North Sea. A sustained period of oil prices in the region of \$12 a barrel for three years could radically alter the attitude of the banks towards supporting the industry. Some companies, independent, are believed to have high levels of debt, generated in anticipation of future profits.

Given that existing North Sea production is likely to decline over the next five years, neither banks nor investors can seriously expect a change of fortune unless the development drive continues. Britoil, although it has strong conservative financial management, provides one example here. It has a mature field production profile and thus needs money for development.

Yet new development now requires very careful appraisal to get close to positive cashflow at \$16 a barrel. Even this will require substantial use of engineering innovation and experiments often require more, rather than less, money in the initial period.

As for the smaller E & P companies, new oil field development is at the mercy of the majors and their priorities. Gas development is often seen as the saviour but the acceptable level of prices is tight here also. The British Gas Corporation is only too well aware that its industrial market is under serious threat from gasoil and heavy fuel oil and wants reductions in contract prices.

At 17p per therm, many plans for offshore southern basin gas do not look attractive. New contracts in February were at 22p per therm. As one market analyst put it "you cannot invest in North Sea oil companies on the basis of North Sea gas sales."

Selling assets to keep afloat is, in the words of another analyst, "like selling the front of the house to pay for rebuilding the back wall." And it is a buyer's market. The aim is to reduce debt levels to make bids attractive. But the majors do not have any immediate necessity for picking up small stake holdings in exploration areas unless it fits very well into the current pattern of their requirements.

Chris Cragg

Chris Cragg is editor of FT Energy Economist



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Monday August 4 1986

Gatt system in peril

THE OUTLOOK for the next round of talks on liberalising world trade, due to be launched in September under the General Agreement on Tariffs and Trade (GATT), has been improved by the events of the last few days. The agreement between Japan and the US on semiconductor trade extends to fast-growing, high technology, a business the damaging trends towards bilateral and sectoral deals which have hitherto been largely confined to older industries such as textiles and steel.

Vital area
How to bring selective discrimination within GATT disciplines has to be tackled in the coming round. There are, of course, many other topics to be considered and the agenda is not yet finalised. There are arguments over the form in which agricultural trade will be discussed. Some developing countries are fiercely resisting the preferential arrangements for trade in services, rules governing foreign direct investment and intellectual property. There are anxieties in the same quarter about possible threats to the preferential arrangements which they enjoy in certain markets. There are proposals for strengthening compliance mechanisms and dispute settlement procedures within GATT.

Key articles
It is true that after nearly 40 years there is a need to update the Gatt system and its rules which were in some respects too idiosyncratic for the satisfaction with several key articles, including those dealing with anti-dumping, subsidies, customs unions and, most important of all, the provisions for emergency protection against sudden surges of imports. But there is a very strong economic and political case for reasserting the Gatt principle of non-discrimination.

That trade concessions agreed in a bilateral negotiation should be extended on a most favoured nation basis to all Gatt member countries. This principle, together with transparency and reliance on the tariff as the permissible instrument of protection (because it was consistent with the price mechanism), was designed by the architects of Gatt to foster a multilateral trading system in which the concessions granted by governments against domestic pressures.

Gatt provided escape clauses, but most of the discriminatory measures which have been introduced since the 1970s and 1980s—the voluntary export restraints and other non-tariff barriers directed against particular countries—have been negotiated outside Gatt and are inconsistent with it. The Gatt secretariat estimates that there are some 120 arrangements of this kind now in force excluding the MFA. Recourse to non-

If President Ronald Reagan's economic policies have produced the largest budget deficits the world has ever seen, they have also created the world's greatest financial market: US treasury bonds.

This mountain of paper is now so high that it already exceeds the government bond markets of all other countries combined, and is about to overtake the capitalisation of the entire New York Stock Exchange. With its annual growth rate of about 200bn, it is expected to reach \$1,650bn by the end of this year.

But worrying though the immensity of this debt may be for Washington and other economic policymakers, the US treasury bond market has acquired a stature all of its own in the world financial services industry. Its dominance is unquestioned.

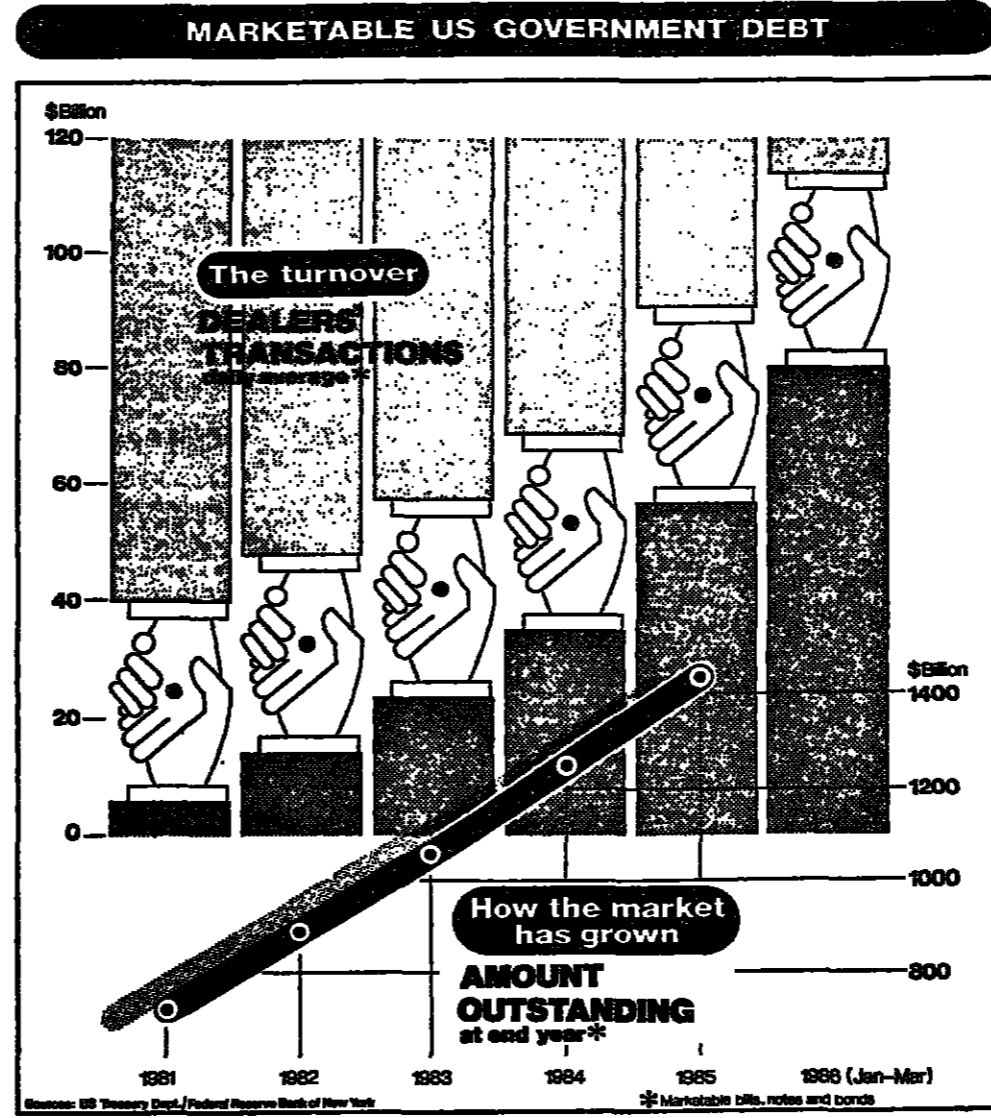
The price of a US treasury bond—probably the soundest and most widely traded investment there is—now determines the cost of capital virtually everywhere around the globe because of the power of the dollar: in London and Tokyo dealers already trade billions of dollars worth of US treasuries in their local markets every day while New York is asleep. Largely because of this, many of the world's leading foreign banks and securities firms now want to get into the primary market on Wall Street, notably the Japanese who are attacking it with their customary thoroughness and threatening to turn it into their great battleground.

In London, the US treasury bond market has a special significance because it is the model for the restyled gilt-edged market which is being introduced as part of the "Big Bang" reform of the City in October. "If you are going to be in the fixed interest markets, then the US treasury market is absolutely fundamental to it," said Mr Fred Brooks, managing director of Lloyds Merchant Bank whose parent, Lloyds Bank, has begun to trade US treasuries as part of its worldwide capital markets business.

US TREASURY BONDS

The \$100bn a day market

By David Lascelles, Banking Correspondent



Since the turnover in the market is enormous and rapid—\$100bn a day is not unusual—dealing profits for a successful house can be substantial. But the market is also, in the words of a foreign banker on Wall Street, "the world's greatest opportunity to lose money." A change of only a quarter per cent in interest rates can mean millions of dollars to a house with a big position in the notoriously volatile long end of the market.

And though the market is so liquid that it can absorb a \$10bn trade without batting an eyelid, it can be dangerously unpredictable. A rare "squeeze" during May—blamed on the now much-feared Japanese—caused losses which have been put as high as \$500m, and contributed to the poor results just announced by many Wall Street houses for the second quarter of this year.

Because of this, the Fed keeps close tabs on its primary dealers: they have to go through a lengthy probation period and, when accepted, report daily on their dealings and abide by rules on capital. A house must command 0.75 per cent of daily turnover (excluding treasury bonds) at the monthly auctions. But they also have the obligation to buy and sell bonds to investors at all times, good and bad.

Growing foreign interest in the market has produced a lengthening list of candidates for primary dealership status. At the beginning of this year only one foreign institution, Kleinwort Benson, the UK merchant bank, had taken steps to become a direct member of the market by buying an existing dealer. ACLI Government Securities (through three other banks: Midland Bank, Hongkong and Shanghai Bank and Bank of Montreal, owned stakes in US banks who were primary dealers).

But since then Westpac, Australia's largest bank, has bought a small dealer, William E. Pollock Inc, and the Midland has become a member in its own right. At least eight other foreign institutions are on the candidate list: Lloyds Bank, Union Bank of Switzerland, S. G. Warburg, Schroders (through Wertheim, its 50 per cent owned Wall Street affiliate), and the four major Japanese securities houses, Nomura, Daiwa, Nikko and Yamaichi. Several other banks, such as Barclays and NatWest, have indicated their interest.

The quick route into the market by acquisition, a course favoured by Barclays among others, (The chairman of Barclays' investment bank is Sir Martin Jacobson who negotiated the purchase of ACLI while he was vice-chairman of Kleinwort.) But there are only four independent dealers left, and they are either closely held like Aubrey Lanson, or costly prospects, like the highly regarded Discount Corporation which is a publicly quoted \$200m company.

This means most aspirants are having to take the slower though cheaper route of building up their own operations by poaching seasoned traders from the established houses. This has already caused salaries to shoot up, adding to the sense of threat on Wall Street.

The Mersey sound

LOCAL LABOUR Party politics are often stormy, but the resignation of Mr Robert Kilroy-Silk from the safe Labour Merseyside seat of Knowsley North threatens a small hurricane that could have effects on the party throughout the country. Just as Mr Neil Kinnock seemed to be succeeding in projecting an image of sensible moderation in time for the next general election, the internal divisions are going to surface again, even if the true story of local events is more complex than meets the outside eye.

Mr Kinnock must have been hoping that by the next party conference—possibly the last before the election—Labour would be showing itself as fit for government. Now Mr Kilroy-Silk has forced an autumn by-election in a region that is rife with factionalism, and has done so at a time when old sores are still running. The Liverpool councillors who have been expelled, are to appeal against their disqualifications to the House of Lords and hope still to be in office at conference time. Many rank and file Labour supporters are helping to pay their legal costs, and the process of expulsions is not yet complete.

Texaco appeals against the clock

It could be a whole nail-biting year before the US oil major Texaco knows whether the record damages of \$11bn awarded last week in the Texaco v Pennzoil case will be upheld, reduced, or set aside.

Last week's hearing in Houston ended with the appeal court judges of the state of Texas simply leaving the court without a word.

This cliff-hanger, embodying the differing styles of northern states and southern states justice in the US, continues to provide better court room drama than Hollywood ever offered.

Men and Matters

ing that it will be the first company to offer Golden Busy Lizies (sometimes called impetios) in its new catalogue. Clive Jobbins of that company says Golden Busy Lizies were thought not to exist until Keith Speller, a former member of Morgan's managing director, mounted a search operation in the Far East.

His intertidal seedsmen were dispatched to New Guinea where they climbed, slipped, and abided through the mountains at around 7,000 feet.

Eventually they were lucky. They found the flower at the base of a big waterfall, hand-pollinated a small quantity, and flew their prize to England for seed production.

DOE stops play

Bringing a touch of the new world to the old world, American bankers in London like to dispel themselves innocently on summer evenings by playing softball in Hyde Park.



"Have you any idea the trouble it's taken to bring that grapefruit all the way from South Africa?"

He has his complaint listened to in Whitehall, and early action was taken.

The league commissioner, Justin Day, is meeting the DOE on August 11 to sort out the matter and hopes that thereafter, play can be resumed.

Bigger hops

With the prospect of flying London-Sydney in 21 hours 15 minutes from October, when British Airways starts its new one-stop (Bangkok) service, old aviation hands have been reminiscing about the early days on the Kangaroo Route.

First established in 1934 it used to take several days including a train ride from Paris to Brindisi, five changes of aircraft, and nearly a score of stops.

It also required the combined forces of three airlines, Imperial Airways, Indian Trans-Continental Airways, and the newly-formed Qantas.

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Bank	%	Bank	%
ABN Bank	10	Banker Trust Ltd	10%
Allied Arab Bank Ltd	10	Financial & Gen. Sec.	10
Allied Dunbar & Co	10	First Nat. Fin. Corp.	11
Allied Irish Bank	10	First Nat. Sec. Ltd.	11
American Express Bk.	10	Robert Fleming & Co.	10
Amro Bank	10	Robert Fraser & Ptns.	11
Henry Ansbacher	10	Créditly Bank	10
Associates Cap Corp.	10	Guinness Mahon	10
Banco de Bilbao	10	Hambros Bank	10
Bank Hapoalim	10	Heritable & Gen. Trust	10
Bank Leumi (UK)	10	Bill Samuel	10
Bank Credit & Comm.	10	C. Hoare & Co.	10
Bank of Cyprus	10	Hongkong & Shanghai	10
Bank of Ireland	10	Knowsley & Co. Ltd.	10%
Bank of India	10	Lloyds Bank	10
Bank of Scotland	10	Mac Westpac Ltd.	10
Banque Paribas Ltd	10	Mehraji & Sons Ltd.	10
Barclays Bank	10	Midland Bank	10
Benchmark Trust Ltd	10	Morgan Grenfell	10
Beneficial Trust Ltd	11	Mount Credit Corp. Ltd.	10
Beutler Bank AG	10	National Bk. of Kuwait	10
Brit. Bk. of Mid. East	10	National Girobank	10
Brown Shipley	10	Northern Westminster	10
Cl. Bank Nederland	10	Northern Bank Ltd.	10
Canada Permanent	10	Norwich Gen. Trust	10
Casper Ltd	10	YK Finance, Int'l (UK)	10%
Cedar Holdings	11	Provincial Trust Ltd	11
Charterhouse Bank	10	R. Raphael & Sons	10
Citibank NA	10	Rockingham Guarantee	11
Citibank Savings	10%	Royal Bank of Scotland	10
City Merchants Bank	10	Royal Trust Co. Canada	10
Clydesdale Bank	10	Standard Chartered	10
Comm. Bk. N. East	10	Trustee Savings Bank	10
Consolidated Credits	10	UDT Mortgage Express	10%
Continental Trust Ltd	10	United Bank of Kuwait	10
Co-operative Bank	10	United Mirrabai Bank	10
The Cyprus Popular Bk.	10	Westpac Banking Corp.	10
Duncan Lewis	10	Yorkshire Ltd/Ltd	10%
E. T. Trust	11	Yorkshire Bank	10
Equatorial Int'l Corp. plc.	10		

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Observer

POVERTY IN SOUTH AFRICA

The not-so-pampered whites

By Bernard Simon in Johannesburg



SHORTLY after dawn each morning a fleet of Johannesburg municipal trucks picks up 250 men to dig trenches, seed lawns in city parks and tidy municipal warehouses as part of a Government make-work scheme for the unemployed.

Even by South African standards the workers are paid a pittance - R5 (or \$2) a day. The most unusual thing about these labourers however, is that, in a country where menial jobs are done almost exclusively by blacks, the workers who clamour onto the back of the city council lorries each morning are whites.

The readiness of these men and many other unemployed whites throughout South Africa to stoop to what used to be known as "kaffir work" is a stark reminder that whites have not been left unscathed by the present deep recession in the economy.

Attention has rightly focused on the high level of unemployment among blacks and its important role in fuelling the violence which has swept much of the country in the past two years. The black jobless rate is estimated at around 20 per cent.

But in the past few months, white poverty and unemployment have become a potent political issue. Some kitchens and food banks are now commonplace in working-class white neighbourhoods. White beggars have appeared on city streets. The emergence of white unemployment as a political issue for the first time in 50 years has become a powerful political weapon for the white-supremacist groups to the right of President P. W. Botha's National Party Government.

And the New-Right Afrikaner Weerstandsbeweging (AWB) has played a leading role in organising relief for poor white families.

Mention of economic hardship strikes an emotive chord among Afrikaners. It is the ground work for the 1948 victory which brought the ruling National Party to power was laid in the 1920s and early 1930s when the Afrikaners sought to overcome what was known at the time as South Africa's "poor white problem." Rural impoverishment, caused by the Boer War, severe drought and backward farming practices led tens of thousands of Afrikaner farmers to flock to the cities in the first 30 years of this century. Once

there, they competed for unskilled jobs with blacks who were willing to accept much lower wages.

During the same period much of the apartheid system now being dismantled by the Botha Government (is put in place. The aim was to protect unskilled Afrikaner workers against "uncivilised labour."

Memories of the earlier "poor whites" problem and its political consequences appear to inhibit the Botha Government's reform moves today.

The push for more white jobs in the 1920s and 1930s spurred protectionist trade policies which helped create much of South Africa's present industrial base.

Over the past two decades, as an expanding economy has brought more blacks into semi-skilled and skilled positions, whites have tended to move higher up the ladder or into jobs where they are unlikely to face competition from other race groups.

This is especially true in the Civil Service and parastatal corporations, by far the country's biggest employers, where resistance to black advancement remains strong. For instance, the Government Printer in Pretoria, which for many years has provided sheltered employment for handicapped whites, has not a single black on its payroll. Despite the almost total

abolition of statutory job reservation, whites continue to hold many jobs thanks to the colour of their skins. There are still no black engine drivers, guards or conductors on the railways.

Some things have changed over the years, however. State corporations have been forced to trim both black and white workforces as the deepening recession has squeezed their operating budgets.

South African Transport Services, which runs the railways and harbours and was one of the biggest employers of poor whites in the 1920s, has reduced its total workforce by 58,300, or more than one-fifth, in the past four years.

However, the poor white problem of the 1920s needs to be kept in perspective. The number of registered unemployed whites has more than tripled in the past four years, but at around 30,000, it is still less than 1 per cent of the economically active white population.

Most whites who have lost their jobs during the present recession have managed to find other employment without having to compete directly with blacks. A modest social security system put in place after the great depression and a greater number of working wives have also helped soften the blow when a breadwinner loses his job.

The effects of recession on South Africa's 4.6m whites

should thus not be exaggerated, but they should also not be underestimated.

The white men digging trenches in Johannesburg and other cities are the most visible sign that white economic privilege is starting to erode. While South African whites in the higher income brackets remain one of the world's most pampered groups, a combination of economic recession and black advancement has begun to narrow whites' advantage.

The University of South Africa's bureau for market research concluded recently that whites' disposable incomes slipped by 18 per cent in real terms between 1980 and 1985. Blacks, coloureds and Indians' share of total income has risen from 32 per cent in 1970 to 45 per cent last year.

While black wages in manufacturing have risen steadily in real terms for most of the past decade, whites' pay has stagnated except for a brief spurt during the mini-boom in the early 1980s. The average monthly pay of black industrial workers slipped from R253 (at 1980 prices) in 1984 to R249 last year. White wages fell much faster, from R1,008 to R857.

The big question is to what extent the squeeze on white pockets is diverting the Government from its cautious programme of race reforms towards policies which shore up white

living standards and thus Mr Botha's electoral support.

Prof. Willem Kieynhans, of the University of South Africa, a veteran commentator on white politics, argues that the Government "will have to do something" to stave off the discontent of hard-pressed working-class Afrikaners. Pointing to the drought-ravaged and debt-burdened farmers, who are again moving to the cities, Prof. Kieynhans predicts that Pretoria is "going to give jobs to whites which normally should have been allocated to blacks."

Others argue, however, that the whites' economic plight is not as serious as it was in the 1920s, nor is the leverage of the groups to the right of the government as great as it was then.

Mr John Kane-Berman, director of the South African Institute of Race Relations, says that the AWB, the extreme right-wing Herstigte Nasionale Party, and the Conservative Party appear to draw surprisingly little support from whites who have been most seriously hit by the economic downturn, notably blue-collar urban workers. The groups' main strength comes from Afrikaner university campuses, the civil service and farming communities.

This argument is reinforced by the Botha Government's willingness to take some tough decisions to the detriment of white interests in the past year. Mr Botha infuriated Afrikaner farmers by refusing to raise the producer price for maize (thus, an effect, redistributing the extra revenues they expected to black consumers). He also cut Civil Service bonuses.

Both decisions were taken shortly before the by-elections last year which brought the HNP's Mr Louis Stofberg to Parliament for the first time.

The Government relief scheme which provides jobs for the 250 white labourers in Johannesburg has created even more work for blacks. The municipality alone employs 1,700 blacks and 500 coloureds under the scheme. Which course Mr Botha chooses in future may depend on how much further whites' economic well-being deteriorates and that in turn will hinge on developments over which Pretoria has little control—among them the gold price, farming conditions and international sanctions.

Lombard
At last, a plan for more jobs with no inflation

By Samuel Brittan

IN MY Economic Viewpoint last Thursday, I understood Britain's economic dilemma. Not only is unemployment rising at 15,000 a month, with no respite in sight. In addition, inflation is likely to start rising again by 1987; and City commentators are vying with each other to predict the appearance of a current balance of payments deficit. So all sides of the stagflation triptych are upon us.

The chart shows how much low inflation in the UK is due to once-for-all external influences from oil and commodity markets. Underlying inflation continues in Britain at 4 or 5 per cent per annum, whereas it has virtually stopped in the OECD.

There is no way by which UK pay per head can continue to rise by 10 per cent, retail prices by 2 per cent, and productivity by somewhere between 0 and 2 per cent. The three likely resolutions are: a firm exchange rate policy, involving even more unemployment; substantial sterling depreciation involving an inflationary take-off; or another labour shakeout analogous to 1980-81 to raise productivity.

No compromise between the three brings tolerable results. Only a fundamental overhaul of policies and corporate behaviour will do this.

The best long-term idea for tackling stagflation is still profit-related pay, despite the response of what Gavin Davies rightly calls "the over-pessimistic always-ready-to-find-a-fault" British economic establishment to the Chancellor's idea.

The most promising emergency measure is still a tax on pay increases. Davies, writing in today's *Goldman Sachs' UK Economics Analyst*, has an ingenious plan for combining the two ideas so that they reinforce each other and become quickly operable.

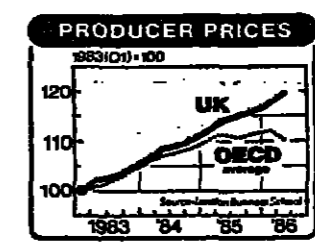
The background to the plan is that the Government would persevere with its medium-term objectives for Nominal GDP. If it succeeded in containing labour costs, there would be an automatic boost to output and employment. If it failed, there would still be a lid on inflation.

The core idea is to impose a severe — say 100 per cent — tax on pay increases above a 2 per cent norm, to be paid by employers with more than 100

workers. The one and only "gateway" by which a firm could escape would be if it registered a profit-sharing scheme and pay rose in proportion to profits.

The original Lyard plan for a pay surcharge involved rebates to the company sector as a whole, so that only firms paying above-average just on balance. The Davies scheme aims to "lock in" the present low rate of inflation; there are thus to be no rebates, with all the problems and destabilising financial flows they could bring.

To give time for the scheme to be put into effect, the Government would immediately announce a pay freeze in the public sector for the next 12 months; and the CBI would be asked to follow suit. Although the pay surcharge would not announce a pay freeze in the private sector for the next 12 months; and the CBI would be asked to follow suit. Although the pay surcharge would not announce a pay freeze in the private sector for the next 12 months; and the CBI would be asked to follow suit.



The profit-sharing gateway is no mere cosmetic. Both traditional incomes policies and a lesser extent the Lyard tax penalise profitable and expanding firms. Such firms could, under the Davies scheme, pay what they needed to attract employees, provided their pay increases represented increased profits per employee.

In contrast to previous pay policies, there would be no need for anyone's living standard to drop. If the pay freeze were reasonably successful, there would be near-zero inflation at the beginning of the 1987-88 pay round. The Chancellor would be able to offer tax cuts amounting to 2 per cent of real take-home pay; these would be over-and-above the 2 per cent wages drift likely even under a freeze.

There would be just one further complication. This would apply to profit-sharing schemes which produced in-

creases in remuneration for employees via an increase in the workers' share of company income. As these would be avoidance, in effect, if no intention, they would attract a surcharge — but a lower rate say 50 per cent — to promote the shift to profit-sharing (Firms wanting to raise the profit-related element in remuneration could do so without penalty provided that the best pay element were reduced correspondingly.)

The one argument I have heard against the Davies plan (from someone with Treasury and DTI experience) is that it is much simpler for companies to apply for a benefit (as in the Government's profit-sharing scheme) than for companies to claim exemption from a tax on pay increases. This amount of complication (and excess earning of lawyers) may be a price to pay for a way out of stagflation which preserves a rule-of-the-law approach and allows the price mechanism to work at the micro level.

A weak objection is that the pay surcharge would be passed on in prices. But is complete passing of a 100 per cent increase likely when there is firm control of monetary demand?

I doubt whether a 100 per cent tax on pay increases, introduced next year, would still be there in the year 200. But if the plan lasts even a few years it would, as Davies says, virtually guarantee a major shift to profit-related pay which would become the major force for pay flexibility.

My own prediction is that the inferior version of the Davies plan will be produced later, response to a run on sterling which the financial establishment always takes more seriously than mere unemployment.

But how much better it would be to start now, when "there little need to ratchet inflation downwards, but only to for pay deals to catch up with the reality of reduced inflation." Davies puts it. This is also time when the workforce would neither have the desire nor the means to kill such a policy. It is an ideal conjuncture and, not quickly recur. Indeed, would reinforce it by announcing an exchange rate policy shadowing the EMS at a rate corresponding to DM 3 to 1 pound.

Nationalised accounts

From Dr D. Sadler

Sir—British Steel Corporation is clearly some way down the road to complete privatisation and the process of improving the company's image to the private sector has begun.

A bottom-line profit of £38m for the previous financial year, the first surplus since 1975, merits inspection. From 1975 to 1985 some £1.5bn of BSC's assets were written down through accelerated depreciation to take account of capacity no longer required in effect plant with a potentially useful physical life was deemed "uneconomic" and its remaining value was charged as a one-off loss to the balance sheet.

With privatisation looming this has been reviewed. The result is evident in the small print of the 1985/86 financial statement. Of the £1.5bn written off £127m has been deemed an over-comparison and has therefore been written back into the books as a credit on the year's activity. Previous years' losses have, ever since, become part of "this year's profits." Without the £25m would have made a loss of £99m.

Once again it is apparent that the accounts of nationalised industries are a poor guide to their actual performance and to decisions on production and investment.

(Dr David Sadler, University of Durham, South Road, Durham.

Provisions for a strike

From the Finance Director, British Coal.

Sir—Your report and leading article (July 30) incorrectly refer to financial provisions made for the effect of the National Union of Mineworkers year-long strike action on the industry's results as "over generous" and "not needed in the event."

In fact the £242m provision was made in the 1984/1985 accounts to cover the costs of recovery from the NUM strike in the early months of 1985/1986 and was used for that purpose. It has been fully and properly accounted for in British Coal's 1985/1986 report and accounts.

M. H. Butler, Robert House, Grosvenor Place SW1.

Markets in change

From the Director General, Grain and Feed Trade Association

Sir—I was interested to read the article (July 30) headed "Metal Exchange urged to link with agricultural futures market." The text of the article refers to relations between the

Letters to the Editor

London Metal Exchange and the London Commodity Exchange, and describes the latter as "the market for agricultural futures contracts."

I should point out that while the LCE includes the non-commodity markets such as cocoa, coffee and sugar which are tropical agricultural products, the markets associated with the UK and European agricultural products are situated in the Baltic Exchange and serviced by this association. These include the GAFTA soya bean meal futures market, the London potato futures market, and the London grain futures market.

I hope this will clarify any possible misunderstanding that may have been caused as there have been no discussions between the LME and the aforementioned agricultural futures markets.

J. C. S. Mackie, 24-26 St Mary Axe EC3

Advanced switching

From Mr R. Plumley

Sir—There was an important element missing in Jane Rippeau's story about ITT's System 12 digital telephone exchange (July 28). To ensure a balanced view of the capabilities of this advanced switching system, it is necessary only to mention that System 12 has been delivered in substantial volume on time and entirely meeting customers' specifications, to PTT administrations in Germany, Italy, Belgium and other countries.

In West Germany, two years ago, the Deutsche Bundespost carried out an extensive technical and practical evaluation of System 12 before placing orders, and the administration's confidence has been totally confirmed by the international trunk and local exchanges that are now in full service in the German network.

In Italy, there is now more than 60 System 12 exchanges in public service, and the time-span between initial handover to the PTT and cutover into public service is down to only three weeks, again reflecting total customer confidence in the ITT switch.

In Belgium, where System 12 has been in service for over four years, the RIT administration is providing a lead on the introduction of high level, internationally agreed standards for inter-exchange sig-

nalling and other administrative functions, using System 12's advanced digital capabilities.

There are numerous other examples of System 12 in service, providing advanced telecommunications switching, to the entire satisfaction of PTT administrations. A million lines already delivered to customers in a dozen countries is an achievement that would have been hailed as a great success for some of the other digital switches we could name.

On the issue of delivery delays, that is not a technical problem, rather it is a management issue, now fully resolved. Another misconception in the article was that there were insuperable difficulties in adapting the switch to the US market which forced ITT to abandon the attempt. Not true, since in this case, too, the decision was taken following a straightforward management evaluation that the market opportunity did not justify the effort required.

Also contrary to Ms Rippeau's view, there is no doubt about System 12's ability to handle a wide range of applications. At Aarhus in Denmark, for example, a combined local/toll exchange is already handling traffic equivalent to a 40,000-line local exchange, with total reliability.

In what I can only regard as a rather one-sided article, Ms Rippeau quotes various employees of this company. They may have convinced her that there is something wrong with System 12, but the fact is that she has been misled by people who clearly have something to gain from creating a negative impression about System 12's capability, since in most cases they are now working for its competitors.

Russell Plumley, (Manager, News Services), ITT Europe, Avenue Louise 480, B-1050 Brussels, Belgium.

South African pay

From the Chairman, Holt Lloyd International.

Sir—On my return from overseas my attention was drawn to an article by Philip Bassett (July 14), which claims that the South African subsidiary is paying wages below the minimum living level. I do not know the source of your information (described as

a confidential document) but you should be aware that it is not always been the policy of this company to pay well above both the minimum living level and the supplemented living level.

Although our number of black workers has generally been below 20, we have nevertheless reported regularly under the code of conduct declaring our support for the code and stating that our pay and conditions of employment are in line therewith.

Change the VAT system

From the Managing Director, Redcliffe

Sir—With ref to the article by David Brindle (July 31) on VAT, it is not time that VAT competitors were altered so that only final users (i.e. those not registered for VAT) were charged VAT on invoices to them?

This would immediately reduce a large number of people employed by companies and Customs and Excise to chase and check intercompany VAT payments, collections and returns which happen on a regular basis.

At the same time the VAT inspectors released from all this unnecessary work would be able to spend more of their time checking the accounts of retailers and if the estimates are correct, collect a greater volume of revenue for the Exchequer.

Playing to the box office

From Mr E. Bateman

Sir—If England had declared their innings closed at the lunchtime adjournment on the final day of the Lords Test Match, there would surely have been another 10,000 spectators by two o'clock to see New Zealand attempt to score about 200 runs in the afternoon, apparently an easy task, but by no means a walkover on a crumbling wicket.

Instead of a breath-taking finish, we had to listen to the commentators bemoaning the lack of public interest in the final sessions of a five-day match. The long-delayed declaration did not come until the inevitable draw had been signed and sealed, if not already physically delivered.

Is it not high time we had a little more playing to the box office? E. Hugh Bateman, 2 Howard Lodge, Mount Ston, Tunbridge Wells, Kent.

New Issue August 1, 1986

This announcement appears as a matter of record only.

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FINANCIAL TIMES

Monday August 4 1986

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Paul Hannon on Wall Street

Good run for sports equipment

THE UPHILL struggle for the US bicycle industry is beginning to pay off.

Last week's sensational win for Greg LeMond of the Tour de France - the first time an American has won the competition - was a tour de force for American bicycle manufacturers plagued by intense foreign competition.

Domestic bike manufacture is dominated by Huff Corporation, which makes more than half of the US-built cycles and constructed the winning Tour de France machine.

In the first six months of 1986, industry sales rose 22 per cent for an estimated annual total of 12.5m cycles. Imports, principally from Taiwan and to a lesser degree from Europe, account for more than half of the total. This is still substantially lower than the 1973 record of 15.3m units, according to the Bicycle Manufacturers Association of America.

"It's premature to quantify the LeMond win into sales," says Mr Barry Ryan, vice-president of finance at Huff, "but it will certainly help. It has drawn attention to cycling as a sport again, much as the 1994 Olympics, principally the forthcoming world championships in Colorado will also boost the sport.

Huffy sells about 3m bicycles annually under its own badge and imports a further 200,000 from Taiwan with the Raleigh label.

"The industry is split into the mass K mart-type market and the specialist cycle shop," says Mr Ryan. "Price is critical at the lower end with \$100-\$120 being the resistance level while a cycle shop will start at \$220 and move up."

	Est. profit 1986 (\$m)	P/E	Price Friday (\$)
Huffy	6.5	74	14
Murray Ohio	6.5	18	23
Raleigh	2.5	12	24
Waverly	6	46	27 1/2
Waverly Shoe*	1	22	8

*Traded on OTC market

The bicycle market is seasonal, with most sales occurring in the first half of the year, and faddish, with fashions and trim making or breaking a model.

"Unfortunately both the Olympics and the Tour de France are late summer events," says Mr Ryan. "There simply isn't anything we can do about that but we can make the cycles more fashionable. We've seen selling one model for the past 2 years by just changing the colour."

"One of our most successful cycles has been the Sweet Thunder, a tall pink girls cycle that has sold over 900,000 since 1974. This year our Miami Vice bicycle - grey and white frame with white tyres - is selling well. If you want to see what next year's colours are, just look at the mannequins in a shopping mall. There is an uncanny correlation between clothing fashion and cycles," he says.

"Even among the real enthusiasts, colour is important," says Mr Ryan Weiss who runs Conrad's, a specialist bicycle shop in the well-located Murray Hill district of mid-west Manhattan. "Ferrari red is the best colour. All our cycles are imports because designing a cycle is hard. Most American cycle makers think it's simply putting a label together. It's much more than that."

Conrad's has benefited from the increased health awareness trend in the US and is wooing a larger number of ex-joggers onto two wheels.

The stock market reaction to bicycle makers and sports-related companies has been positive with Huffy trading near its high for the year at \$14, although it showed a 5% fall on the week.

The other main listed cycle maker is Murray Ohio, which also manufactures a wide range of lawn and garden machinery and has been flailing from high overheads and long foreign competition. A projected drop in the lucrative northwest has also hit its lawn mowlers. Routed near its 12-month trading low, Murray Ohio still posts a 5% gain on the week to \$22.

Last week was also busy for sports shoe makers when Interco, a clothing manufacturer and retailer, made a bid for Converse, the athletic shoe maker traded on the NYSE. Interco made an initial \$28 share offer, extendable to \$28 if Converse board approved the takeover swiftly. Converse jumped a new high for the year of 28 1/2, before starting the week at \$18 1/2.

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Iraq seeks peace before Iran's threatened attack

BY OUR MIDDLE EAST STAFF

PRESIDENT SADDAM HUSSEIN of Iraq yesterday issued an open letter to Iranian leaders calling for an end to the six-year Gulf war. He warned that the next threatened Iranian offensive would meet the same fate as the "previous 23," which he claimed had been launched since July, 1982.

Iran has for several months been warning of a "final, decisive offensive" and Ayatollah Khomeini, the country's spiritual leader, has called for additional volunteers to make their way to the war front.

The economies of both countries have been seriously affected by the collapse in world oil prices, prompting speculation that Iran may attempt a last desperate effort to breach Iraq's defences.

Despite the depth of Iraq's defences and its overall superiority in weaponry, Iran was again successful

earlier this year in seizing another slice of territory in the southern Faw Peninsula. Iraq attempted to counter the Iranian advance by counter-attacking in the central Mehran sector, but was forced after six weeks to withdraw again to the international border.

President Hussein urged yesterday that the only way to peace was by a mutual withdrawal from occupied territories, an agreement by both countries not to interfere in the other's internal affairs, and a full exchange of prisoners.

His appeal, however, is unlikely to meet a sympathetic response from Tehran, for whom success on the battlefield is totally linked with the Islamic revolution which overthrew the Shah in 1979.

Ayatollah Khomeini has repeatedly stressed that the minimum condition for ending the war, which

has cost up to 900,000 casualties, is the removal from power of President Hussein and the payment of substantial reparations.

Western diplomats doubt whether Iraq, in its weakened economic condition, can sustain the logistical support necessary to achieve a significant military breakthrough. Although Iraq has several times proved slow in reacting to offensives, its strength in depth has always allowed it to contain Iranian advances.

The bitterness between the two countries is also contributing to the failure by the Organisation of Petroleum Exporting Countries (Opec) to agree on production restraints in order to stimulate prices. In the past week, Iraq has insisted in Geneva that its production quota can never be less than that allowed to Iran.

Delay to London SE plan for merger with regulatory body

BY ALEXANDER NICOLL IN LONDON

MERGER DISCUSSIONS between the London Stock Exchange and the International Securities Regulatory Organisation (Isro) have slipped past a tentative end-July deadline and are now expected to come to a head in September.

Isro, which has about 190 member firms, was set up as the self-regulating agency for international markets centred in London, chiefly Eurobonds, when it became clear last year that the Eurorights market would have to fall under the new City of London self-regulatory structure envisaged by the Financial Services Bill.

A merger with the stock exchange would create a single self-regulatory organisation (SRO) responsible for authorising and monitoring firms' dealings in all London's leading securities markets, both international and domestic.

Further details have emerged of the delicate negotiations, which have been going on since May. But the delay in their completion until after the summer break is understood not to be a negative sign. If final agreement is reached by a joint

working party, a recommendation is likely to be put to the stock exchange's ruling council in September.

The talks began as an exploration of whether the two bodies could jointly operate a market in international equities - the most sensitive area because it is one in which their jurisdictions could overlap.

International houses, which previously confined their London operations to bonds, have increasingly been using London as a centre for trading shares of all nationalities.

The stock exchange, meanwhile, is anxious not to become simply a market for small domestic shares, with the more important British equities traded on the international market outside its control.

That debate is still at the heart of the discussions. Crucial to it is the choice of a screen system. The stock exchange would favour its own Seg (Stock Exchange Automated Quotation) system, which already displays prices of several hundred foreign shares, but Isro is known to have been considering alternatives.

The decision to broaden the negotiations into a study of a possible merger of the bodies' future self-regulatory functions recognised that it would be inefficient and costly to have two separate bodies responsible for authorising firms to do securities business, particularly as the distinctions between international and domestic business are breaking down.

More pragmatically, it reflected the fact that members of Isro, which itself as yet has very few staff, increasingly own stock-exchange member firms or have themselves joined the exchange to participate in the Big Bang revolution of UK market trading practices in October.

Even if a merger is agreed, many uncertainties would remain. SROs are due simply to authorise firms to do investment business and to ensure that they meet capital adequacy requirements. The markets themselves are due to be operated and overseen by recognised investment exchanges (RIEs), of which the precise relationship with SROs is still uncertain.

Westinghouse plans link with Plessey

Continued from Page 1

The chances of the Avacs system winning the RAF contract are likely to be enhanced by a joint venture with a British company by Westinghouse, whose share of the RAF contract could be worth about £250m.

Moreover Westinghouse has also agreed to collaborate with Plessey on future airborne radar work if the Avacs bid is successful. Plessey's current radar expertise is in ground and ship-borne radar.

Stromberg-Carlson, Plessey's Florida-based US subsidiary, is likely to announce this week that it has won a trial order from Pacific Telesis, the Bell holding company in California, for a trial order of a digital switch.

This is a crucial stage in the elaborate evaluations process before suppliers are allowed to sell equipment in bulk to the Bell operating companies, each about the size of British Telecom.

Stromberg-Carlson, which is concentrating on small to medium-sized switches, has already won its first field trial from Bellsouth, another Bell operating company.

Stromberg-Carlson is hoping these trials will lead to bulk orders which could treble its current turnover of \$135m by the end of the decade.

Plessey says this demonstrates that it is strong enough to compete in the crucial US telecommunications market without a tie-up with GEC.

Swiss executives top European salary list

BY DAVID BRINDLE IN LONDON

A SURVEY of the salaries of senior company executives puts Switzerland first, West Germany second and the UK 10th, out of 15 European countries.

When allowances is made for tax and social security deductions, however, the UK moves up to fifth place behind Switzerland, France, West Germany and Austria.

The survey suggests that the UK is one of the most incentive-oriented of European countries at executive level. Only Denmark is said to pay higher bonuses to its sales directors (23.6 per cent) and only France (18.9 per cent) pays higher bonuses to its chief executives and finance directors.

Details of the survey, by the Brussels-based Executive Compensation Service, are published in the August bulletin of the IDS Top Pay Unit, part of the Incomes Data Services pay research group of London.

The survey covered executive posts in 678 companies in 15 countries and used projected salary levels for January 1 1986. In the UK sample of 110 companies, the average figures show that manufacturing directors and engineering directors are rewarded poorly relative to other senior posts.

Only in Spain is the engineering director among the three highest paid of those listed, while in the UK, Germany and Belgium he is at the bottom of the salary scale.

The IDS analysis of the findings ranks the 15 countries in the following descending order on the basis of

AVERAGE NET PAY OF CHIEF EXECUTIVES

Country	Estg.	Per cent deductions
Switzerland	53,535	35.5
France	41,275	34
Germany	37,455	43
Austria	41,675	46
UK	28,675	42.5
Italy	26,575	44.5
Spain	24,925	41
Netherlands	23,585	56
Belgium	21,710	65.5
Norway	20,325	52
Sweden	18,560	65
Denmark	17,620	66
Greece	11,995	42
Portugal	9,985	34

average total cash remuneration of chief executives, sales directors and finance directors: Switzerland, West Germany, Austria, France, Denmark, Belgium, Netherlands, Sweden, Italy, UK, Finland, Norway, Spain, Greece and Portugal.

Swiss chief executives are said to earn an average of £23,015 (\$123,700), although this falls to £23,535 after allowance for deductions. The UK chief executives' average falls correspondingly from £48,110 to £27,670 - the 42.5 per cent deducted being the sixth-lowest proportion among the 15 countries. Bottom of the list is the Portuguese chief executive, whose average pay of £15,345 falls to £9,985 after deductions.

IDS Top Pay Unit Review 66, IDS, 193 St John Street, London EC1V 4LS; by subscription.

World Weather

Area	Temp	Wind	Cloud	Humid	Pressure	Area	Temp	Wind	Cloud	Humid	Pressure
Amman	26	2	0	50	1010	London	20	12	100	90	1012
Amsterdam	18	12	100	80	1012	Madrid	26	10	10	70	1010
Antwerp	18	12	100	80	1012	Moscow	18	12	100	70	1012
Athens	28	12	10	60	1010	New York	22	12	100	80	1012
Bahia	28	12	10	60	1010	Osaka	28	12	10	60	1010
Bangkok	32	12	10	60	1010	Paris	20	12	100	90	1012
Barcelona	28	12	10	60	1010	Rangoon	32	12	10	60	1010
Bombay	32	12	10	60	1010	Rome	26	12	10	60	1010
Buenos Aires	22	12	10	60	1010	Sao Paulo	22	12	10	60	1010
Calcutta	32	12	10	60	1010	Shanghai	28	12	10	60	1010
Cairo	32	12	10	60	1010	Seoul	28	12	10	60	1010
Canton	28	12	10	60	1010	Stockholm	18	12	100	90	1012
Cebu	32	12	10	60	1010	Taipei	28	12	10	60	1010
Delhi	32	12	10	60	1010	Tokyo	28	12	10	60	1010
Dhaka	32	12	10	60	1010	Washington	22	12	100	90	1012
Hankow	28	12	10	60	1010	Zurich	18	12	100	90	1012
Hong Kong	28	12	10	60	1010						

Hopes rise at Opec over cuts

Continued from Page 1

ter, had evidently offered a cut of 600,000 b/d from the 5.4m b/d which, he said, had been the kingdom's average output in July.

According to industry executives, Saudi production last month ran at 5.8m b/d, not including its entitlement from the neutral zone shared with Kuwait.

The fragile nature of pledges was made clear by the analysis in the latest edition of the Middle East Economic Survey which calculates that those made towards the 1.925m b/d figure effectively meant only 1.65m b/d because Libya, Nigeria and the United Arab Emirates had exaggerated their July output, on which the proposed cuts are based.

Companies quick to gain from Delaware loophole

By Clive Wolman in London

FOR MORE than 10 years, the "Delaware Link" was something that high-powered tax specialists revealed only to their largest multinational clients.

But recently, the mysteries of the link, and the millions of pounds of tax savings it leads to, have been unravelled by almost every company, large or small, with interests in the UK and the US.

Ironically, the link has been popularised largely as a result of a thwarted attempt to sever it which was made last year by one of Britain's inland Revenue investigation squads, the international counter-avoidance unit.

As a result, the link is now causing a tax loss estimated to be running at between £200m and £300m (\$290m-\$447m) a year, the biggest leakage from the Revenue's coffers since the offshore "roll-up" funds were unrolled by the Chancellor of the Exchequer nearly three years ago.

The link is used by companies that are operating profitably on both sides of the Atlantic and are able to establish residence in the UK and US. This they achieve by exploiting the different definitions of residence in the tax laws of the two countries. In the UK, the test is where the management and control of the company is exercised, in the US, the criterion is merely the place of incorporation.

So a company will set up a subsidiary with its management in the UK but incorporated in the US, usually in the state of Delaware where the tax and company laws are most lenient. The subsidiary will then borrow money from, usually, a UK bank which is used to finance the local operations of the multinational group.

Although the dual resident company can ensure, by applying the US-UK double taxation treaty, that none of its income is taxed more than once, it is able to reduce its taxable income artificially by deducting the interest payments on the borrowed money twice over, once in the UK and once in the US.

Some US oil companies stumbled across the device by chance when they set up UK-managed but US-incorporated subsidiaries to extract North Sea oil in the 1970s. But nowadays almost all dual resident companies are established purely to avoid tax.

In November 1984, the UK Inland Revenue announced that it would block the loophole in the 1985 Finance Act. At that stage it said that about 100 multinational corporations were exploiting the link, creating a tax loss of £100m. But persistent lobbying by the Confederation of British Industry and several companies persuaded the Government not to proceed. The Inland Revenue however warned it would "keep the matter under close review."

Among the lobbyists were several banks, which argued that the link encouraged multinationals to do their financing in London. It is now estimated that more than £8bn has been borrowed, mainly through UK banks, by dual resident companies.

The Revenue proposal and the subsequent decision to overrule it drew the attention of accountancy firms and other tax advisers all over the country to the attractions of the link. According to Mr Malcolm Gammie, a tax specialist at solicitors Linklaters and Paines, the companies realise that the accelerating tax losses will inevitably force the Revenue to block the loophole sooner or later. But meanwhile they are determined to avoid as much tax as they can.

"It has become a standard structure to establish if your business is going into the US," he said. "The attraction is that, when the Revenue stops it, the arrangements can easily be uncrumbled."

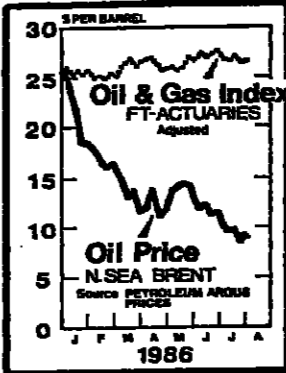
According to Mr Eric Tomsett, an international tax specialist at accountants Touche Ross: "It used to be just the largest companies that were involved. But since the Revenue put out its threat, we have had queries from all kinds of companies, medium and small."

However, the first legislative strike against dual resident companies has been made by the US Senate. But its current tax reform bill applies only against non-US-owned companies, a provision which the UK Government considers discriminatory and against the terms of the tax treaty. It may therefore be abandoned later this month by the joint committee of the Senate and House of Representatives.

Meanwhile, back in London, the Revenue's investigators are gathering data on the scale of its tax losses with the assistance of their US counterparts in the Internal Revenue Service. The Delaware Link must be the odds-on favourite target for the anti-avoidance section of the 1987 Finance Act.

THE LEX COLUMN

The revenge of Dad Joiner



Oil & Gas Index (FT-ACTUARIES) and Oil Price (NLSA BRENT) 1980-1986

The swing in oil prices from \$28 to \$9 in six months is by no means unprecedented as a response to ght. In 1980 the Pennsylvania crude price averaged \$9.59 a barrel; the following year, several gushers later, the price averaged 49 cents.

In 1930 the US average crude price was \$1.25. By 1931, after Columbus "Dad" Joiner's discovery of the giant East Texas field, it was down to 18 cents a barrel, ultimately dragging the Texas Railroad Commission into its unlikely role as a forerunner of Opec. From the very beginning the high fixed and low variable costs - an incitement to overproduction in slumps - have made oil as ponderously cyclical an industry as there is.

In light of such a domestic history it is surprising that it is in the US where the oil industry and financial markets have been least able either to predict the collapse in prices or to contemplate the possibility that such prices levels may be more than a nine-week wonder. Encouraged by predictions from US oil companies of a \$20 level by the year end, rather than Standard Oil's Britannic House-inspired scenario of \$15 for five years or more, some widely traded US oil stocks are on ratings whose supposed defensive qualities seem highly exposed.

celling exactly in line with preceptions of residual demand for its crude, the problem of price would be unsolved.

First, the markets would be rightly sceptical of its ability to enforce the production controls. Second, it is impossible to fine-tune quotas sufficiently to avoid swings between oversupply with falling prices and undersupply with rising prices. Until Opec agrees on a range of economic prices for its crudes and refuses to sell at other than such a price, its vulnerability to market forces is acute.

Over recent weeks the oil industry and consumers have been re-stocking at such a rate that most of the front-line European storage facilities are now full. Companies are now in a position of not being able to shift some of their refined products at almost any price. And since prices fall while the industry was stocking up, it is not difficult to imagine what will happen to prices when destocking takes place.

Longer view

But a further oil price fall will only accelerate the process of stimulating demand for oil and deterring exploration and development. Had the oil price remained at \$28 then it might have been 1985 before demand for Opec oil would have reached 23m b/d. At that level all non-Gulf countries would be producing at capacity with residual demand for Arab oil sufficient to allow those producers to name their price. If a \$15 oil price persists then that moment could arrive five years earlier. It is as meaningless now to value oil stocks on the basis of a gradual upwards movement in oil prices as it was a year ago.

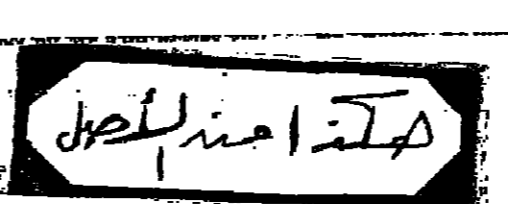
The best bet may be to forget about the ability to pay dividends over the next few years, and look ahead to 1990 and what the companies might be worth then at a \$20 barrel. Poor shunned British oil even if it makes no discoveries, would have assets worth about 180p a share. If the shares reach that level in 1990, that would represent an annualised gain of about 14 per cent for anyone buying at current prices. But the stress on quarterly performance by fund managers probably rules out such long-term investment buying of oil stocks. The wish to buy only at the market's turning point is as attractive as ever, and will likely prove as vain.

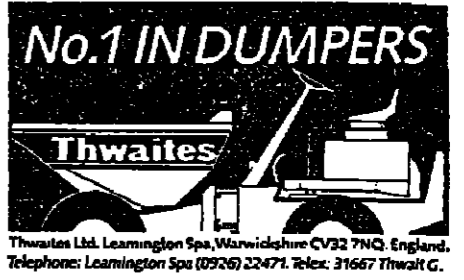
BIG BANG

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Monday August 4 1986

Lovell BICENTENARY
Two centuries strong and building
1786 1986

STOCK INDEX BONDS

Deutsche Bank launches 'bull and bear' offer

BY CLARE PEARSON IN LONDON

THE FINANCIAL innovation of the year, claimed one West German newspaper last week after Deutsche Bank launched a new instrument in the Eurobond market enabling investors to take a five-year punt on the FAZ stock index.

The second kind, linked to US stock indices, provide access to that market for investors, principally in Japan, who either are not allowed or lack the know-how to manage a portfolio of individual US shares.

In the case of SEK's bull bond, the Nikkei Stock Average has to rise to 25,606 for the investor to be redeemed at par at the end of five years. If the index rises to 27,919, the investor is redeemed at 110.50.

Critics of the structure say that moves expected from the Japanese authorities to relax curbs on hedging techniques will destroy the reason for buying index-linked bonds.

The investor in Guinness' bond is redeemed at a minimum of par but at a premium if the index is above the strike rate of 168 at maturity.

Unlike Japanese investors, US investors can trade the S&P Index and many other stock indices on active futures and options markets.

British banks top up with floaters

THE FLOATING rate note market was steadily tapped throughout last week by banks seeking both term and perpetual debt. Demand seemed strong enough to sustain this onslaught and although investors were selective, a number of other issuers were believed to be waiting in the wings, writes Clare Pearson in London.

French state shippers buy Chargeurs unit

BY PAUL BETTS IN PARIS

COMPAGNIE GÉNÉRALE Maritime (CGM), the French state shipping group, is taking over for a symbolic franc Chargeurs Reunis, the loss-making cargo and container ship subsidiary of Chargeurs, the private transport and communications group.

It will enable Chargeurs to shed its loss-making cargo business and concentrate on other industrial and business sectors such as television broadcasting.

However, the merger is not without risk for CGM, which is already undergoing a major restructuring programme.

Chargeurs Reunis, which CGM is taking over, lost FF281m last year on sales of about FF3.1bn.

UAL merger hits snag

UNITED Air Lines (UAL), the largest US domestic carrier, implied at the weekend that its planned takeover of Frontier Airlines from People Express could collapse because it has run into an impasse in negotiations on a new pay scale for pilots, writes Terry Dodsworth in New York.

UAL wants to increase the pay of Frontier captains by 7 per cent a year to bring them to parity with its own pilots in about eight years, a proposal which has been rejected by the Frontier pilots.

Malaysia seeks \$350m

WITH MANY Euro market bankers having decamped to the south of France, virtually no new mandates were awarded last week, writes Alexander Nicol in London.

Greece's Public Power Corporation increased its loan from \$100m to \$150m with the nine lead managers cutting back their commitments. Credit Foncier's \$300m facility was also oversubscribed with commitments totalling over \$400m but is unlikely to be increased.

Ireland
U.S. \$300,000,000
Floating Rate Notes Due 1998
MORGAN GUARANTY LTD
BANK AMERICA CAPITAL MARKETS GROUP
BANK OF TOKYO INTERNATIONAL LIMITED
BANK OF YOKOHAMA (EUROPE) S.A.
BANKERS TRUST INTERNATIONAL LIMITED
BANQUE BRUXELLES LAMBERT S.A.
DAIWA EUROPE LIMITED
DRESNER BANK AKTIENGESELLSCHAFT
DSL BANK DEUTSCHE SIEDLUNGS- UND LANDESRENTENBANK
FUJI INTERNATIONAL FINANCE LIMITED
HONGKONG BANK LIMITED
KYOWA BANK NEDERLAND N.V.
LTCB INTERNATIONAL LIMITED
MITSUBISHI TRUST INTERNATIONAL LIMITED
THE NIKKO SECURITIES CO., (EUROPE) LTD.
NIPPON CREDIT INTERNATIONAL (HK) LTD.
NOMURA INTERNATIONAL LIMITED
ORION ROYAL BANK LIMITED
PRUDENTIAL-BACHE SECURITIES INTERNATIONAL
SANWA INTERNATIONAL LIMITED
SECURITY PACIFIC HOARE GOVETT LIMITED
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TAIYO KOBE INTERNATIONAL LIMITED
TAKUJIN INTERNATIONAL BANK (EUROPE) S.A.
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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Continued Japanese support in some doubt

WILL THEY or won't they? Will Japanese investors come in on the Treasury refunding due this week and shore-up demand as they have over the past few years of record deficits? Or will yields need to go higher to attract the Japanese and other foreigners?

These questions over foreign support for the US Treasury borrowing programme have been nagging away at the credit market for the best part of the last two weeks. The fear is that the Japanese in particular will be scared away by the currency risk in investing in dollar denominated securities at a time when the tide seems to be flowing inexorably against the American unit.

Many Japanese investors have already been burned very badly on their US bond dealing. They were major participants in the last refunding in May, when they are believed to have bought about two-thirds of the 30-year long bond and around one-third of the 10-year notes. Since then they have taken a paper loss of around 7 per cent as both prices and the currency (accounting for roughly 4 per cent of the loss) have moved against them.

	Last Friday	1 week ago	4 weeks ago	12-month High	Low
Fed Funds (weekly average)	8.34	7.23	5.97	8.34	5.75
Three-month Treasury bills	5.76	5.81	6.03	7.45	6.71
Six-month Treasury bills	5.77	5.89	6.35	7.45	6.77
Three-month prime CDs	6.28	6.23	6.92	8.10	6.20
90-day Commercial Paper	6.25	6.25	6.70	8.08	6.25
30-day Commercial Paper	6.16	6.20	6.42	8.00	6.20

	Last Friday	Change	1 week ago	4 weeks ago
Seven-year Treasury	100 1/8	+0 1/8	7.23	7.27
30-year Treasury	114 1/4	-1 1/4	7.89	7.90
30-year Treasury	87 1/4	-1/4	7.45	7.50
New 10-year "A" Financial	n/a	-	8.78	8.50
New 10-year "AA" Financial	n/a	-	8.28	8.25
New "AA" Long Industrial	n/a	-	8.52	8.00

Source: Salomon Bros (estimates). Money Supply: in the week ended July 21 M1 rose by \$4.4bn to \$677.7bn.

moved up steadily from the middle of last month. Back on July 15, the bellwether Treasury long bond, for example, was yielding 7.11 per cent in the wake of the last discount rate cut to 6 per cent. By Monday of last week, the yield had jumped to 7.57 per cent, and despite a spluttering rally in the rest of the week, it ended at 7.45 per cent.

Some dealers were arguing earlier in the week that the long bond yield might have to be pushed right up to 8.0 per cent to get the auction away from an extreme view. The consensus came closer to the 7.50 per cent to 7.60 per cent range, and there were a few analysts prepared to bet that the Japanese would not be as reticent as the pessimists believed.

"For a Japanese investor, the bid was a year ago," says Mr Bill Griggs, of Griggs & Santow, who argues that there is no room for a further precipitous fall in the US currency of the

type that has occurred over the successfully. But this was some 12 months. "In addition, rates are still attractive here relative to other places abroad, and the US remains a comfortable place to invest."

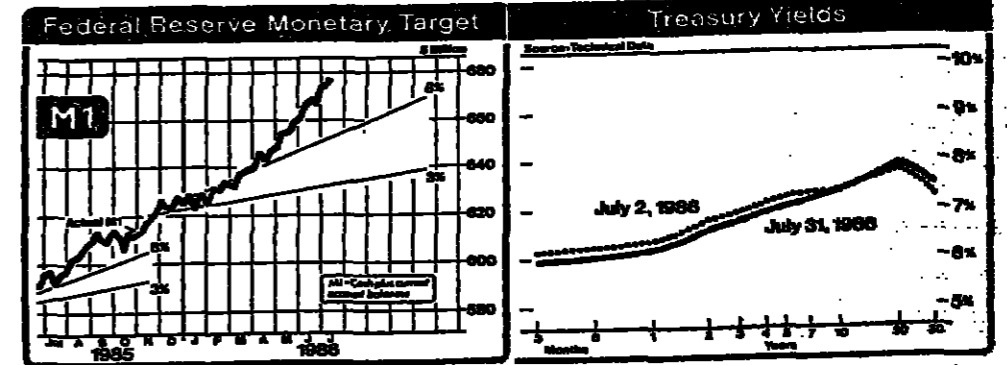
The first move to rally in the face of the bearish views on Japanese intentions came on Tuesday, mainly in response to some unexpectedly clear-cut comments on interest rates from Mr Paul Volcker, chairman of the Federal Reserve, and usually a master of the ruminative phrase.

He gave a strong impression that the Fed could tolerate a further decline in the dollar, and that there was room for more reductions in interest rates—long-term rates, he said, were high relative to inflation. The market recovered its nerve a little on these comments, and was further helped by a flurry of short covering, as investors who had sold short in the expectation of further price falls rushed to cover their positions.

From then on, the market ran into choppy waters, throwing backwards and forwards in relatively light trading by conflicting economic news. On Wednesday, the announcement that the Treasury was planning to issue \$28.5 bn in the refunding knocked prices back a little as investors were forced to focus yet again on the prodigious hunger of the US Treasury. But on Thursday, more evidence of an anaemic growth—new orders for manufactured goods were down by 0.3 per cent in June—helped bond prices recover some of their lost ground.

Only a day later, however, investors were having to reconsider the economic numbers. The latest economic indicator statistics came in to show a 0.3 per cent rise in June, well above Wall Street's expectations of around 0.1 per cent, while new unemployment figures showed a fall to 6.5 per cent in July, the lowest since January, and a significant fall from the 7 per cent recorded in the previous month.

These figures clearly keep the guessing game on the economy well and truly open for the time being, leaving Wall Street growth estimates for the current half year all over the place, from zero to 3 or 4 per cent. Mr David Jones of Audrey Laxton, summed up these conflicting forces in the following way: "To an unprecedented degree," he wrote in his weekly analysis, "the US economy is split into two opposing forces. As the second quarter came to a close the negative forces seemed to be threatening to pull the economy into recession. However, stronger employment data last Friday suggest that at least a moderate second half rebound may be in the offing."



giving some hope for a second-half pickup in real economic activity remain concentrated in the expanding service producing sectors. Payroll jobs in the manufacturing sector declined a disturbing 23,000 in July marking the sixth consecutive monthly decline.

"Looking ahead," Mr Jones went on, "the stronger forces

Terry Dodsworth

UK GILTS

Index-linked issue underpins funding strategy

THE GOVERNMENT'S offer of index-linked gilts passed off smoothly last week. The tender for £400m of 2 1/2 per cent index-linked 2016 stock was well subscribed, and not enough stock was left to operate as a top.

The market responded well to the tender, and index-linked stocks put on up to 1 point.

All bids of £97 or more were allotted in full and this price—slightly dear to the market—indicated that the Bank of England's source of specific investment demand did not get cold feet at the last moment.

The tender provided the Government with close to £400m of relatively painless funding at competitive rates, with the second payment postponed by two months. This will have provided some comfort to those market analysts who have begun to show signs of concern over the funding programme.

The Government's target for the public sector borrowing requirement in the 1986-87 financial year is £7bn. With gilt

edged redemptions over the full financial year amounting to around £8 1/2bn, gross funding needs to account for some £15 1/2bn.

Treasury officials say the funding picture so far this year looks worse than it really is. In the first place, the seasonal adjustments applied to the public sector borrowing requirement are slightly dodgy, and it is not clear that they fully reflect the loading of the PSBR in the early months of the year.

Secondly, redemptions of gilt-edged stocks are also loaded at the front end, they say, which makes the figures for net gilt sales look especially poor. This effect is compounded by the weakness of National Savings' sales in the first two months of the financial year.

National Savings was a disappointment last year, failing to meet its target contribution to Government funding. It would be a mistake to write it off entirely, however. By leav-

ing its interest rates unchanged it has managed to become more competitive in the savings market, to the chagrin of the banking societies, which have lowered their rates.

In the first three months of the financial year National Savings' net contribution to funding was £660m, and even at that rate it should top £2 1/2bn for the full year. If it were to keep up June's rate of sales, the net contribution could exceed £3 1/2bn.

Assuming the lower figure, the Government would be left needing slightly over £1bn of gross gilt sales a month for the full year, and in the first three banking months, it has more than reached this with new issues and calls on gilts sold before the start of the financial year.

The key is whether the PSBR itself can stay on target. Non-oil tax revenues so far this year have been buoyant and public spending has appeared to be under control, but Mr Peter

George Graham

FT/AIBD INTERNATIONAL BOND SERVICE

US DOLLAR	Issued	Price	Chg. on	Yield
STRAIGHTS				
AIGC 1/8 7/15 84	100	100 1/8	+0 1/8	7.27
AIGC 1/8 8/15 84	100	100 1/8	+0 1/8	7.71
Alcan Australia 5/8 85	25	100 1/2	+0 1/2	8.88
Alcan Canada 5/8 85	25	100 1/2	+0 1/2	8.81
Amer Saving 12 1/2 85	100	100 1/2	+0 1/2	8.45
Aslan Dev Bk 11 1/2 83	100	110 1/2	+10 1/2	8.25
Aslan Int'l Fin 10 1/2 83	100	100 1/2	+0 1/2	8.25
Australia 11 1/2 82	100	112 1/2	+2 1/2	7.82
Australia 11 1/2 85	100	121 1/2	+10 1/2	8.70
Australia 11 1/2 88	100	121 1/2	+10 1/2	8.70
Avon Fin 10 1/2 82	100	100 1/2	+0 1/2	8.19
BK New South 13 1/2 87	100	100 1/2	+0 1/2	7.58
Banque Paribas 12 1/2 85	100	100 1/2	+0 1/2	8.27
Bank of Tokyo 13 1/2 81	100	122 1/2	+22 1/2	7.36
Bank of Tokyo 13 1/2 85	100	116 1/2	+16 1/2	7.89
Bank of Tokyo 13 1/2 88	100	100 1/2	+0 1/2	8.40
Bank of Montreal 12 1/2 85	100	100 1/2	+0 1/2	8.57
Br Col Hydro 12 1/2 84	150	109 1/2	+9 1/2	8.71
Br Col Hydro 12 1/2 85	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 88	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 91	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 94	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 97	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 00	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 03	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 06	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 09	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 12	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 15	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 18	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 21	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 24	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 27	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 30	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 33	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 36	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 39	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 42	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 45	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 48	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 51	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 54	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 57	150	111 1/2	+11 1/2	7.23
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Br Col Hydro 12 1/2 63	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 66	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 69	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 72	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 75	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 78	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 81	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 84	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 87	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 90	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 93	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 96	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 99	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 02	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 05	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 08	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 11	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 14	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 17	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 20	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 23	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 26	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 29	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 32	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 35	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 38	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 41	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 44	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 47	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 50	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 53	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 56	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 59	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 62	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 65	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 68	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 71	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 74	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 77	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 80	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 83	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 86	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 89	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 92	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 95	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 98	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 01	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 04	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 07	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 10	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 13	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 16	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 19	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 22	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 25	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 28	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 31	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 34	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 37	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 40	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 43	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 46	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 49	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 52	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 55	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 58	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 61	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 64	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 67	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 70	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 73	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 76	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 79	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 82	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 85	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 88	150	111 1/2	+11 1/2	7.23
Br Col Hydro 12 1/2 91	150	1		

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Wall Street checks AMC's novel funding

BY TERRY DODSWORTH IN NEW YORK

YOU ARE a large nationalised motor group with a foreign affiliate that has run out of cash. You have already pumped a lot of money into the overseas operation, have financial troubles of your own at home and do not want to chip in more funds. You clearly need to bring in fresh investors, but you want to do it without losing the stake in the affiliate that you have built up so painstakingly over the years.

What do you do? The answer that Renault, the nationalised French car company, found to this conundrum is due to be put into effect later this year at American Motors (AMC), the US company in which it has a 46 per cent stake.

If the scheme is accepted by shareholders, it will give Renault a relatively painless, and certainly cashless, way of reconfirming its commitment to the US company. It will also bring some \$200m into AMC from investors willing to take a flutter on a high-yield security in

a company with an uncertain future, and it will lay to rest, for the time being at least, speculation that financial and political pressures on Renault in France might force it to pull out of the US after several years of bloodletting at AMC.

The capital reconstruction being put to shareholders hinges on the sale of a new issue of convertible preferred stock on which dividends will probably be set at a rate of between 8 and 9 per cent. Proceeds will be used for working capital to see it through a lean period before the launch of a new batch of models starts next year. But apart from injecting \$200m of fresh funds, the issue will give the group a new foundation on which to refashion its balance sheet and reduce debt from the present wildly improbable levels.

Renault itself avoids putting up cash because it will not contribute to the new convertible preferred stock. But as part of the transaction it is underscoring its continuing presence in AMC by transforming some of its securities in the company from debt to equity.

Rather in the manner that banks sometimes swap their loans for equity in corporate restructurings, it is exchanging a bundle of its debt securities (debentures and non-convertible cumulative preferred) for another class of junior preferred shares. Because this stock is classed as "junior," it will rank behind that of the convertible to be offered to the public in terms of claims on dividends or assets. Only the common stock will rank lower.

"This is a demonstration that Renault is supportive of our strategy," Mr John Tierney, chief financial officer, says. "By taking securities of a debt character and exchanging them for equity, it is taking more of a gamble on the equity side than before."

There are two other important details in the reconstruction. First,

both of the new convertible stocks will count as equity, thus pushing up AMC's present exiguous net worth from \$131m to \$494m. In addition, the Renault element in the new preferred stock is being provided at the expense of debt, thereby bringing overall borrowings down from \$947m to \$837m.

AMC's debt-equity ratio will thus fall at a stroke from a whopping 7.79 to 1 to 1.70 to 1 - still not a figure that excites great confidence, but one that should help it to get improved access to short-term bank and trade funds.

Second, the amount of the new convertible preferred offered to the public is to be matched almost exactly by the amount of junior preferred with which Renault emerges from the deal. By this means, the French group will limit potential dilution on conversion: one of the clauses in the transaction gives it automatic conversion rights to match, pari passu, every exercise of

Changes at National Intergroup account for tiny \$1.5m profit

BY OUR NEW YORK STAFF

NATIONAL INTERGROUP, the former US steel company which has been diversifying into the distribution field, earned a tiny profit of \$1.5m in the first quarter of its financial year on sales of \$1.1bn.

After the payment of preferred dividends, the company had a loss per share of 11 cents against a loss of 80 cents a share in the same period of 1985 when net losses amounted to \$12.3m. Sales in the same quarter of last year came to \$126m, with the acquisition of two distribution groups in the last 12 months accounting for the big difference in revenue between the two periods.

The results were not strictly comparable because of a series of changes in the group as it moved away from steel into distribution. The 1985 figures included equity income of \$15.8m from First Nationwide Financial, which was sold in December 1985, and \$3.1m from the sale of the materials distribution business which is now being finalised.

Mr Howard Love, chairman, said that sales of Foxmeyer, the pharmaceutical group acquired in March, should increase by more than 20 per cent in the current fiscal year, approaching an annual rate of \$2bn.

In the metals segment, National Aluminium reported an operating profit of \$3.2m on sales of \$85m, against a loss of \$8.6m on sales of \$95m in 1985. The group's National Steel affiliate, in which it now has only a 50 per cent stake and which is accounted for on an equity basis, had an attributable loss of \$2.3m against a loss of \$10.8m last year.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Average life years	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
Mori Seiki Co. *†	60	1991	5	2 3/4	100	Yamachi Int. (Eur)	2.875
Tec Electronics *†	50	1991	5	2 1/2	100 1/4	Monrue Int.	2.821
Japan Dev. & Com. *†	30	1991	5	2 1/2	100	ICMA Secs. (Europe)	2.875
Nissan Chemicals *†	20	1991	5	2 1/2	100	Osaka Europe	2.875
Longway Co. *†	30	1993	7	3 3/4	100	Monrue Int.	3.750
Royal Co. ‡	70	2001	15	2 1/2	100	Nippon Kangyo K'maru	2.842
Nippon Shagan *†	250	1991	5	2 1/2	100	Daiwa Europe	2.750
Nippon Shagan *†	50	1991	5	2 1/2	100	Monrue Secs. (S'pore)	2.750
Philo Morris ‡	100	1990	4	7 1/2	101 1/2	USS (Secs)	7.217
Den Norske Creditbank ‡	300	1996	10	(a)	100	Morgan Stanley	-
Dalhousie Motor Co. ‡	60	1991	5	(2 1/2)	100	NKAA Secs. (Europe)	-
BFCE ‡	100	1996	10	7 1/2	100	CSFB	7.875
C. Inch (c) ‡	30	1991	5	8	100 1/4	Daiwa Europe	7.989
Contract Savings (d) ‡	200	1996	10	3bp	100	Barque Paribas	-
Lloyds Bank (e) ‡	600	-	-	100 1/2	100 1/2	Lloyds Merchant Bk	-
Taisei Prefab Con. *†	25	1991	5	(2 1/2)	100	NKAA Secs. (Europe)	-
Xerox Credit Corp. ‡	100	1990	4	7 1/2	100 1/4	Monrue Int.	7.314
Xerox Corp. ‡	180	1996	10	8 1/2	101 1/4	Monrue Int.	5.160
Denmark ‡	500	1989	3	7	100 1/4	CSFB	5.955
Credit National ‡	50	1991	5	9	101 1/2	ISJ Int.	-
GMAC ‡	200	1991	5	7 1/2	101 1/4	SECI	7.318
Skanska Banken ** (f) ‡	25	1991	5	1/4	100	Morgan Stanley	-
Morgan Guaranty (g) ‡	200	-	-	50bp	100	Morgan Stanley	-
Bergum Bank (h) ‡	200	-	-	1	100	Daiwa Europe	-
Société Générale ‡	200	1996	10	(j)	130	Société Générale	-
CANADIAN DOLLARS							
BHP ‡	200	1991	5	8 1/2	101 1/4	Daiwa Europe	9.145
SWISS FRANCS							
Mori Seiki Co. *†	30	1993	-	1	100	Credit Suisse	1.000
Daiichi Kaisha *†	25	1991	-	3/4	100	Handelsbank	0.750
Kit Corporation *†	60	1991	-	3/4	100	Credit Suisse	0.750
Sankitakyu Kyogyo *†	40	1991	-	3/4	100	Swiss Volkbank	0.750
Fleur Corp. *†	150	1993	-	5 1/2	100	USS	5.500
Fond Credit Cantonal ‡	75	1991	-	5 1/2	100	USS	-
Amblyon Corp. *†	30	1991	-	(1)	-	Eye Morgan Grenfell	-
Dubai Express **	20	1991	-	(5 1/2)	-	Credit Suisse	-
Unifover Canada ‡	50	1991	-	6	100	SBC	-
Montreal Trustco ‡	30	1991	-	6 1/4	100	SSC	-
FRENCH FRANCS							
CCF (b)† (c) ‡	600	1993	7	1/4	100	CCF	-
LUXEMBOURG FRANCS							
Finance for Danish Ind. *†	300	1991	5	7 1/2	100	Kredietbank Int.	7.500
YEN							
Denmark ‡	10bp	1993	7	5 1/2	101 1/2	ISJ Int.	5.610

American banks plan to unite in \$438m deal

BY OUR FINANCIAL STAFF

TWO US banks, Maryland National and American Security, are to merge in a deal worth \$438m. After the deal, their combined assets will total around \$12.9bn.

The banks said their affiliates have unanimously approved a definitive merger agreement. The value of the transaction, based on current market prices for Maryland National's stock, is about \$438m or 1.8 times the book value of American Security at December 1986.

The merger calls for the exchange of 0.81 of a Maryland National share for each outstanding share of American Security common.

The banks said American Security also granted Maryland National an option to buy 25 per cent of its shares at \$31 a share after the exercise of the option, while Maryland National granted American Security an option to purchase 3.15m of its shares at \$43 each.

Tan Koon Swan disposals

BY OUR FINANCIAL STAFF

MALAYSIAN politician Tan Koon Swan, the man at the centre of a stock market crisis in Singapore and Malaysia, has agreed with three broking houses the sale of shares in two companies related to him.

Under the accord, the brokerage firms—Baltas J. & Co., Tan E. G. & Co and Ong & Co—can sell them to Freelin in the week following the period at \$1.20 per Supreme share and 90 cents per GUH share. Freelin is a Singapore company formed to help solve Tan's forward contract problems.

The deal relates to forward contracts belonging to Pan-Electric Industries, which went into receivership last November owing \$390m. Mr Tan faces trial today on a number of charges relating to the failure.

If the shares are not sold in 18 months, the brokerage houses can sell them to Freelin in the week following the period at \$1.20 per Supreme share and 90 cents per GUH share. Freelin is a Singapore company formed to help solve Tan's forward contract problems.

Petrofina profits held in check

BY TIM DICKSON IN BRUSSELS

PETROFINA, the Belgian oil and energy group which owns Charterhouse Petroleum, the British oil company, reports a 8.4 per cent rise in net consolidated profits for the first half of this year to BFr 9.46bn (\$219m).

The figure, however, takes into account a BFr 4.8bn provision for reduced stock values brought about by the decline in the oil price.

The company, which is Belgium's largest industrial group, said that a fall in production revenue was offset during the six months by better performances in the distribution, refining and petrochemical sectors.

The fall in crude oil prices has led Petrofina to reduce exploration and development budgets by one-third.

Subsidence of the seabed above the Ekofoisk Field, in the Norwegian sector of the North Sea, is forcing the group to jack-up the platform decks of the central complex.

The operation, scheduled to take place in July 1987, is part of a series of measures aimed at insuring safety in the event of severe storm conditions. Meanwhile, major modifications to certain platforms to reduce wave impact have been made.

Alcom rights left with Alcan of Canada

BY WONG SULONG IN KUALA LUMPUR

A \$2.6m ringgit (\$12.4m) rights issue by Aluminium Company of Malaysia (Alcom) has attracted virtually no interest among minority shareholders.

This has left Alcan of Canada, the principal shareholder, with almost the entire issue.

At the recent close of the offer, acceptances for a total of 13.09m shares were received—including 13.09m from Alcan, which holds 40 per cent of Alcom.

According to its earlier undertaking, Alcan will take up the remaining 19.55m shares as well.

The lack of response to the two-for-three rights issue was to be expected as Alcom shares are being traded at less than 70 cents on the Kuala Lumpur Stock Exchange.

The rights is being made to raise working capital for the company which incurred an after-tax loss of 27.3m ringgit for 1985, up from a net loss of 19.6m ringgit in 1984.

The company has been badly hit by the Malaysian recession and stiff competition from cheap imports. Another "substantial loss" is expected for the current year, but Alcom said it is confident of better times ahead.

All of these Warrants have been offered outside the United States and may not at any time be offered or sold in the United States or to citizens or residents thereof. This announcement appears as a matter of record only.

New Issue / July, 1986

Salomon Inc

Treasury Note Calls

250,000 Warrants to Purchase 7 3/4% U.S. Treasury Notes due May 15, 1996

Each Warrant entitles the holder thereof to purchase \$1,000 in principal amount of 7 3/4% United States Treasury Notes due May 15, 1996.

Salomon Brothers International Limited

LONDON: One Angel Court, London, EC2R 7HS, England
 NEW YORK: Salomon Brothers Inc, One New York Plaza, New York, NY 10004
 TOKYO: Salomon Brothers Asia Limited, Fukuoku Seimei Bldg., 2-2 Uchisawai-cho, 2-chome Chiyoda-ku, Tokyo 100, Japan
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JULY 1986

U.S. \$25,000,000

DIASONICS

Diasonics, Inc.

6 1/2% Convertible Subordinated Debentures Due 2001

Credit Suisse First Boston Limited Hambrecht & Quist Incorporated

Citicorp Investment Bank Limited Daiwa Europe Limited

Hoare Govett Limited J. Henry Schroder Wagg & Co. Limited

Swiss Bank Corporation International Limited S. G. Warburg Securities

UK COMPANY NEWS

Eleco launches fierce attack on Whitecroft

BY RICHARD TOMKINS

Eleco, the construction, engineering and property group fighting a bid from Whitecroft, the textiles, building supplies and light fittings conglomerate, launched a fierce attack on Whitecroft's offer over the weekend, in advance of the final date for acceptances this Wednesday.

Whitecroft is offering three of its own shares for every five of Eleco's, valuing Eleco at £22.9m on Whitecroft's closing price of 229p on Friday.

Eleco dismissed this offer as grossly inadequate and said that, at the first closing date,

acceptances accounted for a "meagre" 259,880 shares, representing only 1.5 per cent of its ordinary capital. Chairman Mr Frank Webster said that Eleco's property portfolio carried a book value of £14.07m on June 30, so that the value put on Eleco's trading activities by Whitecroft's offer was £8.84m.

However, those trading businesses delivered net profits of £1.03m in the year to last June, so Whitecroft's offer valued them on a price/earnings multiple of 8.59 times compared with an average of 14.97 for industrial companies

generally Mr Webster described this valuation as "puzzling". Eleco repeated its forecast of a pre-tax profit for the year to last June of £2.7m for the group as a whole, and rejected Whitecroft's claim that this would include a gain which should be treated as an extraordinary item.

It said that Whitecroft had extraordinary losses of £2.1m last year, and if Whitecroft's pre-tax figure was adjusted to include those, the last two years would show Eleco's profits rising by 54 per cent while Whitecroft's fell by 12 per cent.

Stewart Nairn reorganisation

TERMS HAVE been announced for the reorganisation of Stewart Nairn Group, the international property company. Under the complex deal, Bukhatir Investments will sell its 57.24 per cent stake and Stewart Nairn will undergo a reverse takeover by the management of Ossory Investments and Bence Lane Development.

The deal has three linked stages. Bukhatir will sell 48m ordinary shares for 13.75p each and convertible loan notes with a nominal value of £56,943 for

£905,417. Total consideration will be just over £7.5m. The ordinary shares will be placed by Quilter Gordon and the loan notes bought by Stewart Nairn's new management.

Under the second stage, Stewart Nairn will sell Bukhatir properties in Sharjah and Dallas and receive the benefits of a Florida property sale. In a return, Stewart Nairn's debt to Bukhatir will be reduced from £2.28m to £723,000. The third stage will see the

purchase of Ossory Investments and Bence Lane Development for £4,189,000, satisfied by the issue of new Stewart Nairn ordinary shares at 13.75p each.

Following this purchase, Mr John Walker, a director of both Ossory and Bence Lane, will become chairman of the Stewart Nairn Group; Mr J. M. Shaugh will also be appointed a director. The existing chairman Sir Victor Garland and three directors, Mr H. A. O'Keefe, Mr D. R. Keohart and Mr W. S. Owen will resign.

Globe Inv. ahead of targets

Globe Investment Trust announced yesterday that it had beaten growth targets for both income and net assets in the first quarter of 1986-87, but warned that it would be taking a cautious stance in the coming months.

The trust said it was concerned at the continued weakness in the stock market, the lack of growth in the US economy and a more volatile London market, and said it would retain more cash than usual.

For the three months to end-June the trust's after-tax earnings advanced from £4.14m to £4.32m and earnings per share from an adjusted 0.837p to 0.853p. Net asset value per share at the end of the period was 164.56p compared with 163.02p a year earlier.

Cardiff Property
Cardiff Property reported increased pre-tax profits for the six months to the end of March 1986 of £12,302 against £4,870 last time. Turnover was higher at £95,940, compared with £91,652.

Earnings per 20p share came out at 0.43p (0.19p) and the interim payment is maintained at 0.6p net.

Shandwick purchase
Shandwick, one of the UK's largest public relations companies, has agreed to acquire for £247,100 Business Image, a public relations company which specialises in high technology industries.

Renold profit warning

Sir Campbell Adamson, the chairman of Renold, told the annual meeting on Friday that the hiccup in demand since March would greatly affect the first half results.

The company, a Manchester-based maker of power transmission products and machinery, said that it was now fully involved in planning for the next phase. This involved putting the company in a position to achieve faster growth and improving the return to shareholders.

The directors were confident that the company would continue to develop and they would be bold in their strategy to achieve that end, he added.

continued would determine the outcome for the year. For the year to March 29 1986 the pre-tax result was £7.6m (£4.5m).

The chairman added that the company had all but completed phase one of the plan to return Renold to reasonable profitability and was now fully involved in planning for the next phase. This involved putting the company in a position to achieve faster growth and improving the return to shareholders.

The directors were confident that the company would continue to develop and they would be bold in their strategy to achieve that end, he added.

Guinness in talks on Scottish hotels sale

By Richard Tomkins

Guinness, the drinks conglomerate, is understood to be in detailed negotiations over the sale of two of Scotland's best-known hotels to Norfolk Capital, the hotel group, for about £25m.

The hotels are the newly refurbished Caledonia and the North British, both in Princes Street, Edinburgh. They are part of the Glenegles Hotels chain and were acquired by Guinness when it bought the Bell's group a year ago.

Both hotels had always previously had Scottish owners and their disposal to a London-based company with no other Scottish interests could re-awaken concern about Guinness's attitude towards its Scottish constituents.

The group's chief executive, Mr Ernest Saunders, was last month involved in a furore over his decision not to appoint Sir Thomas Bish, governor of the Bank of Scotland, as non-executive chairman of the group. This was seen as a breach of undertakings given to appease Scottish objections during Guinness's takeover of Distillers earlier this year.

Guinness would not comment on the possibility of selling the two hotels yesterday, but denied that it had entered into any understandings about their ownership when it acquired them.

It sold one of the four Glenegles hotels, the New Friendship in London, during the Distillers acquisition; the other in the group is the Glenegles itself.

If Norfolk Capital succeeds in buying the two Edinburgh hotels, it will take the number it operates to 11. Its last acquisition was in October 1985 when it bought the Brigens House Hotel near Ware, Hertfordshire.

In the last two years Norfolk Capital has gradually built up a portfolio of four-star hotels through a combination of acquisitions, disposals and refurbishments.

Neepsend in loss despite better trend

BY NIGEL CLARK

Neepsend, Sheffield-based engineer, made profits in the second half of 1985-86 but they were not as high as the directors had hoped and failed to wipe out the losses of the first six months.

Mr Frank Wright, managing director, said that they had been hoping to recoup the write-downs made in the first half but they did not get the full benefit of their actions.

In the year-end-March there was a pre-tax loss of £159,000 compared with profits in the previous year of £253,000. Turnover was down from £22.97m to £19.27m.

With tax of £34,000 (£32,000) and minority credits of £4,000 (£10,000), there was a loss per share of 0.88p, against earnings of 2.44p. The directors are recommending an unchanged single final payment of 0.1p.

The problems in the first half were the result of the falling price of molybdenum. There was a write-down in stocks at the Ferro Alloys and Metals subsidiary costing, in effect, £500,000.

The price of molybdenum has stabilised but Mr Wright remained cautious about the prospects for the present half.

"I would not like to forecast the outcome but despite things being a bit sluggish, we are achieving our budgets," he said. For the year under review the company made a trading profit of £490,000 (£1.12m) with the UK companies contributing £444,000 (£1.52m) and £46,000 from the Canadian companies, against losses last time of £198,000.

Finance charges however took £549,000 (£768,000). Below the line there were extraordinary credits of £495,000 (£42,000) mainly from the profit on the sale of Sheffield Machine Knife to give an attributable profit of £374,000 (£373,000).

Mr Wright said that the company remained highly geared and steps were being taken to cut borrowings. At the end of the year this stood at about £4m and it was hoped to be able to cut that by £2m from the proceeds of the sale of land for a supermarket.

Planning permission had been turned down by Sheffield City Council, but Neepsend was appealing to the Department of the Environment and was optimistic of success.

Hobson chief lifts stake

Mr Rodney Harnett, chairman of Hobson, the loss-making USM start-up venture which went through a reorganisation last month, has increased his shareholding from 1.2m to 2.5m shares. He now has a 9.6 per cent stake.

The company came to the market in 1984 to develop a process for making extrusion dies. However, it has yet to trade and has been troubled since its formation by bitter boardroom wrangles. Last month it announced losses of £208,000 (£68,000) for 1985 and a turnover of £16.8m, against £15.55m.

Earnings per share for the year to end-April 1986 rose by 4.54p to 24.11p. The final dividend is 4.5p (4p) for a 6.53p dividend cover.

Mr Harnett, who took over the chairmanship from Mr David Stewart in April, has exercised his option to buy another 1.3m shares, rights from Mr Stewart's holding. He has also taken up his

rights to 600,000 shares under the terms of last month's rights issue, but has renounced his rights to 160,000 shares and has disposed of 300,000 common rights.

The directors said they noted the sharp rise in Hobson's share price in the last few days but are not aware of any reason for it.

Forminster

Forminster, which makes clothing, slightly increased full-year taxable profits from £1.58m to £1.6m on turnover of £16.8m, against £15.55m.

Earnings per share for the year to end-April 1986 rose by 4.54p to 24.11p. The final dividend is 4.5p (4p) for a 6.53p dividend cover.

Forminster said that current sales were encouraging.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meeting (indicated in brackets) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
AMEC Aug 29	Interim 4.0	*Aerley Aug 27	Interim 1.4
Auk and Wilson Aug 23	Interim 4.0	*Closely Sept 3	Interim 2.2
BCL Aug 29	Interim 8.0	*P & O Sept 4	Interim 0.0
BICC Sept 2	Interim 1.5	*Preston Sept 4	Interim 0.84
BIP Aug 26	Interim 12.0	*Quanta West Aug 20	Interim 0.785
*Barcook Int'l Aug 28	Interim 4.0	*Renaissance Aug 19	Interim 0.89
*Barcook Bank July 7	Interim 8.4	*Royal Franco Aug 14	Interim 8.2
British Aerospace Aug 30	Interim 4.5	*STC Aug 4	Interim 0.1
Bunzl Sept 2	Interim 4.25	*Sector Aug 6	Interim 0.48
Cadbury Sept 5	Interim 1.8	*Shell Sept 7	Interim 12.5
Cement Sept 4	Interim 1.15	*Sine Party Sept 2	Final 6.8 p.a.
*Commercial Sept 12	Interim 4.5	*Slough Aug 29	Interim 2.2
Union Aug 13	Interim 4.55	*Smith and Nephew Aug 6	Interim 1.4
Cookson Sept 5	Interim 2.4	*Smith (W. H.) Aug 21	Final 0.443
De Beers Aug 29	Interim 15.0	*Standard Chartered Aug 20	Interim 10.5
*DKN Aug 6	Interim 4.5	*Sun Alliance Sept 4	Interim 5.75
General Aug 14	Interim 8.0	*T Aug 7	Interim 4.0
*Glynwed Aug 13	Interim 3.75	*Taylor Woodrow Aug 27	Interim 5.0
Gold Fields SA Aug 20	Final 80c	*Transport Dev Aug 12	Interim 1.7
Hawley Aug 21	Interim 1.75c	*Ultras Aug 12	Interim 4.0
Hickson Int'l July 7	Interim 1.2	*Wales City of London Sept 3	Interim 0.5
Hilldown Sept 4	Interim 3.2	*Wair Aug 29	Interim 0.75
*HK Shanghai Bank Aug 26	Interim 30.15	*Williams Holdings Aug 29	Interim 0.5
Horizon Travel Aug 22	Interim 0.28	*Works Chem Aug 6	Final 5.0
*IM Sept 2	Interim 2.2	*Sited meeting estimated. 1 Right issue since made. 1 Div 1/8p issue since made. 1 Forecast.	
*Kleinwort Benson Aug 6	Interim 8.0		
LAECM Sept 3	Interim 5.5		
Ladbroke Aug 29	Interim 8.0		
Laird Sept 8	Interim 2.4		
McAlpine (A.) Aug 20	Interim 3.8		

BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Company	Interim	Final
Comer	Aug 8	
Metals Bulletin	Aug 12	
Salyon	Aug 14	
Rock	Aug 14	
Star (J. W.)	Aug 14	
TR City of London Trust	Aug 7	

Company	Final
Commercial Bank of New East	Sept 9
Consolidated Co. Bulfinch Mtns. T. Cowie, Graveland West Diamond, STC	Sept 15
Magnum Materials	Sept 5
Scottish and Mercantile Inv.	Sept 7
Trust, Peel, Rush and Tompkins	Sept 14

FT SHARE INFORMATION

The following securities have been added to the Share Information Service (Section: Newspapers, Publishers) Arlington Securities (Property) Hodgson Holdings (Industrials)

Lancs (Drapery & Stores) Nationwide Bldg. Society 8/1p/87 (Loans - Building Societies) Tomkins (F.E.L.) 5.6p/8p. Conv. Red. Preference shares (Industrials)

WYKO GROUP PLC

Worldwide distributors of bearings and power transmission components; manufacturers and dealers in equipment for energy, metalworking and other industries.

Record sales and profits in all divisions in first full year as a public company, but results were adversely affected by exchange movements.

UK Manufacturing order books for first quarter of current year are satisfactory.

Prospects to expand Distribution remain good.

Roger Edwards, Chairman

Financial Summary to April 30th 1986			
	1986	1985	
Turnover	£,000	£,000	
	29,623	23,960	
Pre-tax profit	1,892	1,830	
Analysis of pre-tax profits 1985/86			
Copies of the report and accounts of the company can be obtained from The Company Secretary, Wyko Group PLC, Dudley, West Midlands, DY1 1JW			

Granville & Co. Limited

Member of FIMBRA

8 Lovat Lane London EC3R 8BP Telephone 01-421 1212

Capitalists	Company	Ord.	Price on weak div. (p)	Gross Yield %	P/E
4,416	Asst. Brit. Ind. CULS...	131	7.0	5.8	8.0
6,398	Alraprag Group	110	2	7.5	8.9
68,472	Armitage and Rhodes	33	4.3	13.0	4.1
289	Bardon Hill	185	7.1	4.8	2.6
1,075	Bay Technology	70	4.1	5.4	8.4
630	BCC Ordinary	80	2.9	6.7	8.9
1,276	CCL 11pc Conv. Pref.	90	10.7	18.3	—
5,028	Ca-Hendrum Grp	57	8.1	4.0	11.1
2,822	Carborundum 7.5pc Pf.	80	10.7	11.9	—
2,523	Deborah Services	85	7.0	10.8	8.8
1,270	Frederick Parker Group	69	10.7	11.9	—
13,224	George Blair	123	3.8	3.1	3.2
50,980	Ind. Precision Castings	69	3.0	4.3	18.2
3,502	Jals Group	108	15.0	8.0	12.8
1,276	Jackson Group	120	8.1	5.1	8.2
1,276	James Burroughs Gpe Pf	100	12.9	12.8	9.3
69,289	John Howard Group	57	6.0	8.6	—
2,403	Multihouse NV	80	4.0	5.6	—
746	Record Ridgeway Ord...	74	14.1	15.9	6.7
2,102	Record Ridgeway 10pc Pf	80	14.1	15.9	6.7
2,382	Robert Jenkins	72	—	—	3.2
1,480	Screenex 'A'	57	—	—	—
2,382	Torday and Carlisle	98	6.7	7.8	9.0
1,480	Trevian Holdings	320	7.9	2.8	6.7
13,200	Unilock Holdings	80	8.8	4.2	11.2
26,928	Walker Alexander	200	2.0	8.2	12.2
4,434	W. S. Yastus	180	17.4	8.2	19.0

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange.

INTRODUCTION TO THE OFFICIAL LIST

HOLMES & MERCHANT GROUP PLC

(Registered in England under the Companies Acts 1948 to 1981)
No. 1729478

Authorised	Issued and fully paid
£1,000,000	£455,992

in Ordinary Shares of 10p each

Holmes & Merchant Group PLC is the holding company of a marketing consultancy group offering a comprehensive range of services in sales promotion and graphic design.

The Council of the Stock Exchange has admitted to the Official List all the Issued Ordinary Shares of Holmes & Merchant Group PLC previously dealt in on the Unlisted Securities Market.

Listing Particulars relating to Holmes & Merchant Group PLC are available in the Extel Statistical Service and copies of such particulars may be obtained during business hours up to and including 5 August 1986 from the Company Announcements Office, The Stock Exchange, London EC2 and up to and including 31 August 1986 from Holmes & Merchant Group PLC, Brands House, Kingshill Road, High Wycombe, Buckinghamshire HP13 5BB and from:

Lazard Brothers & Co., Limited
21 Moorfields,
London, EC2P 2HT

Cazenove & Co.
12 Tokenhouse Yard
London EC2R 7AN

4 August 1986

FINANCIAL TIMES STOCK INDICES

	August 31	July 31	July 29	July 28	July 27	1986 High	1986 Low	Since 1985	Change
Government Secs.	98.90	99.06	99.35	99.04	98.88	99.19	94.51	80.39	49.38
Fixed Interest	95.85	95.97	96.02	95.74	95.76	96.03	97.68	86.56	50.52
Ordinary	1273.4	1272.0	1280.3	1271.6	1263.8	1263.7	1245.9	1094.9	49.4
FT-All Share	196.0	193.3	193.2	205.0	199.3	196.7	185.7	73.4	43.5
FT-All Share	773.01	771.80	775.34	769.09	767.84	767.00	832.39	664.42	61.92
FT-SE 100	1561.8	1558.1	1566.3	1556.4	1549.4	1545.8	1717.6	1370.1	177.6

COMPANY NEWS IN BRIEF

(26.1 per cent) of Swindon Hospital.

HANSON INDUSTRIES has sold the assets and liabilities of its Brookwood Furniture Company to an investment group led by the company's management for some £8.5m (£3.7m). Brookwood had sales of £2.8m and a pre-tax profit of £819,000 in the year to September, 1985.

CAMERIAN AND GENERAL Securities net asset value at June 30, 1986, was 190.24p (116.67p) per ordinary share or 319.20p (142.37p) per capital share.

ELECTRA INVESTMENT Securities net asset value at June 30, 1986, was 197.27p (157.36p) per 20p share adjusted for potential dividend factors, or 206.07p (158.42p) unadjusted.

SCANRO HOLDINGS has agreed to acquire Trimdon Clothing Company for £482,000 cash subject to shareholders' approval at an EGM. Trimdon, which is based in County Durham, employs 187 people, and manufactures a range of sports and leisurewear.

WHEWAY

Spill in 10

Unit 4 1986

Financial Times Monday August 4 1986 LONDON RECENT ISSUES

EQUITIES

Table of equity prices with columns for Stock, Price, Change, and Volume.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Stock, Price, Yield, and Change.

"RIGHTS" OFFERS

Table of rights offers with columns for Stock, Price, and Yield.

FT CROSSWORD PUZZLE No. 6090

PROTEUS

Crossword puzzle grid with clues for Across and Down.

Answers to the crossword puzzle.

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts with columns for Name, Price, and Change.

FT UNIT TRUST INFORMATION SERVICE

Table listing unit trusts with columns for Name, Price, and Change.

Vertical text on the left margin containing various notices and advertisements.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table containing financial data for various unit trusts and insurance companies, including columns for company names, unit prices, and performance metrics.

INSURANCES

Table listing various insurance policies and providers, including details on coverage and terms.

Handwritten signature or mark at the bottom center of the page.

July 1970

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, value, and change.

Table listing various money funds with columns for fund name, value, and change.

Table listing various money funds with columns for fund name, value, and change.

Table listing various money funds with columns for fund name, value, and change.

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Table listing various money funds with columns for fund name, value, and change.

Table listing various money funds with columns for fund name, value, and change.

Additional information and notes regarding the fund listings.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Last, Div, and Yield. Includes sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

Undated

Table of undated British funds.

Index-Linked

Table of index-linked British funds.

INT. BANK AND O/SAS

GOVT. STERLING ISSUES

Table of government sterling issues.

CORPORATION BONDS

Table of corporation bonds.

COMMONWEALTH & AFRICAN BOND

Table of Commonwealth and African bonds.

Public Board and Ind.

Table of public board and industrial funds.

Building Societies

Table of building societies.

FOREIGN BONDS & RAILS

Table of foreign bonds and rails.

AMERICANS

Table of American funds.

AMERICANS

Table of American funds.

CANADIANS

Table of Canadian funds.

BANKS, HP & LEASING

Table of banks, HP, and leasing companies.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit companies.

BUILDING, TIMBER, ROADS

Table of building, timber, and road companies.

DRAPERY & STORES

Table of drapery and store companies.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont

Table of London share prices for building, timber, and roads sectors.

CHEMICALS, PLASTICS

Table of London share prices for chemicals and plastics sectors.

DRAPERY & STORES

Table of London share prices for drapery and stores sectors.

ENGINEERING - Continued

Table of London share prices for engineering sectors.

INDUSTRIALS - Continued

Table of London share prices for various industrial sectors.

Handwritten signature or mark at the bottom of the page.

Financial Times Monday August 4 1986

INDUSTRIALS—Continued

Table of industrial stocks including Johnson Controls, Johnson & Johnson, and various pharmaceuticals.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including Boeing, Lockheed Martin, and General Dynamics.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including News Corp, Time Warner, and Hearst.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including International Paper, Gannett, and Hearst.

INSURANCE

Table of insurance stocks including American International, Prudential, and MetLife.

LEISURE

Table of leisure stocks including Walt Disney World, Six Flags, and Cedar Fair.

PROPERTY—Continued

Table of property stocks including American Realty, Equity Residential, and Sun Communities.

SHIPPING

Table of shipping stocks including American Lines, Cunard, and P&O.

SOOTH AFRICANS

Table of South African stocks including Anglo American, De Beers, and Anglo Coal.

TEXTILES

Table of textile stocks including Burlington Industries, Eastman Chemical, and Burlington.

TOBACCO

Table of tobacco stocks including American Tobacco, Lorillard, and R.J.R.T.D.

PROPERTY

Table of property stocks including American Realty, Equity Residential, and Sun Communities.

PROPERTY

Table of property stocks including American Realty, Equity Residential, and Sun Communities.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including American Mutual, Fidelity, and Vanguard.

FINANCE, LAND—Cont.

Table of finance and land stocks including American Express, Citicorp, and JPMorgan.

PLANTATIONS

Table of plantation stocks including American Plantation, B&W, and B&W.

OVERSEAS TRADERS

Table of overseas trader stocks including American Overseas, B&W, and B&W.

FINANCE, LAND, etc.

Table of finance, land, and other stocks including American Express, Citicorp, and JPMorgan.

MINES—Continued

Table of mine stocks including American International, Prudential, and MetLife.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including American International, Prudential, and MetLife.

CENTRAL AFRICAN

Table of Central African stocks including American International, Prudential, and MetLife.

FINANCE

Table of finance stocks including American International, Prudential, and MetLife.

OIL AND GAS

Table of oil and gas stocks including American International, Prudential, and MetLife.

MINES—Continued

Table of mine stocks including American International, Prudential, and MetLife.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including American International, Prudential, and MetLife.

CENTRAL AFRICAN

Table of Central African stocks including American International, Prudential, and MetLife.

FINANCE

Table of finance stocks including American International, Prudential, and MetLife.

OIL AND GAS

Table of oil and gas stocks including American International, Prudential, and MetLife.

NOTES

Notes section containing various financial notices and company announcements.

Bryant
construction
021-704 5111
0344 426688
SOLIHULL
BRACKNELL

Sunderland to have ASDA superstore

ASDA has awarded a £4m contract to WIMPEY CONSTRUCTION UK for a new ASDA superstore to be constructed at Sunderland, Tyne & Wear. The Sunderland development will total some 8,082 sq metres and comprise a superstore with 4,057 sq metres single-level sales area, with office and staff accommodation at first-floor level. The store will be of steel frame construction in faced brick-work beneath a pitched, tiled, mansard-style roof. Due to the local ground conditions the building is supported on 380 piles with strengthened ground beams. The ground level car park provides 546 spaces. When completed in September, the superstore is expected to create 450 jobs locally.

Theatre to be built in Basildon

WIMPEY CONSTRUCTION MANAGEMENT has been awarded a £8.26m management contract by Basildon District Council for the development of a theatre complex in Basildon, Essex. To be known as the Towngate Theatre, it is to be built on the site of a car park. The theatre will be a two-storey structure, but with different roof levels at 6.6-12 metres and a structural steel 57 tower 22 metres high. The development, due for completion February 1988, is intended to cater for touring productions of all forms and the theatre will feature a 550-seat multi-purpose main auditorium linked by the foyer system to a studio seating up to 200. Administration areas, bars and back stage accommodation are included, together with lifts, air conditioning and theatre equipment.

JOHN BROWN has been awarded a contract from May & Baker for a new pharmaceutical chemicals plant at its Dagenham site. The design and construct contract, worth about £10m, is due for completion early in 1987.

CONSTRUCTION CONTRACTS

New Crown Courts for Derby

R. M. DOUGLAS CONSTRUCTION has received orders for £13.2m construction contracts. Work has started on the £5.5m Derby Crown Courts for the Property Services Agency, scheduled for completion in 22 months. The City of Birmingham has awarded a £380,000 design and build contract for industrial units at the Woodgate Business

Park. Protea Commercial Properties has awarded a £750,000 design and build contract for a factory unit at the Tingewick Road Industrial Estate in Buckingham. An order of £280,000 for concrete storage bunkers at English China Clay's quarry at Croft in Leicester is under construction. Site works will soon start on a design and construct

contract of £1.9m for the London Borough of Ealing's first and junior school at Hayes Bridge. Orders worth £1.25m have been received in South Wales for building a grandstand and changing rooms at Eugene Cross Park in Ebbw Vale, a factory in Ynysseddu for Apex Packaging, and a fitting-out contract for Texas Homecare in Swansea.

Crown House gains £27m

CROWN HOUSE ENGINEERING has won 21 contracts across the UK for mechanical and electrical services with a total value of over £27m. Contracts for the commercial/industrial sector total £19m and include £3.75m worth of mechanical services for NEC at Livingston (Scotland) and a £5.9m mechanical and electrical services contract as part of the refurbishment of the Old Billingsgate Market in London. Orders include five hospital contracts (£6m) and a further three for the public sector valued at £2.2m.

Two contracts worth more than £5m have been awarded to JAMES SCOTT, mechanical and electrical services, for work at defence establishments. At £7.1m, the major project involves heating, ventilating, lighting, electrical services and fuel storage in 21 hardened aircraft shelters which ARC Construction is building for the Property Services Agency at RAF Leeming in North Yorkshire. The project is scheduled for completion in May 1988. The other contract is for the Army garrison at Tidworth, where James Scott is to install heating, ventilating, compressed air and exhaust extraction systems in motor transport buildings. Work is due to start in early 1987 with completion programmed for late in the same year. The main contractor is Rush and Tompkins (South West).

Following the completion of a detailed front end study, MATTHEW HALL NORCAIN ENGINEERING, Southampton, has been awarded a £6m contract for project management, engineering design, procurement and construction of ophthalmic and sterile facilities for The Boots Co at Epsom. The project consists of ophthalmic and sterile production, manufacturing, preparation, warehousing and packing areas. Associated plant rooms are located at mezzanine level, containing HVAC equipment and at ground level, process plant, vessels, pumps, distillation plant and process support services. Construction is expected to be completed in the latter part of 1987.

Hi-tech office complex in Reading

J. M. JONES & SONS has won a £4m contract to develop a hi-tech office complex at Gilllette Way, Reading. The project, on a 4.2-acre site, will provide about 9,000 sq metres floor space. The two-storey building will be built on a fully fitted first floor and the ground floor completed to shell and core, enabling tenants to design their own standards of finish. Car parking for 384 cars will be available. The client is Beacontree Estates. The company has a £2m contract to develop an office block at 47-8, Brighton Road, Redhill. The project provides about 3,035 sq metres. The four-storey brick-clad building will be built on piled foundations with a reinforced concrete post tensioned frame. There will be car parking for 72. The client is Interland Estates. The final order is for £1.25m to refurbish and redevelop an office block at 1 London Road, Slough, also for Beacontree Estates.

WILLIAM SANCOTE AND SONS has won nine contracts in the west Midlands totalling more than £7m. They include a £2m improvement scheme at the Barber Institute of Fine Arts. The contract involves a mechanical installation to provide controlled environmental conditions throughout the building and an extensive roof structure to house the equipment. Scottish Widows Fund is having work worth £1.7m undertaken at its Edmund Street property. It includes a new office building (160-168 Edmund Street) and restoration of listed building on the corner of Church Street.

Under a £8.77m design and build contract, Sir Robert McAuliffe & Sons has started work on the Westbrook Centre, an office development/research centre in Cambridge, for Trafford Park Estates. On a 160 metre by 100 metre site next to Cambridge City Football Ground, the centre will have three adjoining three-storey blocks of concrete frame construction. Work includes installation of five lifts. The centre will have a total floor area of 14,300 sq metres.

Headquarters in Cambridge for RAF

CONDOR PROJECTS SOUTHERN has been awarded its largest ever PSA contract (£5m) for offices for headquarters, Royal Air Force Support Command, Brampton, Cambridge. The previous building was destroyed by fire in October 1985. The develop and construct contract awarded required Condor to complete the work in 75 weeks. The building is of three storeys with a floor area of 9,900 sq metres arranged around two central courtyards with an additional wing containing a conference suite.

OVERSEAS

Store columns for stability

GKN KELLER has won a £3.7m contract with Cologne traffic department for vibro-compaction of an eight hectare tram yard site in Cologne, West Germany. It is believed to be the largest vibro-compaction contract currently underway in the world. The 15-month project involves installing 20,000 columns of stone in the ground to increase its shear strength and bearing capacity. The site was formerly a rubbish tip and consists of loose filled organic household waste up to a depth of 18 metres.

TAYLOR WOODROW CONSTRUCTION CORPORATION, New York, has been awarded two contracts, worth a total of \$5.3m (£3.5m), for work in Canada and the US. The larger order, valued at \$3m, has been placed by Monarch Construction, another member of the Taylor Woodrow Group, for the construction management of a new 482-bay parking garage adjacent to its Heron's Hill office development in Willowdale, Ontario, Canada. The other contract, worth \$2.3m, is for renovations to two buildings at the Acton Boxborough Teaching Facility in Massachusetts.

INTERNATIONAL APPOINTMENTS

French groups due for privatisation name chiefs

BY PAUL BETTS IN PARIS

TWO NEW managing directors have been appointed to two of France's major nationalised groups due to be privatised by the French conservative government.

Mr Jacques Henri David has been appointed as managing director of Saint Gobain, the glass and pipes group which is a prime target for early privatisation, while Mr Jean-Paul Delacour has become the managing director of Societe Generale, the country's largest commercial bank.

Mr David was finance director of Saint Gobain. He joined the glass and pipes group with annual sales of about FFfr 75bn

in 1984. He previously worked at the Banque de France and was a close collaborator between 1979 and 1981 of Mr Rene Monory, the new French education minister when he was minister of finance and economy.

Mr David will be number two at Saint Gobain behind Mr Jean-Louis Beffo, the chairman who was reconfirmed in his post by the conservative government of Mr Jacques Chirac last week.

The appointment of Mr Delacour as managing director and number two of Societe Generale follows the nomination by the government last week of Mr Marc Vienot, the former managing director, as chairman of the

large state bank. Mr Vienot replaced Mr Jacques Mayoux as chairman of Societe Generale. Mr Delacour has worked for Societe Generale since 1968 and was a deputy managing director of the bank.

Changes are also taking place at Renault, the large state-owned car group, where Mr Guy Bergeaud has been appointed the new head of Renault's large French commercial and marketing operations. He replaces Mr Hubert d'Artemare who has decided to leave the car group.

Mr Bergeaud has been in charge of Renault UK for the past two years. Before joining Renault, he worked at Volkswagen and previously at the

Swiss bank completes reshuffle

MR ADOLF BRAENDLE, deputy general manager of Bank Leu, based in Zurich, has been appointed board chairman of its Bahamas subsidiary, Bank Leu International.

This follows the Nassau bank's involvement in a solid insider dealing by Mr Dennis Levitas, formerly a leading executive of Drexel Burnham Lambert, the Wall Street investment house.

The Zurich parent bank has now completely changed the Bahamas subsidiary's management and board. Mr Braendle takes over the chairman's post from Mr Hans Knappf, who remains management chairman of Bank Leu in Switzerland.

MARINE MIDLAND BANKS, the New York Bank owned 51 per cent by Hongkong and Shanghai Banking Corporation, of Hong Kong, has appointed Mr Geoffrey A. Thompson president and chief operating officer from the end of the year. Mr Thompson is currently head of consumer and commercial banking, a post he retains. He has also been elected to the board.

Mr Thompson is Marine Midland's first president since 1983, when Mr John R. Frety moved up to the posts he now holds of chairman and chief executive.

SIR ROBERT COTTON, former Ambassador of Australia to the US, has been appointed to the board of Hill and Knowlton, the international public relations concern, which is part of the JWT Group of the US.

Former minister to head Venezuelan central bank

BY JOSEPH MANN IN CARACAS

MR HERNAN ANZOLA JIMENEZ, formerly Minister for State Companies, has been appointed as president of the Central Bank of Venezuela.

Mr Anzola, who also served the current administration as Vice Minister of Energy and Mines and a board member of the Central Bank, replaces Mr Benito Raul Losada, who has been president of the bank since the current government took office in early 1984.

Mr Anzola is viewed here as one of the brightest and most

experienced members of the administration. His appointment to the post, which runs for a five-year period, was made by President Jaime Lusinchi.

This change does not signal any problems or major policy shifts at the Central Bank. Mr Losada, a former Minister of Finance, who held the central bank presidency during the 1970s, received high praise from bankers here for his work at the institution, where he followed a conservative monetary policy that helped keep inflation under

control and maintained monetary growth within strict limits.

Mr Losada's term turned out to be less than the normal five-year period since he was appointed by President Lusinchi in 1984 to replace Mr Leopoldo Diaz Bruzual, the head of the institution at that time.

Mr Bruzual, a highly controversial figure who once suggested that Venezuelans move their money abroad, was unacceptable to the present government and was viewed as unstable by the international banking community.

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Every travel writer has said it, one way or another. The natural joie de vivre of the Thai people is irrepressible and infectious. And it makes not one

iota of difference what you paid for your ticket.

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Which is why our passengers say goodbye to us with a smile.

And it won't be put on.

Thai
Smooth as silk.

NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices for August 1, 1988. Columns include stock symbols, prices, and changes. Includes sub-sections for 'Continued from Page 28' and 'S S S'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices for August 1, 1988. Columns include stock symbols, prices, and changes. Includes sub-sections for 'Continued from Page 28' and 'S S S'.

OVER-THE-COUNTER

Table of Over-the-Counter closing prices for August 1, 1988. Columns include stock symbols, prices, and changes. Includes sub-sections for 'Continued from Page 27' and 'S S S'.

Advertisement for Ghent, Belgium. Text: 'For an increasing number of decision-makers worldwide, the best possible start to the business day is the Financial Times... Now the Financial Times has a hand delivery service in BRUSSELS... So you can start your business day with the finest international news briefing in the world.' Includes an image of a building.

Advertisement for Ghent, Belgium. Text: 'For an increasing number of decision-makers worldwide, the best possible start to the business day is the Financial Times... Now the Financial Times has a hand delivery service in BRUSSELS... So you can start your business day with the finest international news briefing in the world.' Includes an image of a building.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

The English connection

BY COLIN MILLHAM

IT WAS probably coincidental that a group of only loosely connected currencies came under pressure last week but it will be remembered as an uncomfortable period for many of the currencies of the English speaking world.

The US dollar fell to new lows; sterling touched a record low against the D-Mark; the Australian and New Zealand dollars came under pressure; and the South African rand suffered from expectations of economic sanctions.

The US dollar fell to the lowest level since March 1981 against the D-Mark; to a record low against the yen; to the lowest since October 1980 in terms of the Swiss franc; and approached a five-year low against the French franc.

A combination of comments by US officials and weak economic data depressed the dollar. Mr Paul Volcker, chairman of the Federal Reserve Board stressed the importance of improving the US trade balance in giving testimony before a Congressional committee. He said nothing to reverse the dollar's downward slide, while Mr George Shultz, US Secretary of State, made the comment that there was room for a further decline of the dollar.

Last week's figures on international trade provided a stark contrast between the performance of the US on one side and Japan and West Germany on the other. The US deficit has shown no sign of improving after nearly a year of steady dollar depreciation. The June shortfall of \$14.17bn was little different from May. On the other hand Japan produced a trade surplus for the same month of \$7.81bn and West Germany had a June surplus of \$4.7bn.

Stiering moved down with the dollar and the pound's stability against the US currency prevented any panic in London's financial markets. Threats of an African boycott against Britain and the rift between the UK over sanctions against South Africa, added to sterling's nervous undertone. Mrs Thatcher's position as Prime Minister was the subject of some discussion early in the week, but the main reason for the pound's slide to a record low against the D-Mark was speculation that oil could fall to \$8 a barrel. Opec ministers

£ IN NEW YORK

Table with columns: Aug 1, Close, Prev. close. Rows: Spot, 1 month, 3 months, 12 months.

Forward premiums and discounts apply to the US dollar. The US dollar fell to new lows; sterling touched a record low against the D-Mark; the Australian and New Zealand dollars came under pressure; and the South African rand suffered from expectations of economic sanctions.

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Table with columns: Aug 1, Morgan Guaranty Change%. Rows: Sterling, US Dollar, Australian Dollar, Swiss Franc, French Franc, Japanese Yen.

Morgan Guaranty changes average 1980-1982 = 100. Bank of England index (base average 1978=100).

POUND SPOT-FORWARD AGAINST POUND

Table with columns: Aug 1, Day's spread, Close, One month, Three months, 12 months. Rows: US, Canada, Netherlands, Belgium, Ireland, W. Ger., Denmark, Italy, Norway, France, Sweden, Japan, Austria, Switzerland.

FORWARD RATES AGAINST STERLING

Table with columns: Dollar, D-Mark, French Franc, Swiss Franc, Japanese Yen. Rows: Spot, 1-month, 3-month, 6-month, 12-month.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Ecu central, Currency amounts, % change, % change adjusted for divergence, Divergence limit. Rows: Belgium, Denmark, German D-Mark, French Franc, Dutch Guilder, Irish Punt, Italian Lira.

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

MONEY MARKETS

A flicker of optimism

LONDON interest rates made several attempts to move lower last week. A slight increase in optimism pulled the three-month interbank offered rate below 10 per cent on the mornings of Thursday and Friday, but the performance of sterling did not allow the market to sustain its mood. The rate finished back at 10 per cent each night, unchanged on the week.

The optimism centred on the possibility of cuts in world interest rates, after some disappointing US economic statistics which did not rule out another cut in the Federal Reserve's discount rate at some time in the not too distant future. It was also rumoured that the July UK money supply

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: LONDON, TOKYO, BRUSSELS, LONDON-BAND 1. Rows: One month, Three months, Six months, One year.

MONEY RATES

Table with columns: August 1, One month, Two months, Three months, Six months, One year. Rows: Frankfurt, Zurich, Amsterdam, Tokyo, Milan, Brno, Dublin.

talked all week in Geneva about oil production quota cuts, but did not seem to have found a satisfactory formula. Japanese institutional investors were reported to be heavy sellers of the Australian dollar last week. This kept downward pressure on the currency in spite of attempts by the Government in Canberra to reverse the trend, and a sharp rise in interest rates. The Australian dollar fell to a record low of 87.15 US cents on Monday but recovered to above 91 cents after intervention by the Australian Reserve Bank and after government moves to relax foreign investment rules and the scrapping of regulations imposing a withholding tax on interest paid by Australian borrowers on foreign markets. The Reserve Bank raised its rediscount rate to 16 per cent from 14.6 per cent, but the respite for the Australian currency was temporary. Japanese sources continued to sell, and on Friday the rediscount rate was increased to 18 per cent, after the Australian dollar had fallen to almost 90 US cents.

In Wellington the New Zealand Government's Budget for 1986-87 was generally as expected, but the inflation received, but with inflation still high at 10 per cent, although cut from 17 per cent, the New Zealand dollar showed little reaction and remained weak.

Stiering moved down with the dollar and the pound's stability against the US currency prevented any panic in London's financial markets. Threats of an African boycott against Britain and the rift between the UK over sanctions against South Africa, added to sterling's nervous undertone.

Mrs Thatcher's position as Prime Minister was the subject of some discussion early in the week, but the main reason for the pound's slide to a record low against the D-Mark was speculation that oil could fall to \$8 a barrel. Opec ministers

CURRENCY MOVEMENTS

Table with columns: Aug 1, Bank of England Index, Morgan Guaranty Change%. Rows: Sterling, US Dollar, Australian Dollar, Swiss Franc, French Franc, Japanese Yen.

Morgan Guaranty changes average 1980-1982 = 100. Bank of England index (base average 1978=100).

OTHER CURRENCIES

Table with columns: Aug 1, £, % change. Rows: Argentina, Australia, Belgium, Canada, Denmark, France, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Malaysia, New Zealand, Norway, Portugal, Saudi Arabia, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, USA, West Germany, Yugoslavia, Zaire.

* Selling rate.

CURRENCY RATES

Table with columns: Aug 1, Bank rate, Special Drawings, European Currency Unit. Rows: Sterling, US Dollar, Australian Dollar, Canadian Dollar, Danish Krone, Dutch Guilder, French Franc, German D-Mark, Italian Lira, Japanese Yen, New Zealand Dollar, Norwegian Krone, Portuguese Escudo, South African Rand, Spanish Ptas., Swedish Krona, Swiss Franc, Taiwan Dollar, Thai Baht, UK Pound, US Dollar, West German Mark, Yugoslav Dinar, Zairean Zaire.

* C/S/S/R rate for July 31: 1.6022.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table with columns: Aug 1, Day's spread, Close, One month, Three months, 12 months. Rows: UK, Ireland, Netherlands, Belgium, Ireland, W. Ger., Denmark, Italy, Norway, France, Sweden, Japan, Austria, Switzerland.

EURO-CURRENCY INTEREST RATES

Table with columns: August 1, Short term, 7 days notice, 1 Month, Three Months, Six Months, One Year. Rows: Sterling, US Dollar, Canadian Dollar, D-Mark, Swiss Franc, Dutch Guilder, French Franc, Italian Lira, B.P.F. (Finland), F.F. (Germany), Yen, D.K. (Denmark), S.M. (Spain), A.S. (Austria), S.S. (Switzerland).

Long-term Eurodollars: Two years 7.75 per cent; three years 7.75 per cent; four years 7.4 per cent; five years 8.4 per cent; six years 8.4 per cent. Short-term rates are call for US Dollars and Japanese Yen; others, two days' notice.

LIFFE LOW GILT FUTURES OPTIONS

Table with columns: Strike, Call, Put, Last, Price, Volume. Rows: 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130.

Estimated volume total, Calls 606, Puts 381. Previous day's open int. Calls 12,115, Puts 4,325.

LIFFE F/S OPTIONS

Table with columns: Strike, Call, Put, Last, Price, Volume. Rows: 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130.

Estimated volume total, Calls 50, Puts 75. Previous day's open int. Calls 3,652, Puts 5,128.

PHILADELPHIA SE E/S OPTIONS

Table with columns: Strike, Call, Put, Last, Price, Volume. Rows: 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130.

Estimated volume total, Calls 50, Puts 75. Previous day's open int. Calls 3,652, Puts 5,128.

LIFFE EURO-DOLLAR OPTIONS

Table with columns: Strike, Call, Put, Last, Price, Volume. Rows: 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130.

Estimated volume total, Calls 171, Puts 176. Previous day's open int. Calls 1,255, Puts 619.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Call, Put, Last, Price, Volume. Rows: 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130.

Estimated volume total, Calls 171, Puts 176. Previous day's open int. Calls 1,255, Puts 619.

LONDON

Table with columns: 20-Year 12% National Gilt, 20-Year 12% National Gilt, 20-Year 12% National Gilt. Rows: Spot, 1m, 3m, 6m, 12m.

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LIFFE EURO-DOLLAR OPTIONS

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NOTICE OF REDEMPTION

AKTIEBOLAGET VOLVO

U.S. \$35,000,000 8 per cent. Bonds due 1st March, 1987

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Terms and Conditions of the above Bonds, the Company has elected to redeem all such Bonds at par. The date fixed for redemption is 1st March, 1987. The Bonds will accrue interest until 30th September, 1986 and thereafter the Bonds will cease to accrue interest. The Bonds will be redeemed upon presentation and surrender together with all coupons maturing after 1st March, 1986 at the office of the Paying Agents listed below. The coupons for interest due on or before 1st March, 1986 should be detached and collected in the usual manner.

- Bankamerica International, 41 Broad Street, New York, NY 10004. Deutsche Bank AG, Taunus-Zentrum Eschborn, Postfach 3223, D-6236 ESCHBORN 1, GERMANY. Societe Generale de Banque SA, 3 Montagne du Parc, 1000 BRUSSELS. Bank of America NT & SA, 25 Cannon Street, LONDON EC4. Credit Lyonnais, Direction des Operations, Avenue d'Alsace 92, 92000 LEVALLOIS-PERRET CEDEX, FRANCE. Svenska Handelsbanken, Blasieholmen 11, S-103 28 STOCKHOLM, SWEDEN. Skandinaviska Enskilda Banken, Kungstradgatan 8, S-106 40 STOCKHOLM, SWEDEN.

Notice: Withholding of 20 per cent of gross redemption proceeds of any payment made within the United States is required under United States Federal income tax law unless the United States Paying Agent has the correct tax payer identification number (social security number or employer identification number) or an exemption certificate of the payee. BANKAMERICA INTERNATIONAL, NEW YORK (Principal Paying Agent).

Dated August 4, 1986

THE BANK OF NOVA SCOTIA

(A Canadian Chartered Bank) £100,000,000 Floating Rate Debentures 2000. Issue Price 100.10 per cent. For the three months 31st July, 1986 to 31st October, 1986 the Debentures will bear an interest rate of 10.10% per annum and the coupon amount per £10,000 denomination will be £254.58. Agent Bank: Samuel Montagu & Co. Limited.

The Australian